

Changing fortunes
at the top
in China, Page 3

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,134

Thursday January 15 1987

D 8523 B

World news

Death toll of 130 as Europe freezes

France called out troops to help cope with the chaos and hardship caused by heavy snow, bitter winds and sub-zero temperatures as northern Europe shivered in icy weather that has killed at least 130 people. By far the biggest death toll, 77 so far, was in the Soviet Union.

Specially-equipped tanks appeared on East German roads to clear snow, hungry wolves avenged for food in Czechoslovak villages, Paris left the Metro stations open all night to shelter the homeless and the Isle of Sheppey in southern England had six-metre snowdrifts.

Even southern Europe did not escape. Portugal was frozen and fresh snow fell on Barcelona. Warning by Waite

Within hours of a French photographer being abducted and a Saudi diplomat being reported missing, British Anglican Church envoy Terry Waite warned foreigners about the risks of still living in kidnap-plagued West Beirut and advised them to leave. Page 3

Spain warns UK

Spanish Foreign Minister Francisco Fernández Ordóñez warned that his country's relations with Britain would be adversely affected if the stalemate over Gibraltar persisted. He was speaking after two days of talks with British Foreign Secretary Sir Geoffrey Howe. Page 2

Coalition for Austria

Austria's two main political parties, the Socialists and the Conservative People's Party, reached initial agreement on forming a "grand" coalition government after six weeks of talks. Page 2

Sour Jaruzelski note

Polish leader General Wojciech Jaruzelski's "Balalaika" visit ended on a sour note. Three trade union leaders declined his invitation to visit Poland because of their concern for trade union freedom there. Page 2

Athens blackout

Athens and northern Greece were hit by power cuts when about 30,000 electricity workers walked out in advance of today's general strike, which is expected to bring the country to a standstill. Strikers want an end to the current pay freeze.

Rebels defy Aquino

Muslim rebels burned bridges and government buildings and set off explosions in a campaign aimed at deterring President Corazon Aquino from making a weekend visit to the southern Philippines island of Mindanao.

Hu Yaobang mystery

Rumours are growing in Peking that party general secretary Hu Yaobang has been displaced in a power struggle. He has not been seen for several weeks. Page 3

Power station blast

An explosion in a generator room injured 10 people and crippled one of East Germany's main coal-fired power stations at Boxberg, near the southern city of Cottbus. The cause was not yet known.

Chad victory claim

Chad said its forces had overrun a Libyan command post in the rugged north-western Tibesti mountain region, close to the oasis of Zouar, after heavy fighting.

Pretoria relents

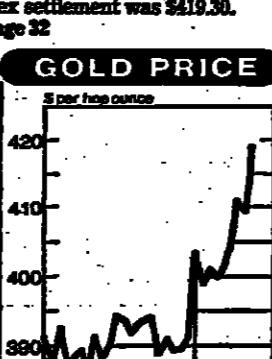
South Africa said that British historian professor Phil Barker, threatened with deportation, can stay on after all at Witwatersrand University on condition that he "does not promote partisanship". Political interdicts.

Business summary

Digital doubles profits to \$270m

DIGITAL EQUIPMENT CORP. recently revitalised US computer manufacturer whose new generation of minicomputers has been making large gains in market share throughout the world, announced a doubling of profits and a continuation of rapid revenue growth. Page 14

GOLD prices rose to their highest levels since late October in London and New York as investors switched funds out of the weakening dollar into bullion. London trading was sporadic, with some participants kept away by bad weather. The price ended \$10 up at \$419.24. In New York the February Comex settlement was \$419.30. Page 22



WALL STREET: The Dow Jones industrial average closed up 22.07 at a record 2,035.11. Page 45

LONDON: Hit by a fresh record despite appalling weather conditions in Britain, the FT-SE 100 edged 19 higher to a peak 1,765.2, but the FT Ordinary lost 45 to 1,580.4. Gilt ended with small gains. Page 46

TOKYO: Hopes of another cut in the official discount rate pushed share prices sharply higher. The Nikkei average gained 240.80 to 13,784.85. Page 46

STANLEY closed in New York at \$1,822.50; SET 1,457.6; FTT 9,196 and 11,922.50. It fell in London to 1M 1,836.50 (DM 1,875.5); to FFr 9,135.6 (FFr 8,27); to SFr 1,589.50 (SFr 1,575.5); and to Y152.75 (Y155.75). On Bank of England figures the dollar's index fell to 105.2 from 106.4. Page 33

STERLING closed in New York at \$1,804.5; it rose in London to \$1,830.00 (DM 1,840.50); but fell to DM 2,785.00 (DM 1,795.0); to FFr 9.24 (FFr 8,450.0); to SFr 2,315.00 (SFr 2,367.5); and to Y230.65 (Y233.25). The pounds exchange rate index fell 0.2 to 98.3. Page 33

CBS: board of the US broadcasting, records and publishing group has decided to return the title of chairman to Mr William Paley and to give Mr Laurence Tisch, its largest shareholder, the permanent positions of president and chief executive officer. The appointments follow the resignation in September last year of former chairman Mr Thomas Wyman under pressure from the board.

SÃO PAULO stock market has plunged 21.3 per cent in past nine trading days in sharp reaction to Brazilian Government's handling of the economy and its failure to agree a prices and incomes policy. on Monday.

CHEMICAL NEW YORK, first of the big US money centres to bank

on the French stock exchange on Monday, has increased its net income by 3.1 per cent to \$420.4m in 1986 after increasing its loan losses by more than 50 per cent to \$33.3m. Page 15

AVON PRODUCTS, US cosmetics and fashion jewellery marketer, lifted earnings from continuing operations for 1986 by 24 per cent to \$15.5m or \$2.23 a share from \$12.2m or \$1.61, mainly due to the turnaround in its domestic beauty products business. Page 15

WARTILA MARINE, Finnish shipbuilding group comprising the four shipyards at Wärtsilä and Valmet, plans to close at least one larger yard as part of reorganisation following the merger at the beginning of the year. Page 16

Guinness sacks chairman in management purge

BY CLIVE WOLMAN IN LONDON

THE BOARD of Guinness, in a thorough purge of its former top management regime, last night unanimously sacked Mr Ernest Saunders as its chairman and chief executive.

The statement said that a full review of recent events had been carried out which included a letter sent to the board by the former finance director, Mr Oliver Ness.

It subsequently emerged, contained details of a large-scale illicit share swap operation.

The operation involved the firm's chairman and chief executive, Mr Ernest Saunders, who had helped to boost the price during the takeover.

The two non-executive directors recruited by Mr Saunders, who are thought to have been closely involved in the operation, are Mr Thomas Ward, a US lawyer, and Dr Arthur Fuerst, chairman of Zurich-based Bank Leu. Both have now been sent letters asking them to resign.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

Mr Saunders announced last Friday night in a face-saving formula that he was stepping aside as chairman and chief executive for the duration of the investigation by the Department of Trade and Industry. However, he would have continued to draw his £275,000 a year salary.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a related development yesterday, Bank Leu announced that it wished to make a full disclosure of its role in the Guinness affair. Its chief executive, Mr Hans Knöpfli, said that the bank would call a press conference as soon as it had been granted clearance by the Guinness board. Mr Knöpfli also said the bank had asked for permission to co-operate with the DTI investigation.

However, the company said last night that the board unanimously decided that all connection between Mr Saunders and the company should be severed forthwith.

In a

EUROPEAN NEWS

Spain says Gibraltar puts UK ties at risk

By Robert Maitland, Diplomatic Correspondent

THE SPANISH Foreign Minister, Mr Francisco Fernandez Ordóñez, yesterday warned that his country's relations with Britain and multilateral relations within the European Community and Nato would be adversely affected if the stalemate over Gibraltar persisted.

Mr Ordóñez was speaking after a day of talks with Sir Geoffrey Howe, the British Foreign Secretary, which were overshadowed by continuing disagreement about the future of the British colony. The Spanish Foreign Minister also had an hour-long meeting yesterday with Mrs Margaret Thatcher, the Prime Minister.

Although Mr Ordóñez described his talks with both Sir Geoffrey and Mrs Thatcher as "very friendly," he made no attempt to hide his disappointment at the lack of progress on the issue of sovereignty over the Rock.

"When one member of the European Community and Nato maintains a colony on the territory of another, the situation becomes daily more absurd," he said at a news conference.

Mr Ordóñez mentioned British and Spanish involvement in co-ordinating foreign policies within the community and the existence of a Nato command post in Gibraltar, as possible sources of tension within the EEC and Nato.

The UK Foreign Office, in describing the meeting as "cordial and frank," virtually admitted that the talks had been less than satisfactory. But it emphasised that Sir Geoffrey had stressed the importance of managing any differences between Britain and Spain in a spirit consistent with their links of friendship and their common membership of the European Community and Nato.

Although there had been a full discussion of the problem of sovereignty, in keeping with the undertaking given by Britain in the 1964 Brussels agreement with Spain, Sir Geoffrey had reaffirmed Britain's commitment to honour the wishes of the people of Gibraltar.

Mr Ordóñez did not question the right of the people of Gibraltar to exercise a free choice over their nationality. However, that was not the basic problem, which was one of territorial integrity as defined by the United Nations.

Hungary plans market for used W. German cars

By Leslie Collett in Berlin

HUNGARY IS buying second-hand cars in West Germany in an attempt to meet demand for cars in its domestic market. The shortage of Soviet-made Ladas and Czechoslovak Skodas, which are being sold increasingly to the West, means that the gap between supply and demand for new cars in Hungary is widening.

A newly formed Hungarian joint venture company has received official approval to import up to 1,500 used VW, Audi, Ford and Opel cars from West Germany this year and more in the future.

Later, even damaged cars are to be bought in the West, then repaired and sold in Hungary. Private buyers from Poland have been active in the West Berlin used car market for some time. They sell the cars at enormous profit in Poland, specialising in repairing partially wrecked Mercedes and BMWs for resale.

The cars Hungary is buying are to be up to three years old and with no more than 50,000 kilometres on the odometer. They will begin to be sold in the spring for hard currency plus Hungarian forints.

Three-year-old Audi with 50,000 km would be sold for DM 8,000-Dm 10,000 (\$2,840-\$3,550) plus forints 80,000 forints 100,000 (\$1,190-\$1,490) including registration and a guarantee.

Moscow lifts curtain on rioting over sacking of Kazakh leader

By PATRICK COCKBURN IN MOSCOW

SPECULATION ABOUT the bottles and stones, and although Soviet police normally carry pistols, they were not armed on this occasion, according to Mr Yel'mishev. The local authorities are reported to have set up a platform for rioters to explain their grievances but few took advantage of them.

The unrest followed the dismissal of Mr Dzhumakhan Kunayev, the area's Communist party leader.

According to an interview with Mr Galim Yel'mishev, public prosecutor for Kazakhstan, published in *Literaturnaya Gazeta* yesterday, only one person—a volunteer policeman—was killed, though "quite a number" of regular and volunteer police were injured in the 10 hours of unrest on December 17.

Rioters pelted the police with

Olli Virtanen in Helsinki examines the outcome of the new Soviet Prime Minister's recent visit

Finland sees a Soviet mission well accomplished

MR NIKOLAI RYZHKOV, the new Soviet Prime Minister, left Finland in a rush at the end of last week, practically without ceremony. This highly uncharacteristic way to end an official visit was due to the coldest weather (-34°C) since 1940, when Finland won the winter war against the Soviet Union.

The latest meeting in Helsinki last Friday was a testing of a mission well accomplished, although this time for very different reasons. The talks gave a much-needed boost to the overall economic relations between the two countries.

The sweeping economic reforms in the Kremlin also suit Finnish needs. The Soviets seem to use Finland as a test bed for their new economic ideas. According to Mr Ryzhkov, Finland a "pioneer" in the Kremlin's relations with other Western countries. This role cannot be made tangible, he suggests, but

the main issue of concern during the visit, was the plunging volume of trade between the two countries. Conducted on a barter principle, the overall target set for 1986 was at FM 37bn (\$7bn). Actual exchange of goods last year amounted to only FM 26bn.

The explanation for this is simple: crude oil, which makes up 90 per cent of Finland's imports, was expected to cost about \$28 a barrel

in 1986. During the year it dropped well below half that amount.

If the explanation is simple, solutions to the huge surplus in Finland's favour are not. First, both countries do not want to abandon the barter system in favour of hard currency trade. Non-oil imports



Mr Nikolai Ryzhkov

to the Soviet Union are also extremely difficult to find.

A substantial decline in the trade volume, as much as 40 per cent by some estimates, loomed large for 1987. It presented a potentially serious threat to many Finnish companies, particularly in the clothing, textile, footwear and construction industries, which relied heavily on exports to their eastern neighbour.

However, an audible sigh of relief was heard in Helsinki last week. When the trade protocol for 1987 was finalised, there was no dramatic reduction, although this time the two parties were cautious enough not to set a definite figure for the overall volume.

As the authors of the document tell it, the basic total is FM 27bn but this may be increased up to FM 32bn if oil prices rise and Finland finds more imports.

As if to encourage optimism, the Soviets placed orders worth a total

of included in the final communiqué, but Finnish neutrality did get mentioned twice rather than once or not at all.

The visit also gave Mr Ryzhkov a chance to play his part in the new Soviet "glasnost" or openness. He attended his first press conference for Western journalists in Helsinki and covered a wide range of subjects.

Another sign of flexibility was the agreement on the trade surplus.

The Soviet Union complied with

Finnish demands to set the surplus to an interest-bearing special account and tie it to a basket of currencies in order to protect it against

a possible devaluation of the ruble.

Moscow will pay the 200m ruble (\$450m) surplus back over the next

five years.

Mr Ryzhkov's visit had less political importance, but it was equally successful on this front. Old clichés of "good relations," "non-interference" and "striving for peace" were

Prospect grows of W. German tax cuts

By David Marsh in Bonn

THE West German Government is moving closer to a decision to cut taxes after the general election on January 25. Mr Martin Bangemann, the Economics Minister, said yesterday that there was no present "need for action" in spite of signs in recent months of a slowing of the country's economic growth. But officials said that if the economy still appeared to be flagging during the run-up to the Venice economic summit in the early summer, then tax cuts were likely.

Possibilities include a 10 per cent cut in taxes under the country's Stability and Growth Law or else the bringing forward of about DM 3bn worth of tax cuts already programmed for January 1988.

The Government's 1987 economic report, approved by the cabinet yesterday, projects real growth of about 2.5 per cent this year, the same as in 1986.

Although it remains optimistic, pointing out that growth could end up exceeding 2.5 per cent, the tone is much more cautious than two months ago, when the Government was predicting expansion of 3 per cent for both 1986 and 1987. The Government is also forecasting that the country's massive current account surplus in 1987 will fall only slightly.

Mr Bangemann pointed to the risks that West German exports—which account for about third of gross national product—would come under further pressure as a result of the sharp rise in the D-Mark's value.

He refused to discuss the possibility of a further revaluing of the currency after the rise of 3 per cent within the European Monetary System last weekend—an adjustment which the foreign exchange markets believe is insufficient.

However, he did say that the further fall in the dollar yesterday meant that "export chances have not become better."

The Government's report forecasts only a slight fall in unemployment. This is seen as declining by 30,000 to 2.5m on average this year, up slightly to 8.5 per cent of the workforce compared with 9 per cent in 1986. Prices are forecast as rising slightly, with an inflation of under 1 per cent compared with a 0.2 per cent fall in average prices in 1986.

Mr Bangemann said the current account surplus was expected to fall moderately, from DM 60bn (\$21bn) and DM 85bn (\$23bn), compared with DM 70bn (\$25bn) last year. This is a smaller decline than predicted up to now by the Bundesbank, the central bank, which has said it believes the surplus could fall by DM 10bn-DM 20bn.

In spite of falling orders in industry in the past few months, Mr Bangemann referred to recognise any significant slackening in the economy.

This was contested yesterday by the opposition Social Democratic Party, whose economic spokesman, Mr Wolfgang Roth, said the report added up to a crude attempt to fool voters.

The West German savings bank association also said yesterday that the economy had clearly lost momentum.

Grand coalition for Austria

By Patrick Blunt in Vienna

AUSTRIA'S two main political parties reached initial agreement last night on forming a "grand coalition" Government.

The agreement reached by the two negotiating teams, one from the Socialist Party, the other from the conservative People's party, after some six weeks of difficult negotiations, has to be approved by the two parties' respective leading bodies today but this is expected to be a formality.

The French electricity authority (EDF) managed to hold to Mr Chirac's wage bill, calling through a 3 per cent increase in wage costs. But this excludes a 0.4 per cent increase granted retroactively during the strike, in the 1986 wage bill, and profit sharing schemes and reductions in working hours still to be negotiated.

In macroeconomic terms, officials believe that the loss of output was small. Intermediate and capital goods manufacturers were hit by delivery delays. Their hope is that these could be made good swiftly by the arrival in Beirut of Mr Terry Waite, the Archbishop of Canterbury's special envoy.

The main worry for policy makers is over the revival of inflationary expectations. But there is also some concern that the combination of this, a worsening labour situation and continually high real interest rates as a result of the pressure on the franc could damage the still modest investment revival.

THREATS OF RENEWED LABOUR CONFLICTS LOOM

Effects of French strikes could be severe

BY DAVID HOUSEGO IN PARIS

THE public-sector strikes in France which have now been brought to an end do not seem to have been costly to the economy in terms of lost output.

But the indirect consequences through the renewed upward pressure on wage claims, the revival of labour conflicts and the damage to business confidence could be more severe.

The French railways also face an uphill battle to regain freight traffic lost to road carriers during the strike—coming at a time when the railways' share of freight traffic has been falling, threatening the closure of more lines.

Weakened as well in conflicts which they did not initiate—and had difficulty in controlling—were the French trades unions. The strikes showed that militants could fight their own battles without, necessarily, union intervention.

The concessions made on wages and fringe benefits to end the strikes were at the upper end of Prime Minister Jacques Chirac's 3 per cent ceiling on increase on wage cost this year. Including the improvements in

wage claims in the hope of recouping higher wage costs and increasing import and manufacturing bills—due to the depreciation of the franc and the cold weather—in higher prices.

The rest to the government's anti-inflationary strategy has come at the moment when the abolition of price controls takes effect.

For the French railways (SNCF), the concessions made over wages to settle the strike mean a 4.8 per cent increase in salary costs this year. Including the improvements in

promotion prospects and working conditions, the concessions will add FF 700m (£75.5m)-FF 800m to the railways wage bill.

Apart from the increased wages bill, the strike resulted in FF 1.5bn of net losses for SNCF—setting the fall in receipts against reduced operating charges when trains were not running.

Half of this will be borne by 1986 accounts, increasing the railways operating deficit for last year to FF 3.7bn-FF 3.8bn from an anticipated FF 1.5bn-FF 3.5bn.

But the real damage to the SNCF is that the strike could accelerate the shift of freight traffic from rail to road.

If the railways cannot regain the ground they lost in the strike—and the cold weather is now favouring them, with lorries blocked on the roads—then further line closures are likely. SNCF's plan to return to operating profits by 1989—including its annual budget subsidy of FF 1.35bn—will also be put at risk.

The French electricity authority (EDF) managed to hold to Mr Chirac's wage bill, calling through a 3 per cent increase in wage costs. But this excludes a 0.4 per cent increase granted retroactively during the strike, in the 1986 wage bill, and profit sharing schemes and reductions in working hours still to be negotiated.

In macroeconomic terms, officials believe that the loss of output was small. Intermediate and capital goods manufacturers were hit by delivery delays. Their hope is that these could be made good swiftly by the arrival in Beirut of Mr Terry Waite, the Archbishop of Canterbury's special envoy.

The main worry for policy makers is over the revival of inflationary expectations. But there is also some concern that the combination of this, a worsening labour situation and continually high real interest rates as a result of the pressure on the franc could damage the still modest investment revival.

Italy pours cold water on Peres optimism

BY JOHN WYLES IN ROME

ON THE EVE of an official visit by King Hussein of Jordan, the Italian Government yesterday issued an icy commentary on an upbeat assessment of Middle East peace prospects given here earlier this week by Mr Shimon Peres, the Israeli Foreign Minister.

Mr Giulio Andreotti, Italy's Foreign Minister and architect of the country's "bridge-building" policy with Middle East governments, issued a statement questioning Mr Peres' assertion that "peace in the Middle East

has never been closer."

While no one could be unhappy to read a phrase such as this, said Mr Andreotti, "we ask ourselves on what basis the Israeli Foreign Minister can make this claim, given that the Lebanese situation is tragically unchanged with fierce daily clashes and a shadow of power still hangs over the tragic camps."

While Mr Peres might just have been referring to Israel's relations with its neighbours, there was no substitute for a

political solution to the Palestinian problem, added Mr Andreotti.

His statement appeared suspicious of Mr Peres' recommendation to support King Hussein's appeal for a \$1.2bn international fund for developing the economy of the West Bank.

While Israel is again promising to appoint Arab mayors to every West Bank town, Mr Andreotti pointed out that the Israeli military occupation of

the area would remain.

King Hussein's three-day visit to Rome would enable the Italian Government to clarify details of the economic development plan, which, while praiseworthy, was no substitute for a political settlement. The only way forward was a step-by-step movement towards peace within a global framework, he said.

He drew attention to a speech from Syria's "terrible trio," Mr Antonio Pizzinato, Mr Franco Marini and Mr Giorgio Benvenuto, leaders respectively of the Cgil, Cisl and Uil union federations, went into their scheduled one-hour session with the general determined to press the case for genuine trade union freedom in Poland.

They emerged after two hours and 20 minutes of a hard and bitter encounter (Marini) having turned down General Jaruzelski's invitation to examine Polish "realities" for themselves and adamant that they would not set foot in Warsaw until "freedom of trade union choice" had been established.

At the same meeting, Mr Kolbin drew a direct connection between the riots, corruption under the old regime and the failure to introduce economic reforms. Inadequate food supplies were also said to have played a role in sparking off the violence and Mr Kolbin emphasised last weekend that more private plots were needed as well as better procurement, processing and storage of food.

The riots, like disasters such as the Chernobyl nuclear plant accident and the sinking of the Admiral Nakhimov cruise ship with the loss of 398 lives, are clearly being used by Moscow to underline the need for change.

But the slow pace at which information has been disclosed also shows the political shock in the Kremlin as it seeks to absorb the lessons of the Kazakhstan riots.

The Princess Alice Hospice

We care for the terminally ill of all denominations. We urgently need funds to help us with our running costs of more than £400,000 pa.

We will be pleased to tell you how you can help us to care for the terminally ill.

The Princess Alice Hospice, Epsom, Surrey. Telephone: Epsom 66811.

FINANCIAL TIMES
Published by The Financial Times (Europe) Ltd, Frankfurt/Brock, represented by E. Hugo, Frankfurt/Main, and, as

OVERSEAS NEWS

Disappearance of Hu raises demotion fears

BY ROBERT THOMSON IN PEKING

THE CHINESE Communist liberalism," which has already seen the purging of a few propaganda department officials and a couple of writers and academics.

But a far more likely conspiracy theory is that Hu's long-term lack of authority is the reason for his demise, and that he is disliked by reformists and conservatives. They have used the recent student protests as an opportunity to remove him. The Chinese expert predicts he will be transferred to the Chinese People's Political Consultative Conference, a senior advisory body, in order to save face.

A meeting of senior Chinese officials to be televised today will provide clues to the party boss's fate. In a message during last night's national television news, all party members were instructed to watch the important broadcast.

Diplomats are divided on the rumour. One senior diplomat said the reported removal of Hu is "unexpected," "out of character" and "probably wrong." But others are con-

vinced that the merging of left and right to oust him is entirely plausible.

Until last year, Hu had been thought by most diplomats as the natural successor to Deng Xiaoping, the paramount Chinese leader. But it is widely believed that the party bosses at a Congress this autumn, if he is still around, will be replaced by Zhao Ziyang, the present Premier, who will in turn be replaced by Li Ruihuan, the Mayor of Tianjin.

According to a party spokesman, Hu, 71, is "exhausted from over-work" and cannot receive guests. The People's Daily yesterday named him as the top of a list of leaders who had sent wreaths to the funeral of a deceased party official, which suggests that Hu is not yet politically dead.

A few diplomats, taking for granted that Hu is to be demoted, have surmised that he is a victim of the conservative campaign against "bourgeois

growing prosperity, and he is long-time friend of Deng. Those peddling the rumor that Hu is to be demoted purely for his "bourgeois liberal" ideas base their conspiracy theory on his record of supporting artistic and academic freedom. In fact, Hu has fluctuated in his support of such freedom, and is known to have banned the release of several films in recent months.

The anti-bourgeois drive formally claimed another victim yesterday with the expulsion of a prominent party member,

Shanghai writer Wang Ruowang, for describing socialism as an "illusion" that is "feudal" or "semi-feudal" in essence, and inspiring students to protest.



Hu—will he go?

Robin Pauley reports on victims of the swing back to conservatism

Changing fortunes in China

THE POLITICAL winds of fortune change direction faster in China than almost anywhere else in the world and for Wang Meng, the new Culture Minister, and Professor Fang Lihua, vice chancellor of Anhui Science and Technology University, the gentle breeze of liberalism has turned very suddenly into an icy conservative blast.

Professor Fang, who yesterday lost his job, is in the most trouble. But the irony is greatest in Wang's case. He almost certainly will not lose his job but he is confronted with a sharp change of political climate for the second time in his career.

Zhao Ziyang is a confirmed reformer and there is no reason why the economic reforms should be delayed even if Hu is replaced. If events take place as rumoured, the Chinese military, and his occasional gestures and scoldings are thought unbecoming of a Chinese leader.

Zhao Ziyang is a confirmed reformer and there is no reason why the economic reforms should be delayed even if Hu is replaced. If events

take place as rumoured, the Chinese military, and his occasional gestures and scoldings are thought unbecoming of a Chinese leader.

Professor Fang, who yesterday lost his job, is in the most trouble. But the irony is greatest in Wang's case. He almost certainly will not lose his job but he is confronted with a sharp change of political climate for the second time in his career.

The anti-bourgeois drive formally claimed another victim yesterday with the expulsion of a prominent party member,

Shanghai writer Wang Ruowang, for describing socialism as an "illusion" that is "feudal" or "semi-feudal" in essence, and inspiring students to protest.

Students at Hefei got encouragement from Professor Fang, who did not astro-physicist Wang Ruowang and Liu Bingwan, vice chairman of the Chinese Writers Association, are in disgrace and expected to lose their party membership.

Wang was reinstated to become a minister. The central committee spent six months persuading him to accept the job and he finally acquiesced last June. "I have now stopped being a writer. I still feel as a member of a writing group. I am not just a minister. I like to remain equal

with writers and artists and I hope they feel I am one of them and not above them," he told me.

But only three weeks after this interview, the student demonstrations for more freedom and democracy started at the Science and Technology University in Hefei, capital of the central Chinese province of Anhui, and spread to at least ten other cities including Shanghai and Peking. Reformers in the leadership were forced to agree with the conservatives that liberalism and free expression were getting in the way they think and what they

In November he urged Chinese intellectuals to assert their independence against the bureaucracy. After encouraging the Hefei students he clashed with Vice Premier Wan Li, a political reformer who had been trying to defuse the situation.

What is most striking about the present turn against intellectuals is the way it mirrors previous events. Wang Meng's speech was the result of the "100 flowers movement" when free expression flowered briefly in 1957 until the intellectuals were harshly brought to heel.

A new "100 flowers" campaign was launched last year and Wang Meng told us this was the only real such campaign. "In the last one 100 flowers could never really blossom. Instead of letting 100 flowers bloom from different schools of thought, trouble awaited anyone who spoke their mind.

But he was too optimistic too soon. Intellectuals are being criticised and intimidated and have gone to ground. Wang Meng's warning once again that flowers cannot bloom through ice.

Iran launches fresh assault on central front

IRAN said yesterday it had launched a fresh offensive overnight in the mountainous central sector of the war front, but Iraq claimed it had " pulverized" the attackers, AP reports from Nicosia.

The operation came five days after Iran began a large offensive to the south on the 730-mile front in a push toward the Iraqi port city of Basra.

The Islamic Republic News Agency (IRNA) said Iranian forces killed or wounded 1,000 Iraqis and "liberated" 100 sq km of Iranian territory in the new overnight offensive.

The area just north of the Iranian border town of Sumar and only 120 km northeast of Baghdad, the Iraqi capital, was one of the first slices of Iranian soil occupied by Iran when it launched its war on Iran in September 1980.

The Iranian News agency, monitored in Nicosia, said Iran

Ceasefire in Afghanistan to start today

BY DAVID DODWELL IN HONG KONG

THE KOWLOON walled city, which China has always claimed as sovereign soil even though it is no more than a ramshackled warren of streets in the heart of urban Hong Kong, is to be cleared of its 40,000 residents and flattened to make a park.

Without prior warning, 60 teams from Hong Kong's housing department poured into the city yesterday morning, each accompanied by a plain clothed policeman to conduct a pre-clearance survey that attempts to discover the population of the area, and who has rights to be compensated or rehoused.

There was evidently little opposition, and no violence, once locals realised the move had Peking's blessing, the few complaints evidently disappeared. Unregistered dentists and doctors also concentrate in the area said that most people are relieved that the Government has at last moved to eliminate the squatter that shrouds the city.

The Hong Kong Government's success in convincing Peking to support the elimination of one of the most blighted spots in the British territory was being regarded yesterday as a tribute to the headway made in Sino-British relations since the signing of the joint declaration on Hong Kong's post-1997 future.

For decades, the walled city—which is actually an area of about 30,000 sq yards—has been a synonym for vice in Hong Kong. Regarded as a no-go area for the Hong

Kowloon walled city to be demolished

BY DAVID DODWELL IN HONG KONG

KONG POLICE, it was once a haven for triads, drug traffickers, illegal gambling, prostitution, illegal businesses, and illegal immigrants.

Its tenements lacked sanitation and other basic services necessary to fend off urban squalor. Beyond the reach of building regulations, local landlords built gaudy structures that were precarious to live in, and a serious fire hazard.

Over the past eight years, Hong Kong police have gained a firm foothold in the area. Vice officers cracked down on though officers know of a number of "ancient prostitutes" that still ply their trade, and of illegal gambling dens. Unregistered dentists and doctors also concentrate in the area.

The status of the walled city has been anomalous ever since the convention of Peking was signed in 1898. Under that agreement, Britain took a 99-year lease on a large area beyond the originally colonized area of Kowloon, but left the Qing Dynasty garrison with the "big leaf" of the walled city. Even today two rather sorry looking cannons "protect" the area.

Until today all efforts by the colonial government to apply controls on the area—whether it is to supply water, or ensure buildings are constructed safely—have been blocked by Peking.

Five killed in Pakistan riots

THE DEATH toll in four days of rioting in Pakistani rose to five yesterday and troops continued to patrol major streets in the northern part of the city of Karachi, reports Mohamed Aftab from Islamabad.

Officials said at least 30 persons have been injured in the violence, many of them as a result of firing by the police.

The violence started on January 8 between a mob of a Mohajir immigrant and two of his young daughters.

In Karachi, Pushti speaking Pathans who have been involved in clashes against the Mohajirs in the past took to the streets.

Waite dampens release hopes

MR TERRY WAITE, the Anglican church envoy met with a number of Muslim political and clerical figures yesterday amid speculation that missing British television journalist Mr John McCarthy may be released soon.

Mr McCarthy may be released soon, Nora Boustany reports from Beirut.

The lay representative of the Archbishop of Canterbury, remained vague about the fate of Mr McCarthy, who was grabbed on his way to Beirut international airport.

"There are always heavy rumours coming from London, we shall know when we shall see," Mr Waite said.

VOGELSTRUISBILT METAL HOLDINGS LIMITED

(Incorporated in the Republic of South Africa)
(Registration No. 05/0436/06)

PRELIMINARY ANNOUNCEMENT OF RESULTS

Year ended	Year ended
31 December 1986	31 December 1985
R'000	R'000
Revenue	
Income from investments	7,165
Sale of waste rock	1,194
Interest and sundry revenue	961
	9,210
Expenditure and write off	
Administration	361
Written off	902
	319
Profit before tax	7,967
Tax	—
Profit after tax	7,967
Unappropriated profit, brought forward	184
	8,151
Less	8,018
Dividends declared	5,518
Interim 10c (10c)	1,839
Final 20c (20c)	3,679
Transfer to general reserve	2,500
	4,000
Unappropriated profit, carried forward	133
Earnings per share—cents	43
Dividends per share—cents	30
—dimes dividends covered	14
Net assets (as valued) per share—cents	578

The holding of 620,000 shares in Koolberg Tin Limited was written down to reflect the impairment in the prospects of that company following the collapse of the international tin price.

ANNUAL REPORT
These results are published in advance of the annual report which will be posted to members in March 1987.

DECLARATION OF FINAL DIVIDEND
Dividend No. 80 of 20 cents per share in respect of the year ended 31 December 1986 has been declared in South African currency, payable to members registered at the close of business on 30 January 1987.

Warrants payable on 4 March 1987 will be posted on or about 3 March 1987.

Standard conditions relating to the payment of dividends are obtainable from the share transfer offices and the London Office of the Company.

Requests for payment of the dividend in South African currency by members on the United Kingdom register must be received by the company on or before 30 January 1987 in accordance with the above-mentioned conditions.

The register of members will be closed from 31 January to 6 February 1987, inclusive.

By order of the Board,
per pro CONSOLIDATED GOLD FIELDS PLC,
London Secretaries
Mrs. G. M. A. Gledhill, Secretary.

United Kingdom Registrar:
Hill Samuel Registrars Limited,
6 Greencoat Place,
London, SW1P 1PL
14 January 1987

MEMBER OF THE GOLD FIELDS GROUP

\$30,000,000

Oppenheimer U.S. Arbitrage, Ltd.

Class A Common Shares

A Bermuda-based company which will engage in the specialized financial activity of merger arbitrage investing involving primarily United States corporations.

The undersigned designed and structured this transaction, and placed the shares.

 Oppenheimer & Co. Inc.

15th February, 1986

15th February, 1987

15th January, 1987

AMERICAN NEWS

AT&T removes pregnant women from chipmaking

BY ANATOLE KALETSKY IN NEW YORK

AMERICAN Telephone & Telegraph is removing all pregnant women from its computer chip production lines in response to a study which has found abnormally high rates of miscarriage among women working in semiconductor manufacturing.

The action by AT&T, which is one of the world's largest manufacturers of computer chips, could point to serious difficulties for the semiconductor industry around the world.

Young women make up the overwhelming majority of workers in the "clean rooms" where silicon chips are loaded with traces of rare impurities to give them their unusual electrical properties.

Strong solvents, volatile acids and rare gases, including arsenic

compounds, are used in these fabrication processes and these are suspected to be the cause of pregnancy problems.

Executives in Silicon Valley expressed anxiety yesterday about the possibility of workers compensation lawsuits if links between semiconductor manufacturing and reproductive problems are confirmed — especially as there is now also concern in the medical profession about the effects of semiconductor fabrication on women of child-bearing age who are not pregnant.

AT&T's decision, which was announced on Tuesday, was motivated by a study conducted by the University of Massachusetts and originally commissioned by Digital Equipment

Corporation in 1983. The study showed that women in the etching and gas treatment areas of DEC's semiconductor lines had a miscarriage rate of 39 per cent, compared with a rate of only 18 per cent in the control group and 20 per cent in the US population at large.

AT&T is the first major manufacturer so far to respond to these findings, which have not yet been published.

But IBM, the world's largest chip-making company, and the Semiconductor Industry Association, the trade group representing Silicon Valley, have been encouraging their women workers to consult their doctors and request transfer from the production areas if they were advised to do so.

Babbitt steps forward as official runner in the presidential race

BY STEWART FLEMING IN WASHINGTON



Bruce Babbitt: hot in the ring

make a formal announcement of his candidacy.

He is already fielding questions beginning with the words "if you were president..." and answering them with a directness which reflects his belief that he is to be an impact.

It will be to play to his strength as a man with experience in government and the intellectual curiosity to grapple with complex issues.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point for he is scornful of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

Governor Babbitt also argues that Mr Reagan's style of managing the federal government has been exposed as flawed. "Until President Reagan, by sheer luck, had gotten away with it by saying: 'Look ma, no hands. It flies by itself!'

He believes too that the international trading system needs to be reformed and the current General Agreement on Tariffs and Trade rules replaced.

Besides enjoying one of the strongest economies in Canada, business confidence has been buoyed by the peaceful conclusion recently of a three-year Labour contract with public sector unions providing for an average pay increase of 4.1 per cent a year.

It is instead, he says, a reflection of the fact that the world economy has changed, that trade imbalance has become chronic and that trade flows no longer have much influence on exchange rates.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point for he is scornful of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

Governor Babbitt also argues that Mr Reagan's style of managing the federal government has been exposed as flawed. "Until President Reagan, by sheer luck, had gotten away with it by saying: 'Look ma, no hands. It flies by itself!'

He believes too that the international trading system needs to be reformed and the current General Agreement on Tariffs and Trade rules replaced.

Besides enjoying one of the strongest economies in Canada, business confidence has been buoyed by the peaceful conclusion recently of a three-year Labour contract with public sector unions providing for an average pay increase of 4.1 per cent a year.

It is instead, he says, a reflection of the fact that the world economy has changed, that trade imbalance has become chronic and that trade flows no longer have much influence on exchange rates.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point for he is scornful of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

Governor Babbitt also argues that Mr Reagan's style of managing the federal government has been exposed as flawed. "Until President Reagan, by sheer luck, had gotten away with it by saying: 'Look ma, no hands. It flies by itself!'

He believes too that the international trading system needs to be reformed and the current General Agreement on Tariffs and Trade rules replaced.

Besides enjoying one of the strongest economies in Canada, business confidence has been buoyed by the peaceful conclusion recently of a three-year Labour contract with public sector unions providing for an average pay increase of 4.1 per cent a year.

It is instead, he says, a reflection of the fact that the world economy has changed, that trade imbalance has become chronic and that trade flows no longer have much influence on exchange rates.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point for he is scornful of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

Governor Babbitt also argues that Mr Reagan's style of managing the federal government has been exposed as flawed. "Until President Reagan, by sheer luck, had gotten away with it by saying: 'Look ma, no hands. It flies by itself!'

He believes too that the international trading system needs to be reformed and the current General Agreement on Tariffs and Trade rules replaced.

Besides enjoying one of the strongest economies in Canada, business confidence has been buoyed by the peaceful conclusion recently of a three-year Labour contract with public sector unions providing for an average pay increase of 4.1 per cent a year.

It is instead, he says, a reflection of the fact that the world economy has changed, that trade imbalance has become chronic and that trade flows no longer have much influence on exchange rates.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point for he is scornful of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

Governor Babbitt also argues that Mr Reagan's style of managing the federal government has been exposed as flawed. "Until President Reagan, by sheer luck, had gotten away with it by saying: 'Look ma, no hands. It flies by itself!'

He believes too that the international trading system needs to be reformed and the current General Agreement on Tariffs and Trade rules replaced.

Besides enjoying one of the strongest economies in Canada, business confidence has been buoyed by the peaceful conclusion recently of a three-year Labour contract with public sector unions providing for an average pay increase of 4.1 per cent a year.

It is instead, he says, a reflection of the fact that the world economy has changed, that trade imbalance has become chronic and that trade flows no longer have much influence on exchange rates.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point for he is scornful of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

Governor Babbitt also argues that Mr Reagan's style of managing the federal government has been exposed as flawed. "Until President Reagan, by sheer luck, had gotten away with it by saying: 'Look ma, no hands. It flies by itself!'

He believes too that the international trading system needs to be reformed and the current General Agreement on Tariffs and Trade rules replaced.

Besides enjoying one of the strongest economies in Canada, business confidence has been buoyed by the peaceful conclusion recently of a three-year Labour contract with public sector unions providing for an average pay increase of 4.1 per cent a year.

It is instead, he says, a reflection of the fact that the world economy has changed, that trade imbalance has become chronic and that trade flows no longer have much influence on exchange rates.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point for he is scornful of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

Governor Babbitt also argues that Mr Reagan's style of managing the federal government has been exposed as flawed. "Until President Reagan, by sheer luck, had gotten away with it by saying: 'Look ma, no hands. It flies by itself!'

He believes too that the international trading system needs to be reformed and the current General Agreement on Tariffs and Trade rules replaced.

Besides enjoying one of the strongest economies in Canada, business confidence has been buoyed by the peaceful conclusion recently of a three-year Labour contract with public sector unions providing for an average pay increase of 4.1 per cent a year.

It is instead, he says, a reflection of the fact that the world economy has changed, that trade imbalance has become chronic and that trade flows no longer have much influence on exchange rates.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point for he is scornful of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

Governor Babbitt also argues that Mr Reagan's style of managing the federal government has been exposed as flawed. "Until President Reagan, by sheer luck, had gotten away with it by saying: 'Look ma, no hands. It flies by itself!'

He believes too that the international trading system needs to be reformed and the current General Agreement on Tariffs and Trade rules replaced.

Besides enjoying one of the strongest economies in Canada, business confidence has been buoyed by the peaceful conclusion recently of a three-year Labour contract with public sector unions providing for an average pay increase of 4.1 per cent a year.

It is instead, he says, a reflection of the fact that the world economy has changed, that trade imbalance has become chronic and that trade flows no longer have much influence on exchange rates.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point for he is scornful of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

Governor Babbitt also argues that Mr Reagan's style of managing the federal government has been exposed as flawed. "Until President Reagan, by sheer luck, had gotten away with it by saying: 'Look ma, no hands. It flies by itself!'

He believes too that the international trading system needs to be reformed and the current General Agreement on Tariffs and Trade rules replaced.

Besides enjoying one of the strongest economies in Canada, business confidence has been buoyed by the peaceful conclusion recently of a three-year Labour contract with public sector unions providing for an average pay increase of 4.1 per cent a year.

It is instead, he says, a reflection of the fact that the world economy has changed, that trade imbalance has become chronic and that trade flows no longer have much influence on exchange rates.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point for he is scornful of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

Governor Babbitt also argues that Mr Reagan's style of managing the federal government has been exposed as flawed. "Until President Reagan, by sheer luck, had gotten away with it by saying: 'Look ma, no hands. It flies by itself!'

He believes too that the international trading system needs to be reformed and the current General Agreement on Tariffs and Trade rules replaced.

Besides enjoying one of the strongest economies in Canada, business confidence has been buoyed by the peaceful conclusion recently of a three-year Labour contract with public sector unions providing for an average pay increase of 4.1 per cent a year.

It is instead, he says, a reflection of the fact that the world economy has changed, that trade imbalance has become chronic and that trade flows no longer have much influence on exchange rates.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point for he is scornful of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

Governor Babbitt also argues that Mr Reagan's style of managing the federal government has been exposed as flawed. "Until President Reagan, by sheer luck, had gotten away with it by saying: 'Look ma, no hands. It flies by itself!'

He believes too that the international trading system needs to be reformed and the current General Agreement on Tariffs and Trade rules replaced.

Besides enjoying one of the strongest economies in Canada, business confidence has been buoyed by the peaceful conclusion recently of a three-year Labour contract with public sector unions providing for an average pay increase of 4.1 per cent a year.

It is instead, he says, a reflection of the fact that the world economy has changed, that trade imbalance has become chronic and that trade flows no longer have much influence on exchange rates.

Both characteristics were on display this week when he took the stage in Washington for the first time as a declared candidate at the Centre for Excel-

lence in Government, a non-profit organisation which aims to improve the way government works.

For Governor Babbitt the centre was a natural starting point for he is scornful of President Ronald Reagan's anti-government crusade.

"In Arizona I managed to persuade people that government is part of the solution... but how do you do that in this kind of sulphurous climate of minimalism in which the objective is ever tamer government?" he asked. The answer, he went on, is that the corollary of less federal government is more local government.

UK NEWS

High coal stocks aid fight against blackouts

By Maurice Samelson

BRITAIN'S electricity industry was yesterday fighting to keep the lights on as it faced its biggest challenge since the miners' strike of 1984-85.

Rail movements of power station coal were cut to only 15 per cent of scheduled deliveries out of 15 million tonnes. High levels of stocks in power station yards were one of the reasons for the Central Electricity Generating Board's lack of concern.

But the contrasts between the big freeze and the miners' dispute are even more striking. This time, the flow of coal to power stations is cut not by militant train drivers but by General Winter, whose prolonged grip on Britain has battlefield two years ago helped smash the strikers' victory prospects.

In some respects, today's problems are even more daunting because the freezing weather rules out any option of switching railborne coal to roads.

The pits are producing at a high level but, the icy weather has crippled many coal preparation washeries. Another difference is that in the strike, the CEGB was burning almost as much oil as coal to eke out coal supplies—it was even burning oil in coal-fired stations. This time, with coal in plenty, the coal-burners are running flat out.

The contrast between the two power crises is visible on the large, illuminated diagram of the national grid in the CEGB control centre near London's Southwark Bridge. During the strike, it showed that the nation's electricity was being generated in the centre and south of the country and distributed northwards. It now shows that the system is operating as it was designed, with the North, North East and Midlands pushing as much power as possible to the wintry South and to East Anglia.

But, as in the days of the strike, the CEGB officials yesterday exuded the same calm confidence of avoiding power cuts. Although demand is higher than anything the Board has previously encountered, it took comfort from the fact that the snowfall so far been dry and powdery. When the South-West was blacked out in December 1981, the trouble was not lack of capacity, but rigid gold standards, the clashing of led-up conductors, and the heavy snow, raging blizzards, the clashing of led-up conductors, and the 1,000 MW from Electricité de France through the cables cut into the bed of the English Channel. However, because of technical faults in France, EDF was prevented from supplying the cables' full 2,000 MW capacity, which was officially commissioned less than three months ago. Men and Matters, Page 24

Although the CEGB is able to squeeze rather more out of its power stations than they are designed to generate, its main margin of safety this week has been the power imported from Scotland and France. For the past two days, it has been buying 1,000 MW from the South of Scotland Electricity Board, which says it has been supplying its own customers without difficulty. Last night too, the CEGB was hoping to receive another 1,000 MW from Electricité de France through the cables cut into the bed of the English Channel. However, because of technical faults in France, EDF was prevented from supplying the cables' full 2,000 MW capacity, which was officially commissioned less than three months ago. Men and Matters, Page 24

The three-month Eurodollar deposit rate, which had been easily the exchange's most popular contract in 1985, showed a 14 per cent decline in volume last year to 1.1m contracts, though these were worth a total \$1.10bn.

Liffe's currency futures contracts, which had always struggled to develop large volumes, showed a 53 per cent decline.

The Stock Exchange said yesterday it was introducing options on Woolworth shares, acting for the first time at the request of the company concerned. The addition, from January 22, will bring the number of equity options traded at the exchange to 43.

Liffe yen bonds, Page 24

Builders seek unused farmland

BY JOAN GRAY, CONSTRUCTION CORRESPONDENT

A MERE fraction of the redundant farmland in Britain would be enough to provide all the extra land required for housing until the end of the century, says a study from the House-Builders' Federation.

Increased agricultural productivity and stricter European Community policies on food surpluses have meant that between 2m and 4m acres of farmland will become redundant over the next ten years.

Pressure to protect the countryside—and to allow sufficient land for building houses, particularly in the south-east where demand is strong and land prices rose by

29 per cent last year—make this a hot political issue.

Uses for the surplus land—including small industry, forestry, riding schools and golf courses, as well as house-building—were discussed yesterday at an inter-departmental committee, chaired by the Ministry of Agriculture. No decision was reached.

Mr Nicholas Ridley, Environment Secretary, is known to oppose building in the countryside, his position being popular with rural conservative voters—and to be determined to cut the number of new houses built in the south-east.

But house-builders argue that there is already a shortfall in the number of new houses

being built. The current rate is 50,000 new homes a year less than the 250,000 to 280,000 that the Royal Institution of Chartered Surveyors estimates to be needed to cater for new households and changing regional demands.

This target of 50,000 extra houses a year could be met by making available fewer than 5,000 acres of land—a small fraction of the total agricultural land," said Mr Peter Short, federation president.

"We suggest that much less than 200,000 acres over the next 13 years would give us all the building land we need to make up the shortfall of houses and allow for other developments and that this is only a small part of the 4m acres of surplus agricultural land."

The builders' plea may crumble in the face of Mr Ridley's determination to cut the number of new houses built in south-east England to 46,000 a year in the 1990s, from the present 63,000 houses, and the move by the Environment Department to allow local authorities such as Berkshire to reduce the number of houses built in their areas.

Mr William Waldegrave, Planning Minister, has emphasised that there is no question of sweeping away controls on redundant farmland or of building tower blocks in farmyards—but that small-scale developments are still possible.

Plan to train 4,000 construction workers

BY OUR CONSTRUCTION CORRESPONDENT

A PLAN to train 4,000 people as skilled workers in the building industry is being prepared by the Construction Industry Training Board.

Strong demand for shops, offices and houses for sale means that the industry is suffering a severe shortage of skilled workers and quick re-training for unemployed adults.

The shortage of skilled workers is partly because construction companies cut their training programmes when workloads declined in the early

1980s. These have recovered

urgently so the board has also been asked to look at quicker training than the traditional three-year apprenticeship. This could include shorter general craft training courses for school-leavers and quick re-training for unemployed adults.

The shortage of skilled workers is partly because construction companies cut their training programmes when workloads declined in the early

1980s. These have recovered

urgently so the board has also

been asked to look at quicker

training than the traditional

three-year apprenticeship.

The board has funds to cover

the cost of setting up quick

courses for building industry leaders yesterday.

"Workloads in the south-east

are now back to the levels of

1978, but the industry has con-

tinned to cut its training, giving

a crocodile jaws effect of work-

loads going up while training goes down. The industry too often regards training as a cost,

rather than an investment

which will lead to improved output," he added.

The board has funds to cover

the cost of setting up quick

courses for building industry leaders yesterday.

"Workloads in the south-east

are now back to the levels of

1978, but the industry has con-

tinned to cut its training, giving

a crocodile jaws effect of work-

loads going up while training goes down. The industry too often regards training as a cost,

rather than an investment

which will lead to improved

output," he added.

The board has funds to cover

the cost of setting up quick

courses for building industry leaders yesterday.

"Workloads in the south-east

are now back to the levels of

1978, but the industry has con-

tinned to cut its training, giving

a crocodile jaws effect of work-

loads going up while training goes down. The industry too often regards training as a cost,

rather than an investment

which will lead to improved

output," he added.

The board has funds to cover

the cost of setting up quick

courses for building industry leaders yesterday.

"Workloads in the south-east

are now back to the levels of

1978, but the industry has con-

tinned to cut its training, giving

a crocodile jaws effect of work-

loads going up while training goes down. The industry too often regards training as a cost,

rather than an investment

which will lead to improved

output," he added.

The board has funds to cover

the cost of setting up quick

courses for building industry leaders yesterday.

"Workloads in the south-east

are now back to the levels of

1978, but the industry has con-

tinned to cut its training, giving

a crocodile jaws effect of work-

loads going up while training goes down. The industry too often regards training as a cost,

rather than an investment

which will lead to improved

output," he added.

The board has funds to cover

the cost of setting up quick

courses for building industry leaders yesterday.

"Workloads in the south-east

are now back to the levels of

1978, but the industry has con-

tinned to cut its training, giving

a crocodile jaws effect of work-

loads going up while training goes down. The industry too often regards training as a cost,

rather than an investment

which will lead to improved

output," he added.

The board has funds to cover

the cost of setting up quick

courses for building industry leaders yesterday.

"Workloads in the south-east

are now back to the levels of

1978, but the industry has con-

tinned to cut its training, giving

a crocodile jaws effect of work-

loads going up while training goes down. The industry too often regards training as a cost,

rather than an investment

which will lead to improved

output," he added.

The board has funds to cover

the cost of setting up quick

courses for building industry leaders yesterday.

"Workloads in the south-east

are now back to the levels of

1978, but the industry has con-

tinned to cut its training, giving

a crocodile jaws effect of work-

loads going up while training goes down. The industry too often regards training as a cost,

rather than an investment

which will lead to improved

output," he added.

The board has funds to cover

the cost of setting up quick

courses for building industry leaders yesterday.

"Workloads in the south-east

are now back to the levels of

1978, but the industry has con-

tinned to cut its training, giving

a crocodile jaws effect of work-

loads going up while training goes down. The industry too often regards training as a cost,

rather than an investment

which will lead to improved

output," he added.

The board has funds to cover

the cost of setting up quick

courses for building industry leaders yesterday.

"Workloads in the south-east

are now back to the levels of

1978, but the industry has con-

tinned to cut its training, giving

UK NEWS

Directors call for budget tax cuts of £4bn

BY JANET BUSH

BRITISH BUSINESS leaders will today urge the Government to cut taxes by £4bn in this year's budget and to maintain its commitment to zero inflation by re-establishing the money supply as an important determinant of policy.

In its submission for the 1987 Budget to Mr Nigel Lawson, the Chancellor, the Institute of Directors calls for a 3% reduction in the base rate of income tax in the fiscal year 1987-88. It also wants 10p of the higher tax rate.

A reduction in the rate of corporation tax paid by small companies is included in the proposed tax cutting package, as are lower inheritance taxes and an increase in the value added tax threshold.

A delegation from the institute headed by Sir John Hoskyns, its director general, is to meet the Chancellor next Tuesday. It will ask him to consult the Government on Budget day to "long-term strategy which both cuts taxes and reduces government spending."

The institute said: "Tax cuts are a necessity, not a luxury, if the British economy is to regain its former international competitiveness. The luxuries are excessive government spending and a subjective and incoherent monetary policy."

Sir John said he believed the

increases in public spending announced in November's Autumn Statement were the product of internal political pressures. The Chancellor should treat the rise in spending as a temporary election year aberration.

The institute said two cuts of £4bn in the first year - with the whole cost incurred within fiscal 1987-88 - would be well within the bounds of financial prudence. They should be funded by the sale of public assets and by a £1.5bn increase to £2.5bn in the planned Public Sector Borrowing Requirement next fiscal year.

It calculated the net cost of a £4bn fiscal adjustment would be only about half that figure once supplementary effects were taken into account.

It said: "Britain has paid a heavy price in jobs lost and tax cuts forgone for the fiscal conservatism that has dominated policy." The Government is increasingly obsessed with the PIBR, Sir John said.

The institute urged the Government to re-establish the quantity of money as a determinant of policy and to utilise a weighted indicator of money supply.

Institute of Directors Budget Representations, IoD Policy Unit, 116 Pall Mall, London SW1Y 5ED. £2.95 plus 35p postal charge.

Tourist spending falls only 3% despite fewer visitors

BY CHRISTOPHER PARKES, CONSUMER INDUSTRIES EDITOR

THE NUMBER of overseas visitors to Britain may have fallen sharply last year, but those who made the trip appear to have spent more freely than in the past.

Latest figures from the British Tourist Authority show that in the first 10 months of 1986 the number of foreign visitors was 6 per cent lower than in the comparable period of 1985, but spending was down only 3 per cent at £4.5bn.

The figures indicate a strong recovery from the early part of the year, when tourists and business visitors were deterred by

fears of terrorism, the aftermath of the Chernobyl nuclear accident and bad weather.

In October 1.17m visitor arrived - 3 per cent more than in the same month the previous year. Visits by North Americans were 14 per cent lower than in October 1985, but a 16 per cent rise in West European visitors seems to have more offset both this and a 12 per cent drop in numbers from the rest of the world.

Spending by overseas residents during the month was only 1 per cent less than the previous year.

Whitehall 'has not become politicised'

BY HAZEL DUFFY

MRS THATCHER, the prime minister, is cleared of accusations that she has systematically "politicised" the civil service in an independent report published today.

At least 124 people have been killed by the arctic conditions throughout Europe.

Temperatures dropped to a record -42°C in Eastern France. London recorded its coldest January day of -8°C since records began in 1940.

In the City of London, less than half the staff turned up to many banks and stockbroking firms as commuters were forced to stay at home. British Rail's southern region estimated only 3 per cent of its trains were operating. Waterloo station, one of the biggest in Europe, was closed for over an hour in the morning due to frozen points and snow drifts.

The report was prepared by an eight-member working group of the Royal Institute of Public Administration, chaired by Professor David Williams, a leading administrative lawyer. Two former Cabinet ministers - Lord Barnett and Mr David Howell - were members of the team which also included Sir Kenneth Clegg, a former permanent secretary.

The authors say the system by which senior appointments and promotions are made in the civil service is "floundered in secrecy".

(Sir Robert Armstrong, head of the civil service, agreed to help the inquiry only with factual information.) The report, therefore, was "assembled only with difficulty."

The author's understanding, however, is that when Sir Robert makes recommendations to the Prime Minister concerning promotion to permanent secretary (the top departmental rank), he now presents a short list of names with an order of preference.

Notice of the moratorium, given by Mr Paul Channon, Trade and Industry Secretary, in a parliamentary answer, led to the accusation by Mr John Smith, Labour spokesman, that the Government is "undermining recovery in the regions," having had last week "admitted to the extent of the deepening north-south divide."

The payments delay affects schemes which have received approval for the new-style regional development grants, which came into effect in November 1984. These

Commerce disrupted as staff stays home in snow

BY PHILIP SHERWELL AND NEIL BENNETT

INDUSTRY and commerce throughout Britain was severely disrupted yesterday as further heavy snowfalls prevented thousands from travelling to work. Food supplies ran short as many towns were cut off.

At least 124 people have been killed by the arctic conditions throughout Europe.

Clearing banks and building societies faced severe staff shortages. Some branches stayed closed all day while others had to limit their opening hours.

In the south of England people queued for food. Shops stayed closed or short-staffed. In Maidstone, Kent, the UK headquarters of Safeway, the supermarket chain was unable to supply its stores with all but bread and milk. Staff walked up to eight miles to reach the offices.

Yesterday morning the London-bound carriageway of the M2 was the only trunk road open in the

country. More than 40 other major roads were blocked. Police warned the public not to leave home unless they had a life or death trip to make.

There was a similar picture along the east coast. In Southend, Essex, Sagittarius, the print union, has been forced to cancel committee meetings scheduled for later this week. It fears executive members will be unable to reach the town.

At least 157 schools were closed in East Anglia as were all of Lincolnshire's 400 state schools. Boston School was only accepting emergency cases while a couple near Gainsborough spent the night in an inn in their garden.

The Peasants have ensured that north-west England has escaped the worst of the weather. All trans-Pennine roads, however, were closed by the end of the day.

Companies face delays over regional development payments

BY HAZEL DUFFY

COMPANIES face an official two-month delay in the payment of regional development grants by the Government in 1987-88. The moratorium, announced in the House of Commons yesterday, will be imposed following an overshoot of at least £100m in the budget for regional grants in the current financial year.

An attempt by Labour Scottish Spokesman, Mr Donald Dewar, to find out how long the moratorium would last and how much it would save the Government did not succeed.

The Government will have to do something if it is to meet its original target of cutting regional aid expenditure - the main reason for introducing the new scheme.

The allocation for new and old-style regional grants was £200m for the current year. Payments are still being made under the old scheme, which have been subject to a four-month payments delay after approval of the scheme since early 1985.

The Allocation has already been topped up in supplementary esti-

mates to £251m and the DTI is holding discussions with the Treasury about the need possibly for a further increase this year.

The amount specified for 1987-88 is £101m. This is 8 per cent higher than planned in last year's policy document. However, it includes regional selective assistance (not confined to development areas) which this year is costing £100m in England, Scotland and Wales.

Entitlement to regional development grants, however, as opposed to regional selective assistance, is virtually automatic. This means that the scheme is demand-led, which makes accurate forecasting difficult.

The increase in demand reflects probably a growth in expansion schemes and possibly a greater understanding of the more complex requirements to qualify under the new scheme.

DISTRIBUTIVE TRADES SURVEY Record retail sales for December

BY JANET BUSH

BRITISH retailers enjoyed record sales in December, although business did not quite match their optimistic forecasts. In November and some were left with more stocks than they wished, according to the Confederation of British Industry.

The latest CBI/Financial Times survey of the distributive trades showed, however, that wholesalers and motor traders moved more goods in December than expected.

The outlook for sales in January is promising, with more than half the 600 respondents to the survey expecting sales to be greater than the same month last year.

Mr Nigel Whitaker, new chairman of the survey panel, said retailers had reported good new year sales business but the cold weather could hit trade. A straw poll by the CBI showed that most stores had remained open, despite the weather, but some had been closing early, there had been fewer customers and some delivery problems, he added.

In December, grocery, clothing, shops and retailers of household textiles and furniture reported the best sales growth: grocers especially expected a further healthy increase in sales this month.

In percentage balance terms

plus 54 per cent of respondents reported retail volumes higher than a year ago last month, the same as the November balance. A balance of plus 45 per cent expected sales in January to be higher than in that period a year ago. This compares with plus 62 per cent who had anticipated stronger sales growth in December.

The growth in orders placed last month was in line with expectations, but a deceleration of this rate of increase is anticipated in January. The balance of retailers reporting excessive stock rose slightly.

However, in all sectors, the balance of distributors anticipating stock levels in January to be too high, in relation to expected sales, was the lowest since this question was included in the survey in January 1983, according to the CBI.

Wholesalers reported much better than expected sales growth and orders in December. A balance of plus 57 per cent said that sales were higher than a year before, compared with plus 38 per cent in November who reported sales higher than a year earlier.

A balance of plus 50 per cent of wholesalers expected sales volumes to show a further increase in January.

Small investors snub personal share plan

BY HUGO DIXON

THE small investors is not buying personal equity plans (PEPs), the tax-free equity investments originally devised for small investors.

Mr Nigel Lawson, the Chancellor of the Exchequer, announced the scheme in his last year's budget in the hope that it would spread share ownership. To encourage this, investors do not have to pay income or capital gains tax on their investments provided they keep them in a PEP until the end of 1993.

PEPs have been on sale for 10 days and a straw poll of four financial institutions selling the plan shows that the average level of investment is £2,000 - not much less than the £2,400 maximum. About 70 per cent of investors are choosing to make lump-sum investments rather than spread their payments over the year.

This indicates that investors who are relatively well-off and probably

UK ECONOMIC INDICATORS

ECONOMIC ACTIVITY—Indices of industrial production, manufacturing output (1980=100); engineering orders (1980=100); retail sales volume (1980=100); retail sales value (1980=100); registered unemployment (excluding school leavers) and unfilled vacancies (1980=100). All seasonally adjusted.

	Ind.	Manuf.	Eng.	Retail	Unem.	Vac.
	prod.	output	ord.	vol.	value	employed
1986						
2nd qtr.	100.1	104.5	100	114.9	141.4	13.74
3rd qtr.	100.3	103.5	104	116.1	142.5	13.24
4th qtr.	100.4	103.5	105	116.7	177.7	163.2
1987						
1st qtr.	100.6	102.6	106	112.7	145.4	166.5
2nd qtr.	100.9	103.5	106	120.7	138.0	175.6
3rd qtr.	100.5	102.6	99	122.1	138.5	200.0
April	100.5	104.1	101	119.3	132.1	172.1
May	100.5	103.5	100	120.9	135.4	183.2
June	100.6	103.4	100	121.7	136.4	180.2
July	100.9	103.5	98	122.0	135.2	181.5
August	100.6	104.1	94	123.2	135.2	181.4
September	100.9	103.5	104	122.2	134.5	182.5
October	100.6	103.5	104	124.2	136.7	181.1
November	100.6	103.5	104	124.4	136.8	181.2

QUINTUPLET—By market sector; consumer goods, investment goods, intermediate goods (materials and fuels); engineering output, metal manufacture, textiles, leather and clothing (1980=100); housing starts (000s, monthly average).

	Consm.	Inv.	Int.	Eng.	Metal	Hous.
	goods	goods	goods	output	manu-	start-
1986						
2nd qtr.	100.2	106.2	113.5	106.7	117.7	162.0
3rd qtr.	100.3	106.2	113.1	106.2	116.2	172.3
4th qtr.	100.7	107.7	113.5	107.4	114.2	173.4
1987						
1st qtr.	100.1	105.5	111.5	102.1	108.1	142.2
2nd qtr.	100.4	106.2	114.9	102.6	110.3	159.6
3rd qtr.	100.1	106.2	112.5	102.5	112.4	161.9
4th qtr.						

PUBLIC EXPENDITURE WHITE PAPER

Continued deceleration in growth of outlays foreseen

THE GOVERNMENT yesterday published its Public Expenditure White Paper setting out expenditure plans that envisages a fall in public spending as a proportion of the nation's income over the next three years. The main points are outlined here.

Public spending in 1987-88 and 1988-89 is planned to be £143.6bn and £145.2bn respectively. A new planning total of £161.5bn has now been set for 1989-90.

By 1989-90, public spending as a proportion of national income is expected to be back to the levels of the early 1970s. In real terms, public spending is expected to increase by an average of 1 per cent a year, significantly less than the growth of the nation's income.

Compared with the last white paper, extra funds have again been allocated to priority services; these include education, health, law and order. Substantial further provision, some £1bn in 1987-88, has also been made for capital spending, including increases for housing, schools and roads. Estimated costs of some demand led programmes, such as social security, have also risen.

In other areas, most notably defence, the level of provision takes into account the substantial increases made in previous years. In these areas, and in all programmes, the continuing search for efficiency will lead to further improvements in the level of service and output.

The privatisation programme is moving forward strongly. The Government is giving high priority to improving value for money in all programmes. The white paper further expands the information shown what is being achieved and planned by departments.

The Autumn Statement, published in November 1986, gave the broad results of the annual public spending review. This white paper fills in the detail of the plans for the next three years, and provides the basis for the Supply Estimates, cash limits and other spending controls for 1987-88. Revised projections of government receipts, spending and borrowing over the medium term will be given in the next Financial Statement and Budget Report (FSBR), to be published on Budget Day.

The plans set out in this white paper should ensure that public spending continues to fall as a percentage of GDP, as it has done over the last four years.

The Government's plans for public spending are an integral part of its Medium Term Financial Strategy (MTFS). When he announced the latest public expenditure plans in the House of Commons on November 6 1986, the Chancellor of the Exchequer reaffirmed the Government's commitment to the fiscal stance set out in the MTFS published in the FSBR at the time of the 1986 Budget. He said that there would be no relaxation of that stance and that the public sector borrowing requirement (PSBR) in 1987-88 would be held to the MTFS figure of 14 per cent of national income (gross domestic product or GDP).

Within the cash resources available, the Government continues to attach importance to getting better value for money from public spending every year. The annual review of public spending looks not just at the money to be spent, but also at the outputs and the efficiency with which they are achieved.

There remain inevitable uncertainties about the precise outcome for the current year, which was estimated in the Autumn Statement at £140.4bn. Identified changes in the estimated outcome of individual programmes since then produce a net reduction, but other contingencies, which include the outcome of the Rover Group's discussion about the future of its truck and bus business, are thought likely to lead to net increases. The best present assessment is that these developments should broadly cancel out. The outcome has therefore been left at £140.4bn with a provision for long-term to cover these contingencies.

PUBLIC SPENDING TOTALS

This is about £1.5bn, or 1 per cent above the plans set out in the last white paper (Cmnd 9702). The additions made to programmes during the year are estimated to be £5.5bn compared with a reserve of £4.5bn. The main increases are in local authority relevant public spending (£2.5bn) and in demand-led programmes, notably social security, which is projected to be £1.5bn higher.

The public expenditure planning totals for 1987-88 and 1988-89 are £143.6bn and £145.2bn respectively. This compares with £143.9bn and £145.7bn in the last white paper. A planning total has now been set for 1989-90, at £161.5bn. These totals include substantial reserves not allocated to departmental programmes. These reserves are larger, both absolutely and as a percentage of the planning total, than in any white paper except the last.

PUBLIC SPENDING AND NATIONAL INCOME

General government expenditure has been falling steadily as a percentage of GDP, with a decline of 2 percentage points between 1983-84 and 1984-85 when privatisation proceeds are excluded. With money GDP growing as in the MTFS, the new plans point to a further

decline of 2 percentage points, bringing the ratio below that inherited by the Government in 1979 and back to the levels of the early 70s.

PUBLIC SPENDING TRENDS

The new plans should ensure a continued deceleration in the growth of public spending. Excluding privatisation proceeds in order to show the underlying trend, the average annual growth in general government expenditure is expected to be just over 1 per cent between 1987-88 and 1988-89 (1 per cent for the planning total). This compares with annual growth averaging almost 3 per cent in the decade up to 1978-79, around 2.4 per cent in the period 1978-79 to 1982-83, and around 1.8 per cent in the period 1983-84 to 1986-87.

For the purposes of the detailed public spending review, attention is focused on the public expenditure planning total, which forms the basis for the control totals used each year.

PLANNING DEPARTMENT

The Government's review of the development of its spending priorities is carried out in the context of the annual Public Expenditure Survey.

Substantial extra provision has been made available for education, health and law and order; and the estimated costs of pensions and other social security benefits have increased significantly. Extra provision of some £1bn for capital spending has been made, including increases for schools, housing and roads.

But simply looking at increases in provision does not give a full picture of priorities or developments in spending. A number of other factors need to be taken into account, for example, expected outputs (what, or how much, the money is expected to buy) and how spending is affected by changing levels of demand.

The following paragraphs set out the key features of the Government's plans in each of the main departmental budgets. They highlight aims and objectives as well as the planned allocation of resources.

DEFENCE

The Government's aims for defence are to ensure the security of the nation and maintain its freedom. Some £15.8bn has been provided for 1987-88, rising to £15.9bn in 1988-89.

A wide range of measures is in hand to improve efficiency and value for money, particularly through increased competition in equipment procurement. In 1985-86 some 64 per cent of contracts by value were placed by competition or otherwise by reference to market forces, compared with 38 per cent in 1983-84 and 46 per cent in 1984-85.

Civilian manpower, taking account of the transfer of personnel to Royal Ordnance has been reduced by about 50,000 since 1979. This reflects improvements in efficiency, a major rationalisation programme and the transfer of tasks to the private sector. Ten years ago there were 79,000 based civilians in the regular forces; five years ago there were 69 and the figure now stands at about 52. Further reductions are planned.

TRANSPORT

The department's spending is increasingly focused on the infrastructure, rather than current subsidies. Compared with 1986-87, provision for capital spending on national roads will be increased by about 13 per cent by 1989-90. Among other forward targets for the planning period, the department plans to complete the motorway and trunk road schemes totalling around 450 miles, to renew 80 miles of motorway each year, and it expects local authorities to complete over 100 major local roads schemes in 1987-88. Provision for support to British Rail falls over the period of the plan, following the setting of new objectives.

DOE—HOUSING

The gross aid programme for 1987-88 is £1.5bn. The overall aid programme at the same level in the private sector in 1986-87 during the rest of the planning period. About 60 per cent of the programme is spent on bilateral aid—around 80 per cent of which goes to the poorest countries.

The main focus of the aid programme is on long-term development, but emergency relief is also provided where needed. The remaining 40 per cent is provided as multilateral aid through channels such as the World Bank Group, the European Community and various United Nations agencies.

The main aims of the diplomatic wing of the Foreign and Commonwealth Office (FCO) are to enhance the security and prosperity of the UK and dependent territories, and to promote and protect British interests overseas. Provision in 1987-88 is £700m. This includes additional provision to combat the increasing threat to the security of the staff and property overseas of the Diplomatic Service and the British Council, and to offset some of the additional costs of the new visa requirements.

The overall demand for the FCO's commercial and consular services abroad has risen steadily in recent years and the trend is expected to continue. For example, the number of British business visitors using the FCO's services abroad rose by 18 per cent between 1986 and

1985, and the number of British nationals traveling abroad has increased by 300 per cent in the past 15 years, with a corresponding increase in public demand for advice and protection.

AGRICULTURE

The new plans should ensure a continued deceleration in the growth of public spending. Excluding privatisation proceeds in order to show the underlying trend, the average annual growth in general government expenditure is expected to be just over 1 per cent between 1987-88 and 1988-89 (1 per cent for the planning total). This compares with annual growth averaging almost 3 per cent in the decade up to 1978-79, around 2.4 per cent in the period 1978-79 to 1982-83, and around 1.8 per cent in the period 1983-84 to 1986-87.

Total domestic spending is planned to stay broadly constant in cash terms, but since the last white paper provision has been made for additional spending rising to some £3bn to fund defence work.

TRADE AND INDUSTRY (inc. ECGD)

Overall, provision falls over the period of the plans to £1bn in 1989-90. This decline mainly reflects the increased ability of the nationalised industries sponsored by the Department of Trade and Industry to meet their financing requirements from within their own resources.

ENERGY

The trend in the department's total spending is dominated by the finances of the nationalised energy industries. Increased external financing limits compared with previous plans, particularly in 1987-88, take account of reduced margins for energy following the fall in oil prices and higher investment in British Coal and the Electricity Supply Industry. The cost of payments for miners' redundancies in 1987-88 and 1988-89 is expected to fall compared with the last white paper partly as a result of bringing forward payments into 1988-87.

EMPLOYMENT

Major new enterprise and employment measures were announced in the 1986 Budget and these are now reflected in departmental plans. Extra spending since then on central government programmes (notably the Technical and Vocational Education Initiative, an increase in the numbers of Job Clubs, and higher payments from the Redundancy Fund) has been offset by savings elsewhere in the programme.

Promoting enterprise and job creation is a priority area: for instance, numbers helped through the Enterprise Allowance Scheme are planned to rise from around 60,000 in 1985-86 to 100,000 by 1987-88. Increases in efficiency have been achieved in many areas and more are planned. For example, placings per staff unit in job centres are forecast to rise from 236 in 1985-86 to 320 in 1989-90. The employment resettlement rate achieved by the employment rehabilitation service has risen from 32 per cent in 1983-84 to 44 per cent in 1986-87, and is forecast to rise further. Net welfare costs per client week will have been reduced from £183 in 1984-85 to £170 in 1986-87 and £166 in 1988-89.

EMPLOYMENT

The following paragraphs set out the key features of the Government's plans in each of the main departmental budgets. They highlight aims and objectives as well as the planned allocation of resources.

DEFENCE

The Government's aims for defence are to ensure the security of the nation and maintain its freedom. Some £15.8bn has been provided for 1987-88, rising to £15.9bn in 1988-89.

A wide range of measures is in hand to improve efficiency and value for money, particularly through increased competition in equipment procurement. In 1985-86 some 64 per cent of contracts by value were placed by competition or otherwise by reference to market forces, compared with 38 per cent in 1983-84 and 46 per cent in 1984-85.

Civilian manpower, taking account of the transfer of personnel to Royal Ordnance has been reduced by about 50,000 since 1979. This reflects improvements in efficiency, a major rationalisation programme and the transfer of tasks to the private sector. Ten years ago there were 79,000 based civilians in the regular forces; five years ago there were 69 and the figure now stands at about 52. Further reductions are planned.

TRANSPORT

The department's spending is increasingly focused on the infrastructure, rather than current subsidies. Compared with 1986-87, provision for capital spending on national roads will be increased by about 13 per cent by 1989-90. Among other forward targets for the planning period, the department plans to complete the motorway and trunk road schemes totalling around 450 miles, to renew 80 miles of motorway each year, and it expects local authorities to complete over 100 major local roads schemes in 1987-88. Provision for support to British Rail falls over the period of the plan, following the setting of new objectives.

DOE—HOUSING

The gross aid programme for 1987-88 is £1.5bn. The overall aid programme at the same level in the private sector in 1986-87 during the rest of the planning period. About 60 per cent of the programme is spent on bilateral aid—around 80 per cent of which goes to the poorest countries.

The main focus of the aid programme is on long-term development, but emergency relief is also provided where needed. The remaining 40 per cent is provided as multilateral aid through channels such as the World Bank Group, the European Community and various United Nations agencies.

The main aims of the diplomatic wing of the Foreign and Commonwealth Office (FCO) are to enhance the security and prosperity of the UK and dependent territories, and to promote and protect British interests overseas. Provision in 1987-88 is £700m. This includes additional provision to combat the increasing threat to the security of the staff and property overseas of the Diplomatic Service and the British Council, and to offset some of the additional costs of the new visa requirements.

The overall demand for the FCO's services abroad has risen steadily in recent years and the trend is expected to continue. For example, the number of British business visitors using the FCO's services abroad rose by 18 per cent between 1986 and

PUBLIC SPENDING IN REAL TERMS BY DEPARTMENT*
(£bn—base year 1985-86)

	1984-85 1985-86 estimated 1987-88 1988-89 1989-90					
	outturn	eastern	southern	plans	plans	plans
Defence	18.2	18.0	18.1	17.6	17.2	17.1
Foreign and Commonwealth Office*	1.9	1.8	1.9	1.9	1.9	1.9
European Communities	1.6	0.8	1.1	0.8	0.8	0.8
Ministry of Agriculture, Fisheries and Food	2.1	2.4	1.9	2.1	2.2	2.2
Trade and Industry	2.2	1.8	1.6	1.2	1.0	1.0
Energy	2.7	6.7	8.2	8.1	8.2	8.2
Employment	2.2	2.4	2.3	2.2	2.2	2.2
Transport	4.9	4.6	4.8	4.6	4.6	4.6
DOS—Housing	3.4	2.8	2.7	2.6	2.7	2.7
DOS—Other environmental services	4.2	3.9	4.8	3.6	3.5	3.5
Home Office	5.6	5.3	5.8	5.5	5.8	5.8
Education and Science	14.8	14.5	15.6	14.7	15.7	15.7
Arts and Libraries	0.7	0.7	0.8	0.8	0.8	0.8
DHSS—Health and personal social services	16.7	16.6	17.9	18.0	18.3	18.3
DHSS—Social security	4.0	4.1	4.2	4.1	4.2	4.2
Scotland	7.5	7.2	7.6	7.5	7.2	7.2
Wales	2.8	2.8	2.9	2.8	2.8	2.8
Northern Ireland	1.2	1.2	1.2	1.2	1.2	1.2
Chancellor's departments	1.5	1.2	1.2	1.2	1.2	1.2
Other departments	1.2	1.2	1.2	1.2	1.2	1.2
Reserve	—	—	—	—	—	—
Privatisation proceeds	—	—	—	—	—	—
Adjustments*	—	—	—	—	—	—
Planning total†‡	137.6	132.6	136.5	138.2	139.7	

PUBLIC EXPENDITURE WHITE PAPER

Across the credibility gap

"WE HAVE very good control over public expenditure that we can control," Mr John MacGregor, the Chief Secretary to the Treasury told journalists at yesterday's launch of the Public Spending White Paper.

That, perhaps inadvertently, neatly summarises the Government's difficulties in defending the credibility of its latest spending plan for the next three years.

As expected, Mr MacGregor unveiled spending projections which will add £10.5bn to its planning totals over the next two years compared with its decision last year.

The pledge to keep spending broadly level in real terms has been replaced by the rather more clumsy phrase that: "the new plans should ensure a continued declaration in the growth of general spending."

Mr MacGregor was left to insist that the relaxation was

the mark of the success of the Government's economic policy and that its 1978 manifesto commitment to reduce public spending as a share of national output remained intact.

The problem is that the detail in the two-volume White Paper shows just how much of spending remains outside the Government's control — a factor that has led many economists to doubt the credibility of even the latest figures.

With the exception of one or two policy decisions such as that over teachers' pay, the large increases in spending promised at the time of last November's Autumn Statement seem to be accidental rather than planned.

The Government's decision to highlight increases in resources for housing, roads and schools reflects to a significant degree their determination to make the best of the inevitable.

Local authority spending,

most of which is still outside Whitehall's direct jurisdiction despite the ever more complicated panoply of controls and penalties, accounts for the vast bulk of the projected increase in outlays.

In the current, 1986-87 financial year, it is running around 10 per cent higher than the previous year — a real terms increase of over 6 per cent — and nearly £3bn above the Treasury's original targets.

For 1987-88 Mr MacGregor has made provision for a rise of 3.8 per cent in the local authorities' total spending — an effective freeze in real terms. He is one of the few people inside or outside Whitehall, however, who expresses confidence that the target can be met.

Upward pressure on public sector pay has been encouraged by the Government's decision last year to endorse more generous settlements for nurses and teachers, and reflected in

the latest deal for local authority manual workers.

At the same time the White Paper candidly admits that even the figures for local authority capital spending in the present year, let alone the next three, remain subject to some uncertainty.

In the current, 1986-87 financial year, it is running around 10 per cent higher than the previous year — a real terms increase of over 6 per cent — and nearly £3bn above the Treasury's original targets.

For 1987-88 Mr MacGregor has made provision for a rise of 3.8 per cent in the local authorities' total spending — an effective freeze in real terms. He is one of the few people inside or outside Whitehall, however, who expresses confidence that the target can be met.

Upward pressure on public sector pay has been encouraged by the Government's decision last year to endorse more generous settlements for nurses and teachers, and reflected in

its forecasts and that the new figures were thus more credible than previous projections.

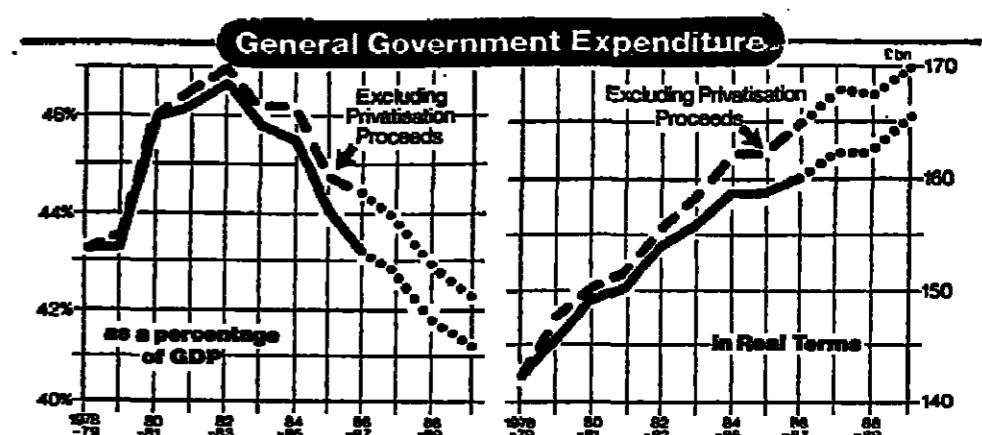
The continued downturn in unemployment will also help, but this week's decision by the Prime Minister to defer to public sector pay special heating payments shows how vulnerable the projections remain in the run-up to a general election.

The Chief Secretary can claim greater success in containing costs in areas where the Treasury has direct control. He pointed out yesterday that the 10 per cent overspend in local authority outlays had been contained in a much smaller increase for overall spending.

For this year, the overrun will be around £1.6bn, and for the next two years the Treasury has pencilled in an extra £3bn to cover plans. Mr MacGregor insisted yesterday that the Government had put considerable effort into improving

the latest deal for local authority manual workers.

At the same time the White Paper candidly admits that even the figures for local authority capital spending in the present year, let alone the next three, remain subject to some uncertainty.



capital spending over the next three years.

The Treasury's attempts to hold down departmental running costs — 70 per cent of which are accounted for by pay — have also been mixed. Mr MacGregor conceded yesterday that the outturn for the current financial year was likely to show a rise of 6.7 per cent above the 6.7 per cent originally planned. On that basis the 4.5 per cent increase built into next year's

plans look optimistic.

The question-mark over the sustainability of the overall targets has been further accentuated by the level of reserves provided for unspent spending demands and the possibility that ministers will fail to stick to the run-up to the general election.

As in past years, however, the Government has found it much easier to keep a grip on capital rather than current expenditure. Despite the much-publicised extra allocations for housing, roads, hospital building and prisons, the White Paper projects a sizeable fall in

next year's reserve has already informally at least, been withdrawn and Whitehall officials expect more demands in coming months.

Treasury ministers are likely to find it hard to resist requests for say, extra money for employment measures just months before an election, and the problem is likely to get worse the longer the poll is delayed.

Philip Stephens

LOCAL AUTHORITIES Spending increase planned

TOTAL PUBLIC spending by local authorities in Britain in 1986-87 is projected at £33.5bn and it is planned to grow from that base by 3.9 per cent, 2.5 per cent and 3 per cent in the next three years.

Budgets for current spending in 1986-87 were £2.2bn, or 8 per cent, over the original plans, with the extra cash accounted for largely by an additional £140m in contributions to the housing revenue account and £190m for teachers' back pay, plus £130m for a teachers' pay settlement in the current financial year.

The Government considers that the spending proposals are now realistic — unlike that of previous years when there was inevitably a huge overspend — and that if local authorities make efforts to contain their costs, especially pay, the aims can be achieved.

The White Paper emphasises that Ministers do not accept the need for councils to spend as much as the plans provide.

Mr Nicholas Ridley, Environment Secretary, estimates that if all councils planned to spend at the levels which they need, households would pay an average increase in rates of only 1.2 per cent next year because the Government is providing over £15m extra in central grant.

The Government's view is that this is more than adequate to cope with inflation, but local authorities disagree. They argue that independent forecasters believe that inflation could be higher in the next financial year than the Government's estimate of around 4 per cent, and that the teachers' pay settlement totalling over £400m could push rates up significantly.

Christopher Parkes

INDUSTRY

State companies no longer a drain

TOTAL SPENDING by the Trade and Industry Department is falling more or less in line with forecasts. The 1986-87 outturn at £15.26bn was less than the £16.82bn estimated in the last public spending White Paper, while the estimated outturn for the current financial year is slightly up at £16.36bn against £15.02bn planned.

The main reason for the decline in the DTI budget-planned to drop below £15m in 1986-87 — is the improving financial status of those nationalised industries responsible to the department, particularly steel, British Steel's external financing limit (its limit on borrowing) has been reduced by £50m to £25m in yesterday's White Paper, reflecting improved performance and reduced costs.

No provision has been made yet for British Aerospace's request for £750m launch aid for the Airbus A330 and A340, which is still under consideration.

Now has any provision been made for the Rover group, which is believed to have asked for a new tranche of funds.

Central spending by the nationalised industries is estimated to be £4.5bn in 1987-88, up by £50m for the current year, because of the recession in shipbuilding worldwide.

Between 1987-88 and 1988-89, the nationalised industries are forecast to produce a net inflow to the department of £145m mainly reflecting the expected continued improvement at BSC.

The other major diminishing component in the DTI budget is regional and general industrial support. At £1.86bn estimated to rise this year, this represents a slight fall on the allocation.

This looks like being achieved, however, only on the basis of a moratorium on the payment of regional development grants made necessary because the overlap of the old-style grants and the new ones introduced in 1984 which has "proved to be of a greater magnitude than anticipated". An extra £20m was voted in the winter supplementary estimates.

Between April and November 1986, £347m had been paid out in regional development grants and £68m in selective regional assistance to industry.

Payments of selective assistance under specific schemes — such as those for microelectronics and advanced manufacturing — is running at less than £40m.

Research and development spending is about £250m a year, including the money spent by the DTI's own research establishments and projects funded by industry (including EEC's Eureka).

No provision has been made yet for British Aerospace's request for £750m launch aid for the Airbus A330 and A340, which is still under consideration.

Now has any provision been made for the Rover group, which is believed to have asked for a new tranche of funds.

Central spending by the nationalised industries is estimated to be £4.5bn in 1987-88, up by £50m for the current year, because of the recession in shipbuilding worldwide.

Between 1987-88 and 1988-89, the nationalised industries are forecast to produce a net inflow to the department of £145m mainly reflecting the expected continued improvement at BSC.

The other major diminishing component in the DTI budget is regional and general industrial support. At £1.86bn estimated to rise this year, this represents a slight fall on the allocation.

This looks like being achieved, however, only on the basis of a moratorium on the payment of regional development grants made necessary because the overlap of the old-style grants and the new ones introduced in 1984 which has "proved to be of a greater magnitude than anticipated". An extra £20m was voted in the winter supplementary estimates.

Between April and November 1986, £347m had been paid out in regional development grants and £68m in selective regional assistance to industry.

Hazel Duffy

EXPORT FINANCE

Big fall forecast in cost of subsidising credits

The subsidy involves Government payments to banks through the Export Credits Guarantee Department to make up the difference between market interest rates and the internationally-agreed rates for export credits for fixed-rate export credits more in line with market interest rates.

However, the actual out-turn will also be affected by other factors.

EMPLOYMENT

Government to boost help for jobless

THE GOVERNMENT'S increased emphasis on employment — especially in the possible run-up to a General Election — is reflected in the substantial growth in spending on employment measures: a 9.4 per cent increase in spending in real terms on the Department of Employment's work from 1978-79 to 1986-87.

Training, principally the Youth Training Scheme, which now runs for two years, and special employment measures such as the Community Programme, which is designed to help the unemployed back into the labour market, make up the bulk of the Government's employment expenditure.

Total spending in the Employment Department group in

uncertainties such as exchange rate movements and fluctuations in short-term sterling and dollar exchange rates.

The flow of UK exports financed under the scheme is expected to drop from £2.6bn in 1986-87 to £2.3bn in 1987-88 and £2.1bn in 1988-89.

Other factors, including the cost of the scheme, will affect the cost of the scheme.

The cost of the scheme is estimated to rise from £35m in 1986-87, reflecting the initial cost of implementing the current Business Plan.

Peter Montagnon

The latest charge to be added to the defence budget over the next few years is £800m to buy the six Boeing Awacs airborne early warning aircraft.

The latest charge to be added to the defence budget over the next few years is £800m to buy the six Boeing Awacs airborne early warning aircraft.

The latest charge to be added to the defence budget over the next few years is £800m to buy the six Boeing Awacs airborne early warning aircraft.

The cost of the scheme is estimated to rise from £35m in 1986-87, reflecting the initial cost of implementing the current Business Plan.

David Buchan

programme's main impact is likely to be in its first year of operation, almost halving in 1987-88 and beyond.

The start-up of Jobclubs — facility centres designed to help unemployed people apply for work — is reflected both in the estimated sharp increase in the number of people expected to use them (likely to rise from under 2,000 in 1986-87 to 20,000 in 1988-89) and, more importantly, in their impact.

The number of those finding work as a result of using Jobclubs is forecast to rise from 1,261 to an estimated 120,000 by 1990.

Total spending on employment and training is estimated to be about £50m in 1987-88, rising to £3.3bn in 1988-89 — a

fivefold increase in cash terms on 1978-79 figures.

Training now accounts for 40 per cent of the employment department group's total spending, with 36 per cent spent on employment measures.

Some measure of the scheme's effectiveness is given in advance of a forthcoming Treasury document on the output and performance of individual departments in central government.

The first-year direct net Exchequer cost for each person no longer unemployed, taking all the special employment measures together, was £4,850 in 1986-87, £6,650 in 1987-88 and £7,450 in 1988-89.

The figures show that the

year governing bodies will have the legal right to decide the provision of part of school budgets.

While such powers have already been delegated by Cambridgeshire, Solihull, Cheshire and a few more of the 97 English local education authorities, it will be a new responsibility for most state school governors.

The CTC scheme, to cater for 15,000 selected 11 to 18-year-olds, was announced by Mr Kenneth Baker, Education Secretary, in October. He wants to persuade private sponsors, including businesses, to put up £100m, which might increase audiences or improve finances.

The Government has also allowed £1.75m for the Business Sponsorship Incentive Scheme in which the Government matches new sponsorship and gives £1 for every £3 given by existing sponsors.

In December last year Mr Baker told the House of Commons: "The Government's commitment is to keep up sup-

port for the arts and its broad strategy is to expand the arts by encouraging the private sector."

Expenditure on the performing and visual arts, including the Arts Council, is projected as falling from £430m in 1986-87 to £415m in 1987-88 and to £400m in 1988-89.

Museums and galleries get slightly higher percentage increases. Most of this spending — which is planned to rise from £100m in 1986-87 to £104m in 1987-88 and to £108m in 1988-89 — goes to the ten national museums.

Central government accounts

for only about 40 per cent of total arts spending by the arts minister are provided by local authorities. Total local authority expenditure on the arts is projected as falling from £2.2bn in 1986-87 to £2.1bn in 1987-88 but then rising to £2.3bn in 1988-89.

The White Paper emphasises that Ministers do not accept the need for councils to spend as much as the plans provide.

Mr Nicholas Ridley, Environment Secretary, estimates that if all councils planned to spend at the levels which they need, households would pay an average increase in rates of only 1.2 per cent next year because the Government is providing over £15m extra in central grant.

The Government's view is that this is more than adequate to cope with inflation, but local authorities disagree. They argue that independent forecasters believe that inflation could be higher in the next financial year than the Government's estimate of around 4 per cent, and that the teachers' pay settlement totalling over £400m could push rates up significantly.

Ralph Atkins

THE

THE GUINNESS AFFAIR

Thin lines and grey areas in the City

"THERE CAN sometimes be a thin dividing line between the House of Lords and Pentonville Prison," said Sir Ralph Richardson in the film *O Lucky Man*. Current discussion of the massaging and manipulation of company share prices in bid battles is peppered with talk of such "thin lines" and "grey areas."

But is it the case—as Guinness, Morgan Grenfell and Cazenove would no doubt maintain—that all big City operators have been forced by increased competition and huge success-gated fees to press up against that line?

The answer, given, anonymously of course, by a representative sample of merchant bankers is interestingly ambiguous. They all concede that big bid battles are increasingly decided by "market power"—the ability to inflate the share price of the bidding company (or deflate the price of the target) to increase the value of a share offer.

They insist, however, that a clear distinction must be maintained between legitimate and illegitimate "fan club" share-buying operations. The trouble is, when pressed, the clear distinction tends to dissolve. One banker claimed most of the big banks now operate in the twighlight zone.

On one point they all—un-surprisingly—agreed: Morgan Grenfell has been market leader playing to the limit of the rules. "Morgan Grenfell had a reputation we all envied for moving share prices," said one.

Another banker, who worked closely with Morgan Grenfell during the Guinness bid for Distillers, said: "They were carried away by their own hype. With their confrontational philosophy and star status for people like Roger Seelis it always looked a very high-risk

strategy. At Warburg, for example, no one is allowed to behave in the way some of the Morgan stars did."

If Guinness did operate an illegitimate fan club in the Distillers bid—and clearly that has not been proved—it might have overstepped the line in up to three different ways.

First, company law would

have been breached if Guinness directly or indirectly bought its own shares without shareholder approval—most likely through offering an indemnity or other such inducement to a third party to do so.

Second, the law on insider trading would have been breached if the company provided information to arbitrageurs about an imminent bid in return for support at a later stage in the bid. Third, the Takeover Panel rules would have been broken if purchases by a concert party or associate—in either the bidding or target company—were not declared.

How often are any or all of these laws or rules breached?

According to an unpublished research allegedly commissioned by Guinness into the 19 biggest contested bids of the past two years, the bidders' share price has surged ahead at critical times during the bid in all but two cases.

That in itself proves nothing, unless you believe all fan clubs are beyond the pale. However, as most merchant bankers and brokers will point out it is accepted part of their job to support a client's share price—especially during a bid.

The creation of a "legitimate" fan club is likely to accompany any premium bid during a takeover battle. The bidding company will at that time ask institutions to support its share price as well as vote their shares in the target



Happier days. The former Guinness chairman Ernest Saunders (right) toasts the Distillers purchase with John Connell (left) and Sir Thomas Risk.

company. Financial advisers that the bidder will argue that the takeover is a good one, is likely to succeed, and will therefore boost the bidder's share price.

A bidding company will also appeal to its own long-term shareholders to buy more shares (or, increasingly, share options) especially if they have done well out of the holding. They may also be reminded that if the bid fails it will probably hit the price. As one broker put it: "You exploit goodwill to the maximum."

The other group that can often be persuaded to support a bidder's share are the bid's underwriters. That is particularly so in the case of success, where much larger commissions are won if the bidder is victorious—a powerful incentive to give in to persuasion.

The temptation to bend rules has grown because the reputation of merchant banks and brokers depends now in part on their ability to call up powerful fan clubs. There are three practices, at least, which qualify for the "grey area."

First, and most notorious, is the City's famous back-scratching network, which goes rather beyond exploiting goodwill. It is summed up in the phrase "you don't turn down Cazenove." In other words, if Cazenove, or any other powerful broker, asked an institution for support, that institution dare not refuse. It would fear being left off the list when a good rights issue or new issue came along.

Second, with the growing influence of arbitrageurs in UK bids—they can now hold up to 20 per cent of target companies by the end of a bid period—the temptation to leak to them is becoming overwhelming. One

banker who was adamant that he never did deals with arbitrageurs said: "They ring you every day in bids and you certainly don't tell them to piss off because you need their support."

It is not hard to imagine him being dropped about the timing of, say, an increased offer.

Third is the question of defining indemnity payments to buyers of a bidding company's shares. If a merchant bank spends millions of pounds buying its client's shares and gets an extra fee for it, is that not tantamount to a company buying its own shares?

As one banker said: "It's a trick-area—it will certainly be part of the negotiations if we have been buying a lot of company's shares."

The line between the "grey area" and illegality does indeed appear to be narrow.

It can be summed up in the difference between making a loose "general" commitment to recompense the member of a fan club and giving a specific guarantee to do so.

Short of freezing the share register of a target company the moment a bid is made, what can be done to widen the line between legality and illegality? The view of the Takeover Panel appears to be that the rules and laws are in place; it is just a question of better detective work. "Of course if you don't want car accidents you could ban cars from the road," said one Panel executive.

Nevertheless, the consensus is that there is some scope for greater transparency in transactions—particularly since trading lies the floor of the Stock Exchange. The Takeover Panel has just ruled that some underwriters might form a concert party and thus become susceptible to disclosure. Should not shareholders in a bidding company thus be regarded at least as associates in a bid—therefore having to disclose any relevant share-buying?

Another suggestion is that merchant banks should have to declare their fees—thus enabling share-buying indemnity payments to be spotted. Bill Samuel was recently censured for indemnifying third parties in the purchase of AE shares—the first time the bank had ever done such a thing. When it explained that it was taking any fees on to its own books it was widely and unfairly, believed. Robert Fleming is currently buying the shares of its client Bryan Holdings but has said little about what his fee is and is thus beyond suspicion.

As Mr Peter Baring, of Baring Brothers, said: "I think one thing is certain. There should be fewer grey areas when this is finished."

David Goodhart

Bank Leu awaiting 'all clear' to explain its role

BY OUR FOREIGN AND FINANCIAL STAFF

BANK LEU, the Zurich-based bank named in the Guinness affair, intends to make a full disclosure of its role once it has received Guinness's permission. An announcement may be expected today.

The bank said yesterday that its relationship was subject to Swiss banking secrecy laws, but it was seeking the permission of the brewing company's board to co-operate with the inspectors from the Department of Trade and Industry who are investigating Guinness, and to comment generally.

Dr Arthur Fuerer, chairman of Bank Leu, is a non-executive director of Guinness, and was believed to be in London attending the board meeting.

He is in his mid-60s and was chief executive of Nestle until 1984. Until 1981, Mr Ernest Saunders, the chairman of Guinness who has stepped down, was also in the Nestle senior management.

This is the second affair in which Bank Leu, smallest of Switzerland's Big Five banks, has been involved in recent months. Last year, its Nassau-based subsidiary, Leu International, was implicated in the insider-trading case of Mr Dennis Levine, the New York investment banker. That led to the dismissal of several executives.

Mr Adolf Brändle, general manager, said the parent bank had done all it could to help the US authorities after the US authorities after the corresponding approval had

been received from the British government.

He also said that any connection that his bank had with the alleged misuse of the Bahama bank for Mr Levine's transactions and Mr Ivan Boesky, the disgraced arbitrager linked to Guinness, was "totally unknown" to the bank.

Banking circles in Zurich also rule out the possibility of a link between Bank Leu and Mr Boesky or Mr Meshulam Rids, the US distributor of Distillers products who bought Guinness shares during the bid.

Most of Bank Leu's earnings come from securities dealing, underwriting, gold trading and other fee-earning business. It has a limited retail operation in Canton Zurich and much of its balance sheet involves interbank business.

The allegations concerning Bank Leu and its chairman are a further embarrassment for the Swiss financial community, which in recent years has been plagued by cases in which foreign clients have apparently abused banking-secrecy protection.

Although any call for stricter regulation on the basis of the implications of the Guinness affair seems unlikely, the latest claims will strengthen the contention of the Swiss banking commission and the National Bank that banks could be adhering more closely to the tenets of their own "good-conduct code."

Argyll has been advised by its solicitors, Clifford Turner, that one possibility of any claim for damages could be that the company was the victim of a conspiracy to defraud. To have any chance of succeeding, Argyll would have to show that Guinness directors had knowingly or recklessly made false representations in their efforts to conceal the illicit financial assistance they gave to boost the company's share price.

In view of the scale of the involvement of Guinness directors that has now become apparent, the chances of Argyll disclaiming responsibility successfully are low. But if it did, it would force Argyll to claim damages from the individuals responsible, or from Guinness's institutional adviser.

However, Morgan Grenfell, too, might claim that it was not responsible for the actions of its employees.

The next, and most difficult hurdle for Argyll would be to demonstrate that, on the balance of probabilities, it would have won the takeover battle had it not been for the malpractices that artificially boosted the Guinness share price.

One important piece of evidence is that the final Argyll cash offer to Distillers shareholders was well above the Guinness cash offer and therefore the Guinness bid succeeded primarily on the strength of its share offer and share price.

Argyll has any right to civil damages for such a breach.

Guinness might also claim that those directors, in particular Mr Ernest Saunders, the chief executive, and Mr Olivier Roux, the finance director, who breached the Companies Act did so without the authority of the board. Therefore the company itself could not be held responsible.

The most complicated question would be the damages to be awarded to Argyll. It could claim either the costs of the financial bid, which amounted to \$55m plus interest, or the incremental profits it would have made had it acquired Distillers.

It could not claim both, as it would have had to pay the costs anyway to gain the incremental profits.

However, Morgan Grenfell, too, might claim that it was not responsible for the actions of its employees.

The next, and most difficult hurdle for Argyll would be to demonstrate that, on the balance of probabilities, it would have won the takeover battle had it not been for the malpractices that artificially boosted the Guinness share price.

Guinness would doubtless repeat the claim it made during the takeover battle that the acquisition of Distillers would be of no benefit to Argyll and it would gain no incremental profits.

The courts, if they decided in Argyll's favour, would probably refer the calculation of the size of damages to an independent assessor.

please help MHA to help the elderly in need

MHA provides comfort and loving care for a growing family of over 1,250 elderly people. Of those in our residential homes, only 1 in 2 can afford to support themselves in full. No one is ever turned away, or asked to leave, because they cannot meet the cost. MHA needs your help to bridge the financial gap. For the sake of the elderly

**Send your gift to MHA Dept. FREEPOST, London EC1B 1NE
Reg. Charity No. 216004**

MHA METHODIST HOMES FOR THE AGED

Epsom House, 2585 City Road, London EC1Y 1DR.

Reg. Charity No. 216004

FT
FINANCIAL TIMES CONFERENCES
Cable Television & Satellite Broadcasting
London, 18 & 19 February, 1987

For information please return this advertisement, together with your business card, to:
Financial Times Conference Organisation
Minster House, Arthur Street, London EC1R 9AX
Alternative: telephone: 01-621 1355 fax: 27347 FTCONF.G.
fax: 01-623 8814

TELEPHONE 01-246 8026
for the
FT INDEX
& BUSINESS NEWS REPORT

- Hourly updated FT Index
- Sterling Exchange Rates updated 3 times daily
- Bullion, Krugerrands, platinum and base metal prices
- Dow Jones Industrial Average
- Share Market Report

BUSINESS LAW

EEC: impossible plastics cartel

By A. H. Hermann, Legal Correspondent

THE CHEMICAL industry can claim credit for innovation and development of competition law on both sides of the Atlantic. It has a propensity towards co-operation—not to say "cartelisation"—and it is also rich in patents and trademarks monopolies, the legality of which is often circumscribed by the antitrust.

This year, we are likely to witness another such "chemical" development of competition law, when the European Court comes round to passing judgment on the appeal of 15 producers of plastics whom the EEC Commission found to be guilty of sharing the market and fixing the prices for polypropylene, fining them a total of Ecu 57.8m (£37.5m). Of this total almost one-third is borne by ICI and Esso, another third by Montedison imposed on the Italian Montedison and the German Hoechst. The rest is shared by lesser Belgian, Italian, French, German, Dutch, Austrian, Norwegian and US culprits.

The decision of the Commission was adopted in April 1986 but published only in the Official Journal of August 18. By the end of October, all the condemned companies appealed and the European Court should by now have the Commission's decision, and what little is known about the appeals, present the usual picture. The decision is rich in legal theory, the appeal deny everything, complaining that the Commission did not support its theories by facts and that the companies were not given a fair hearing.

On first sight, the decision, which takes 66 pages of the Official Journal, seems more impressive than one is used to. There are no less than nine tables attached to it, suggesting that the Commission accumulated evidence about each of the numerous meetings of the European polypropylene producers, which took place each month between September 1979 and December 21 1982. Every month there were, as a rule, two meetings, one of the "bosses" and the other of the technical experts. The agenda was dictated by the fact that western Europe polypropylene market was not more than some 1.6m tonnes compared with a capacity for producing about 2.1m tonnes—an excess capacity of 0.5m tonnes.

There is no doubt that in the face of overcapacity and tumbling prices the industry had every interest in coming to some agreement about market shares and minimum prices. But did they come to such an agreement? And if they did, was the agreement effective? And when effective, did it affect adversely interstate trade? Did the agreement or concerted practice amount to an infringement of the competition rules of the Community, or was it rather as argued by Montedison, which leads with a fine of Ecu 11m an attempt to avoid sales below cost price, which could well be viewed as anti-competitive predatory pricing.

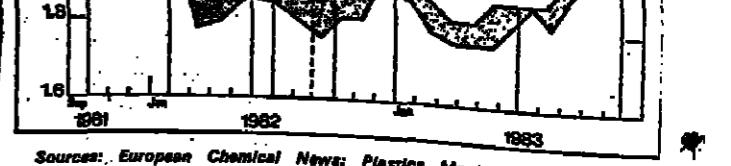
There was also no single agreement on which to focus. The Commission takes the view that the whole complex of schemes and arrangements adopted at these regular and institutionalised meetings must be viewed as a single "continuing agreement." Such continuing agreement, if not legally binding, was according to the Commission, likely to limit the producers' commercial freedom.

Sometimes the Commission admits that the producers did not reach agreement, as, for example, on the proposal of quotas for 1981 and 1982. However, stopgap measures, such as the exchange of information and the monitoring of actual monthly sales, indicated, according to the Commission, an implied agreement to maintain as far as possible the previously achieved market share.

As price initiatives take several months to complete and implement, it made little difference, according to the Commission, if some producers were absent from the meetings as they were informed by others about the proceedings. This particularly applies to Shell, which was absent from all planning sessions but was still found to have regard.

The question here is, how far, whether such a criminalisation was a practical possibility will deserve the attention of the Advocate General. It can hardly affect the criminality of the attempt, but it could influence the evaluation of the appellants' argument that the did not intend the impossible infringement to which the determination of fines should have regard.

* Case 28/86/EEC IV/31/49
Polypropylene Joint Cases 40-42, 50, 54-56, 111, 112/73, (1975) ECR 1653



Otello/Covent Garden

Max Lopert

The London operatic year starts with a Royal Opera great venture, a rare sample of genuine International Opera, coming together of leading Internationalists in a noble purpose: a new *Otello* (sponsored by Morton Gould) with Carlos Kleiber as conductor. Plácido Domingo in the title role, and Ildar Moshinsky as producer, even those of us who doubt whether International Opera can be any longer a realistic ear-roundabout at Covent Garden would not want to be denied such events; and after Tuesday's performance the air of attitude, of pride in the house, was general and palpable.

A new *Otello* was in fact at Covent Garden last January; its much-publicised play meant that in the mind of the British opera-traveller, the most memorable British chamber piece might seem to have already been made—the Welsh National Opera, last February, in Peter Stein's profoundly searching, revelatory production (which can be seen on television next month in celebration of the *Otello* centenary date). Though the new Royal Opera staging is distinguished by many cool, береги, and indeed, though it is played in a setting (by Timothy O'Brien, costumes by Peter J. Hall) of actions, well-wrought perspectives, Verdi's opera undergoes here no such producer's transforming vision.

That instead, comes from the art, and from a conductor with the ability to extend unimaginably one's sense of the *Otello* sound-world. It can fairly be said that the WNO and Royal Opera performances are complementary; and that the latter does not seem the lesser, as well it might have. Kleiber first conducted the era at Covent Garden not

quite seven years ago (with Domingo undertaking his first London *Otello*). At the time he commanded of the work, and of all the forces under his incomparably lucid, assiduous baton, seemed remarkable enough. Time has developed it, so that to the exemplary clarity of orchestral and choral sound there is now added a kind of spiritual incandescence. This conductor never proposes for Verdi the saturated, deep-toned orchestral balance generally considered proper for Wagner. At all levels, and even in passages of white-hot excitement, the sound remains transparent, minutely transposed, sustained as one huge dramatic arc (there was, praise be, only a single interval).

In 1980 I felt that responsiveness to the singers on stage was perhaps the single possible question-mark in Kleiber's suspicion. But I feel it no longer. On this occasion, indeed, the feeling of identification with the lyrical line was constant, so that after a while one came to record it only at specially telling moments—the diaphanous sweetness of string tone rising up around Desdemona's first phrases; the hideously suggestive small string portamenti lapping up toward the end of Iago's Dream; the column very quiet sustainment of the work's final page. In common with all truly probing musical minds Kleiber has the power to make a well-known, well-loved masterpiece echo with fresh resonances in the mind; also to make one rush back to the score.

In the greatest and most demanding of his many Covent Garden roles Domingo returns to give what is unquestionably his finest Covent Garden performance. If capable of development, it is in measure of the genuine artist he shows conclusively the impatience with previously-achieved standards,

high enough in all conscience, that sets him apart from most of the leading opera singers of the day. An *Otello* that in 1980 had to be accounted the most fuliginous andious voice of the Covent Garden post-war period is now not a fair less vocally accomplished; yet it has accrued a mastery of suffering, self-doubt and credible greatness of soul that was previously only hinted.

The tenor now requires, and the conductor willingly provides, a more expansive view of key passages (notably "Ora per sempre"). The emotional pressure on certain words discards the dramatic impetus that lends every note weight to the tragedy. The stages of progression toward downfall are dazed with myriad subtle physical details—how sharp the producer's dramatisation of the first jealousy exchanges amid the humdrum paperwork of daily state business, and how Domingo and the Iago of Justino Diaz control their unfolding. It is control that underlines the dramatic that no single operatic tenor can ever hope to compass the full range of this mighty role. Domingo comes as close to doing so as we are ever likely to see and hear.

His partners in the Covent Garden production, Katie Ricciarelli and Diaz, are also cast of the unworthy Zeffirelli film, currently on its British rounds. The classic instrument, with a sure bell, clearer words, and a steadier legato, than the Italian soprano has ever possessed, yet in company with Domingo she too achieves her finest Royal Opera performance. There seems to be no gap between the character and its simple, radiant impersonation; the gentle heartfelt musicianship, replete with the delicate applications of tone-colour, do as much as anything to work its way to the



Justino Diaz (top) and Plácido Domingo

core of the experience.

The Puerto Rican bass-baritone, a handsome stage figure, is a very good Iago without being an absolutely top-flight one. The absence of melodic exaggeration is admirable, but the expressive accents lack individuality; Iago needs to leave his imprint as soon as the Diaz fails to do. The supporting cast is competent, with Anne MacNeil's assertive Emilia and Christopher Gilpin's incisive Roderigo.

The production reveals a powerful, and specifically Venetian, pictorial influence: the composition (the word is advisedly employed) of much of the first act is directly out of Veronese, and elsewhere Tintoretto seems to have provided the visual starting-point

A danger in any such theatrical method is that when the picture moves, the stage can be untidy—and the handling of large crowds has never been Moshinsky's strong point.

As we noted once again during the Act 1 revels and the stuff Act 3 finale. But there is a blend of cool and warm, sombre and dramatically striking, in the basic design, with its excellently painted and proportioned classical pillars; and this supplies the picture with an imposing yet uncluttered framework which they are invited to use to the full. The previous Royal Opera *Otello* lasted three decades. Though nowadays such durability is not universally deemed desirable, the house has an *Otello* that should see it safely and reliably through several seasons.

A walk through magical gardens of the past

It is inevitable that, as a working gardener, I should go to the exhibition, *The Glory of the Garden*, at Sotheby's (until January 26th) a total delight and enchantment. I did this looking out at my garden, criss-crossed with white paths, the earth frozen and holding all major roots until earth returns. So how wonderful it has been to go for a walk in the magical gardens of the past and make links for new vistas, topiary and fantastical follies in one's head.

This is no major academic exhibition. How could it be in time available. But it is a first time since *The Garden* exhibition at the Victoria and Albert Museum in 1979 that attempt has been made to assemble a substantial amount

of the visual evidence of English garden history from the Tudors to the present day. There are over five hundred exhibits from country house paintings through portraits of famous garden traits to items as dotty as fancy dress hats given from the 1880s for a lady's birthday. It may rightly be described as a delectable pot-pourri and put together more over with some taste as embodied in the trophies of both real-and-dried flowers.

There are times when it is clear that the organisers have perhaps erred too much on the side of taking anything which happened to have a bloom on it, but who cares. Just go and enjoy it. Why ever should every exhibition be put together as though the only people in the world who mattered were

readers of *Apollo* and the *Burlington Magazine*. This exhibition is studded with bad painting, but just think how little we would know about the vanished gardens of the past if these naive hacks had not plotted every foot on canvas of these early gardens as though the earth had been upended for them.

Who, for instance, would ever have believed in a small manor house in Derbyshire would have had such a sprawling garden in 1683? We can enjoy strolling along its terraces, admiring the pretty summer houses and pergolas descend from one terrace garden to another until we come upon a huge circular pond over which Neptune presides encircled by a double evergreen hedge. Nearby there is a cascade evoking Tivoli. Here we have the evidence of the response of one Englishman to what he had seen in Italy during the Commonwealth, for Robert Davies, its creator, had spent five years in the 1650s.

I think that I am right in saying that the whole set of Hartwell House pictures from the late 1730s have never been seen in London together. Here they are, all eight of them, recording in minute detail the early eighteenth century remodelling of a formal topiary garden of the previous century. Hartwell is trained into rhythmic arched forms that have allowed a springy upward thin walls. Vest corridors run every direction focusing the eye on column or statue or fountain. And in the foreground there are precious records of the men who scythed and rolled the grass.

Look too at the formal flower garden about 1780 which acts as a preface to Gwthorpe Hall and remember that it was planted and maintained through the era of Capability Brown. The rococo gardens delineated in the gouaches of Thomas Robins the Elder

from the middle of the century interest by their exoticism. Gwthorpe buildings always have flights of fancy, built as cheaply as possible, so that these drawings record things long since vanished but executed in styles and anticipating by years what was to be built more solidly and survived. How else would we have known that the first recorded Chinese pagoda in this country was in the garden of a house in Gloucester? One is struck by the thinness of the piping and the difficulty to see from one folly on to the next. Can Devonport Park really have moved its visitors so swiftly from a Gothic pavilion

at the end of a rectangular lake up a rocky promontory on which stood a kind of Eleanor Cross, and then over a bridge spanning a ravine?

No exhibition of this kind would be complete without Levens Hall. The somewhat querulous face of Guillaume Beaumont looks out at us as though demanding his biography, long overdue, for he was gardener to James II and the designer of many a major garden. Although the topiary of Levens was romanticised in the early 19th century, Beaumont's scheme still remains intact. A major study of that garden is yet to be done, at least alone one of the English baroque garden as a whole.

I have a nostalgic affection

for those lush turn of the century watercolours which record the swansong of the country house garden. Herbeau's borders can never have been so glorious as those painted by Helen Allingham, George Samuel Elgood and Alfred Ernest Parsons. Looking at the work of the latter on Warley Place one can fully understand Miss Willmott's staff of 104 gardeners.

There is an abundance of flower-sprayed porcelain and faience, built as cheaply as possible, so that these drawings record things long since vanished but executed in styles and anticipating by years what was to be built more solidly and survived. How else would we have known that the first recorded Chinese pagoda in this country was in the garden of a house in Gloucester? One is struck by the thinness of the piping and the difficulty to see from one folly on to the next. Can Devonport Park really have moved its visitors so swiftly from a Gothic pavilion

at the end of a rectangular lake up a rocky promontory on which stood a kind of Eleanor Cross, and then over a bridge spanning a ravine?

No exhibition of this kind

would be complete without

Levens Hall. The somewhat

querulous face of Guillaume

Beaumont looks out at us as

though demanding his bio-

graphy, long overdue, for he

was gardener to James II and

the designer of many a major

garden. Although the topiary

of Levens was romanticised

in the early 19th century,

Beaumont's scheme still re-

mains intact. A major study of

that garden is yet to be done,

at least alone one of the English

baroque garden as a whole.

I have a nostalgic affection

for those lush turn of the century

watercolours which

record the swansong of the

country house garden. Herbeau's

borders can never have

been so glorious as those

painted by Helen Allingham,

George Samuel Elgood and

Alfred Ernest Parsons. Look-

ing at the work of the latter

on Warley Place one can fully

understand Miss Willmott's staff

of 104 gardeners.

Look too at the formal

flower garden about 1780 which

acts as a preface to Gwthorpe

Hall and remember that it was

planted and maintained

through the era of Capabil-

ity Brown. The rococo gar-

dens delineated in the gouache-

s of Thomas Robins the Elder

are embodied in the trophées

of the 1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

day. And finally, the exuberant

and fantastical follies of the

1880s for a lady's birth-

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telegrams: Finlanting, London PS4. Telex: 8954871
Telephone: 01-248 8000

Thursday January 15 1987

Why Guinness matters

THE CENTRAL issue raised by the Guinness affair concerns the conduct and ethics of the City of London. Although the full facts of the case have yet to emerge — in particular who knew what, and when — it already seems clear that this is the most serious challenge the present system of self regulation in the conduct of takeover bids has had to face. With each revelation, the chances of business being allowed to continue as before grow ever more slim.

On the evidence available so far, it appears that the takeover battle for Distillers last year was not decided simply by the informed decision of a free market. Instead, the share price of one of the rivals bidders, Guinness, was manipulated by a group of interested parties, who received assurances that they would be compensated if the value of their shares fell. The effect of this supposed plot to give shareholders in Distillers a misleading impression of the value of the Guinness offer.

Such action would certainly have violated the Takeover Code which, apart from its specific rules dealing with such matters, lays down as a general principle that all parties involved in a transaction must use every endeavour to prevent the creation of a false market. It also appears to have breached several sections of the Companies Act which, among other things, prohibits companies from giving any form of financial assistance to the purchasers of its own shares. So the question is not whether the rules need to be rewritten. Rather, it is whether the existing rules are capable of being enforced under the present supervisory regime.

Damaging implications

According to some of those involved, market manipulation during the takeover bid is commonplace. Cited in support of this claim is the case of the recent bid for AE which was frustrated (temporarily) when the company's advisers persuaded certain investors to hold the shares, on the assurance that they would be indemnified against any loss when they were eventually sold. If the system is indeed being abused on a regular basis in the way that is being suggested, then the sooner it is scrapped the better.

Senior City practitioners vehemently deny that such tactics are a regular part of takeover battles, and there is little evidence to suggest otherwise. But even accepting that the Distillers affair is a special case—some kind of aberration brought about during one of the UK's most expensive and

bitterly fought battles — the affair still has very damaging implications.

Self regulation can only work if the people being supervised have a sense of obligation towards the system which is greater than their desire to win their own way in any particular case. The most serious challenges to the Takeover Panel in the past have come from outsiders — individuals or firms whose prime interest has not been to continue to do business in the City of London.

But consider the names of the institutions involved in the Guinness affair. Morgan Grenfell is one of the most important merchant banks in the UK, and is certainly the one with the most successful track record in takeovers. Also closely involved in the day to day management of the bid was a representative of Cazenove, probably the most respected stockbroking firm in the City, and of Freshfields, one of the top legal firms.

Public executions

The precise nature of this involvement is a matter for the Department of Trade's inspectors to establish. But it will be sufficient to accept the blame for what happened in one or two individuals. Institutions which want the benefits of self regulation have to be responsible for the framework in which it operates.

What could retrieve the situation? Some City voices are calling for public executions as a way of frightening take-over practitioners back to the ways of virtue and of showing the world that the established order is capable of defending itself. But it may already be too late for such a rear-guard action.

There is a clear public interest in the efficient running of the takeover market; through it is determined the control of large numbers of important companies. If there are shown to be serious shortcomings in the workings of the market, then the Government will have to intervene. At the very least, the Guinness affair will strengthen the arguments for the Takeover Panel to be included within the statutory framework alongside the Securities and Investments Board, a body which will have powers to investigate and prosecute. The balance between self regulation and statutory authority in the affairs of the City has been shifting rapidly over the past year, and the Guinness affair is likely to give it a further kick in the same direction.

A futile attempt at intervention

THE MASSIVE purchases of dollars by the Bundesbank and Bank of Japan in recent weeks seem a clear example of futile intervention on foreign exchange markets. Central bankers can sometimes hope to influence the markets, but only by reinforcing existing trends: dollar sales at the time of the Plaza agreement in 1985 were both sensible and successful because they depressed further a dollar that was already sinking. The recent intervention by West Germany and Japan however was an open defiance of market opinion and consequently has had very little effect. The dollar has fallen 9 per cent against the D-Mark and nearly 7 per cent against the yen in less than a month.

This latest decline of the dollar no doubt appears threatening in both countries. Export industries in both countries were already under severe pressure and had hoped for a breathing space. In one in which to adjust more fully to the previous large appreciation of their currencies. Mr Kichiro Miyazawa, the Japanese finance minister, is perhaps understandably annoyed that the yen stabilisation agreement he negotiated with Mr James Baker at the end of October has had such a short shelf life.

More damaging

Dollar decline may be inconveniences — particularly for a currency grid such as the European Monetary System — but that does not make it unnecessary. There are, after all, only three ways in which the US can tackle its still-widening trade deficit: through protection, recession or dollar depreciation. Both Japan and West Germany would surely agree that a serious trade war would be much more damaging in the long run than currency adjustment. An outright recession in the US, which would rapidly choke off US demand for foreign goods, would have potentially devastating consequences for growth and employment in the rest of the world.

Since the alternatives are worse, dollar depreciation is necessary.

THE UNEMPLOYMENT scourge has finally struck Japan. For years as Western countries have suffered an exodus of labour from manufacturing industry, Japan has stood apart, its less than 3 per cent unemployment rate represented in part by healthy economic growth but mainly by a paternalistic management culture.

But suddenly, Japan, too, is in trouble. Hardly a week goes by without at least one major manufacturing company declaring thousands of workers redundant.

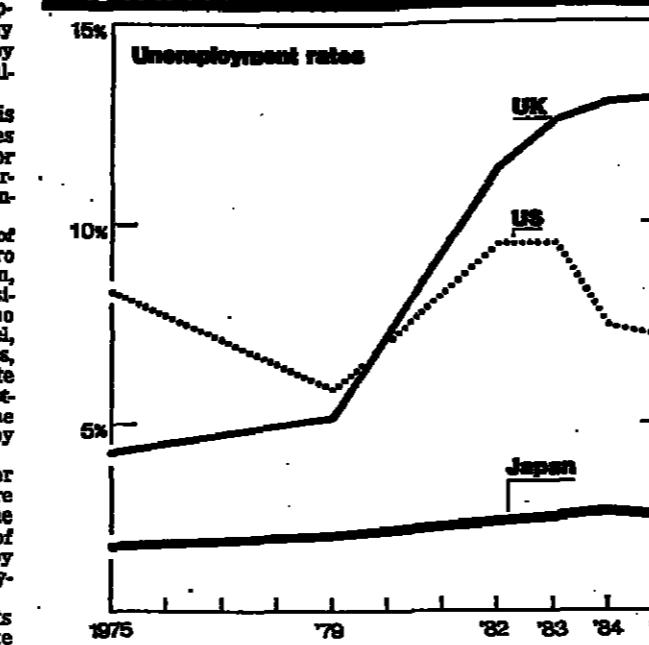
"This is becoming a matter of grave concern," says Eishiro Saito, chairman of Keidanren, the powerful federation of business organisations. Mr Saito, who is also chairman of Nippon Steel, and many other industry leaders, believe the trend will accelerate because export-oriented industries will be unable to offset the damage to their sales caused by the high yen.

Meanwhile, the demand for jobs rises steadily as more workers enter and stay in the market, as well as the children of Japan's delayed post-war baby boom begin to reach employable age.

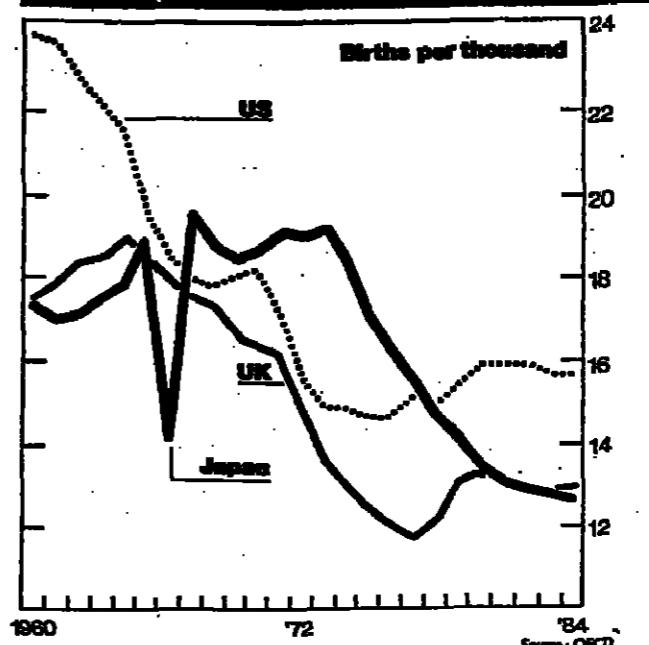
As a result, some economists

UNEMPLOYMENT IN JAPAN

Japan's unemployment rate is low ...



...but a mid-1970's baby boom will cause problems in the 1990s



plus of blue collar workers could reach 3.2m by the end of the century, while the shortage of needed qualified specialists could reach 2.7m.

It all points to a significant increase in the number of people who are seeking jobs but cannot find them. And, at the moment, Japan is not ready for that. Life for unemployed people in Japan can be very difficult. The Government provides a reasonably generous unemployment insurance, up to 80 per cent of the latest wage received, for up to 300 days for people made redundant, but thereafter there is no welfare unless the person is handicapped or raising children.

Life is also likely to be tougher for those who remain in work. As redundancies mount, the lifetime employment guarantee, which is enjoyed by about a third of the labour force, is coming under increasing strain.

This system, which became widespread after the Second World War, is widely cited for its contribution to Japanese industry's harmonious industrial relations and high productivity. However, even before the current squeeze on jobs, it was coming to be regarded as a liability by many managers and workers.

Managers are frustrated with it because the system demands that salary increases only be made on the basis of seniority. Thus, it is difficult to motivate high-performing young employees.

"The point about the life employment system is the financial reward that comes with it," says Mr Taichi Sakaiya, former Ministry of International Trade and Industry planner and now a futurologist. "The average Japanese worker is more afraid of changing jobs than of being made redundant."

Changes have already begun to occur. Mitsui Bank recently attracted wide notice for trying to hire specialists in their 30s, but most banks are having to follow suit because of the tight market in certain types of financial specialists.

Kobe Steel is changing its wage structure to one based on ability. Mr Masumi Sato, corporate planning director, says that increasing automation has taken the skill and experience factors out of many jobs, so the seniority system is no longer justified.

The Government has been gradually introducing changes in its basic economic policies in the past year. Ironically, although these changes are designed mainly to reduce trade frictions by discouraging exports, moves like the deregulation of financial markets and the promotion of infrastructure development and other domestic demand-related industries will also create a lot of new jobs.

In the medium term, however, there is a few relatively simple things that the Government could do that would make a big difference. For one thing, it could reduce the extraordinarily long working week. Japanese law allows for a 48-hour, six-day week, and nearly three-quarters of Japanese workers still actually work six days a week. Many agencies, including the Government's Central Labour Standard Council (CLSC), are campaigning aggressively for a reduction. Japan's service industries are expected to accept their employers' proposals to shift them, even if it involves moving hundreds of miles to a new home.

Then there is the practice of leaning on business friends to hire redundant employees. Mutual obligation is a way of life in Japan, and Japanese businessmen say that a friendly client or supplier would do his best not to reject a plea for help, knowing that he has needed, or perhaps will, help himself at some point.

Companies in mature industries are diversifying aggressively, partly in an attempt to create jobs for their redundant factory workers. Most of the big steel companies have started up subsidiaries in the electronics industry, although they often find that steelworks are unsuited for jobs there. Kawasaki Steel has taken a more practical route by starting up a security service company. Nis-

Braced for the West's disease

By Ian Rodger in Tokyo

of the people we have to fill them."

Companies in mature and declining industries face a more urgent task. They can either increase production levels and suffer the gradual rundown of their financial reserves, or they can abandon paternalism and use their reserves to restructure their businesses for the future. The rash of redundancy announcements since September indicates the choice that most

employment by cutting overtime and increasing the amount of work done by lower-paid part-time workers.

Another major strategy is to shift more middle-aged employees to subsidiaries. This is a peculiarly Japanese practice based on the fact that older employees, even when they know the promotion possibilities have been exhausted, tend to remain in the company until retirement. However, if a company wants to promote younger employees, it has to get rid of the older ones first. Often it does so by transferring them to easily managed subsidiaries whose profit performance can be sacrificed. Japanese workers are expected to accept their employers' proposals to shift them, even if it involves moving hundreds of miles to a new home.

Then there is the practice of leaning on business friends to hire redundant employees. Mutual obligation is a way of life in Japan, and Japanese workers still actually work six days a week. Many agencies, including the Government's Central Labour Standard Council (CLSC), are campaigning aggressively for a reduction.

In the medium term, however, there is a few relatively simple things that the Government could do that would make a big difference. For one thing, it could reduce the extraordinarily long working week. Japanese law allows for a 48-hour, six-day week, and nearly three-quarters of Japanese workers still actually work six days a week. Many agencies, including the Government's Central Labour Standard Council (CLSC), are campaigning aggressively for a reduction.

Then there is the practice of leaning on business friends to hire redundant employees. Mutual obligation is a way of life in Japan, and Japanese workers still actually work six days a week. Many agencies, including the Government's Central Labour Standard Council (CLSC), are campaigning aggressively for a reduction.

In the medium term, however,

in the past few years has been a terrible drag on job creation. These industries have tended to increase their productivity at the expense of jobs. According to Booz of Japan, for instance, created only a net gain of jobs between 1970 and 1985. Over the same period, the US, which has twice the population of Japan, created 26.4m.

The Government has been gradually introducing changes in its basic economic policies in the past year. Ironically, although these changes are designed mainly to reduce trade frictions by discouraging exports, moves like the deregulation of financial markets and the promotion of infrastructure development and other domestic demand-related industries will also create a lot of new jobs.

However, the task is enormous. The labour force is going to increase significantly in the next few years, partly because of the 1970s baby boom children entering the market, but also because of increasing longevity and greater participation by women in the labour force. By 1990, the population aged between 15 and 64 will be 88m compared with 78.8m in 1980, and the percentage of women seeking jobs is likely to continue increasing from its relatively low current level of 49 per cent.

There is also the problem, as in Western countries, of the growing mismatch between the market's demands and people's qualifications. The Government's Economic Planning Agency estimates that the sur-

that the change has to come slowly, with people given time to realise that it is coming and to adjust their lives in as dignified a way as possible.

That may be the way in Mitsubishi, but for many people in Japan, the employment problem in the next few years is likely to be at least as difficult to live with as it is in many Western countries.

Mr Mimura quickly adds that the change has to come slowly, with people given time to realise that it is coming and to adjust their lives in as dignified a way as possible.

That may be the way in Mitsubishi, but for many people in Japan, the employment problem in the next few years is likely to be at least as difficult to live with as it is in many Western countries.

Power men bed down

Tony Malins, the man in charge of keeping Britain's lights and heating on, was quietly confident yesterday as he showed me into the large, carpeted hall, with its computers, television sets and illuminated wall maps.

"There will be high demand for electricity again tonight but we are confident we can meet it in full," said Malins, manager of the centre where teams of engineers control the distribution and flow of electricity across snow-bound England and Wales.

It is housed in an anonymous-looking brick building in the Warren of streets and warehouses behind the disused Bankside power station near London's Southwark Bridge.

Malins, who has been the control centre's manager since the beginning of the miners dispute at the end of 1984, praised the public spirit of his colleagues and their determination to keep the lights on. Although the centre has no proper sleeping facilities, several of them have been staying there overnight to ensure that there are shifts between the three control rooms which operate it around the clock.

The senior control officer during yesterday afternoon's shift was the appropriately named Colin Snowball, a 48-year-old engineer from Bromley, Kent, who had been there since Tuesday night.

Snowball said this was the most severe cold spell he had experienced in his 19 years at the control centre.

More evidence of the power workers' determination to beat Jack Frost was seen at Kingsnorth power station, on the north Kent coast, where 100 men have been marooned since Sunday. The army has supplied them with blankets and there were plans yesterday to send in food by helicopter.

Reform on ice

Another casualty of the cold

Men and Matters

Men and Matters

great blends of Scotch whisky, enjoy a fleeting glimpse of a Landsknecht painting of a noble stag — the Monarch of the Glen.

Dewar had long been part of the Distillers group — and Dewar House was just one of six comfortable seats of Scotch maintained by the company in central London.

It was all part of a noble marketing style which has not gone out of place within the British empire.

So yesterday, Dewar House was sold for £1.3m to Peacock Property Corporation, and the Monarch is thought to be trotting towards the auction room.

But with the prospect of only partial coverage — representatives from Scotland, the southwest and East Anglia, all seemed unlikely to attend — the union has taken the decision to cancel it.

Part of the cost (the union will still have to pay the centre's rental charge for a day) TGWU leaders will have to sit down and work out when to launch the campaign again. And, how to rebuild momentum for something which involved an unusually high degree of pre-planning to try to fit account of the drop in the union's membership — but which couldn't take prior account of the drop in temperature.

Financial establishments in the three cities have been quick to agree with his view. Nomura in Tokyo; Citibank and Salomon Brothers in New York; NatWest Investment Bank, SI; and the Bank of England in London, are among the leading contributors to an initial £500,000 fund to support a four-year programme

ECONOMIC VIEWPOINT

Restraint without strategy

By Samuel Brittan

THE MOST interesting chart in the Public Expenditure White Paper is to be found, not in the volume I summary, but in the Additional Analyses in part II. The chart reproduced here shows not what the government hopes to do in the future, but what has actually happened to public spending while it has been in office.

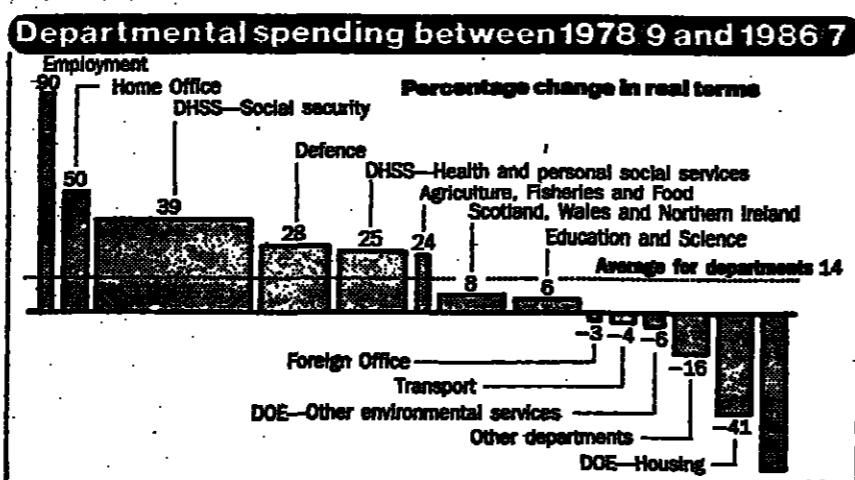
If, in fact, the Thatcher Government ever hoped to cut total public spending, that aim was soon abandoned. Its first serious objective was to stabilise public expenditure in real terms, but that too proved impossible. In the end, it shifted to keeping the growth of government expenditure below that of the national income, so that the public spending proportion could fall as national income grew.

Even this latest aim may be difficult to achieve. The ratio of general government expenditure to GNP was 42 per cent in the last Callaghan year of 1978-79. During the first Thatcher Government, public spending was swollen by the industrial and economic consequences of recession as well as by pledges to increase spending on the military and on "law and order". The public spending ratio soared to reach a peak of 47 per cent in 1982-83.

Since then the public spending ratio has fallen. (It is not, of course, public spending.) The official estimate for 1986-87 is 44 per cent, excluding privatisation proceeds. But this is still slightly higher than the ratio the Labour Government left behind. Even if one believes the projections in the White Paper, the public spending ratio will not drop below the Callaghan level until 1988-89. And that depends on the Government's ability to reduce further the real growth of public spending over the next few years.

Scepticism is increased by the time profile which shows a rise of nearly 2 per cent next year, followed by a near standstill in the last two years of the planning period. This is a familiar hump-backed profile in public spending plans the world over, which tests credibility to the utmost.

Public spending has been under great pressure in all



* Figures are normally for 1986-87 or 1987-88

countries, irrespective of the political colour of governments. In the seven major OECD member states, the public spending ratio rose by eight percentage points in the decade 1985-75 to 34 per cent. By 1975 there was general agreement to call a halt—again irrespective of politics—but with incomplete success. Nine years later the OECD ratio had risen another five and a half percentage points to 39 per cent. (See *New Priorities in Public Spending*, edited by M. S. Levin, just published by Gower.)

There is no cause for surprise. Like most governments, the Thatcher Government has not reduced the range of its responsibilities for social security, health or any of the large spending areas. The result is that it has to be as tight-fisted as possible simply to stay where it is. Thus the defenders of the welfare state see meanness and cheese-paring all round, while the radical Right feels it has been betrayed by the continuing rise in public spending and the pressures for still more.

There was a deeper problem too. The post-war policies had been based on the assumption of a limited, finite requirement for health services, education, pensions, social security and the like. In the 1960s and 1970s, increasing dissatisfaction was expressed with the level of such services, the need for which cannot be measured in the objective way that Beveridge had hoped.

The result was a polarisation of attitudes. One school advocated a minimalist role for another a minimalist role for another provision. The attempt at a compromise or middle way between the two schools inevitably brought unsatisfactory results, with complaints of inadequate provision side-by-side with complaints about government overspending.

Health expenditure shows some of the difficulties. It is boosted by 0.7 per cent per annum simply by the changing age composition of the population, and by another 0.5 per cent by DHSS estimates of the cost of medical advances. This makes 1.2 per cent without taking into account the RPE.

The Thatcher Government, like others before it, did undertake a number of initiatives to improve efficiency in the public sector to get more "bangs for the buck". But possibilities are limited (a) by the nature of some public sector activities; (b) by the resistance of bureaucracy and pressure groups and (c) by the natural and even justifiable tendency for cost savings—for example, in the running of hospitals—to be fed back into a higher level of basic provision.

The only two major areas where public spending has fallen since 1978-79 are housing and trade and industry. The reduction in trade and industry reflects a welcome fall in subsidies to aerospace, shipbuilding and steel. But even

A tax-benefit package	
Contributions to savings	\$m p.a.
Pension Fund Contributions	3.5
Retirement Annuity Premium	0.4
Lump Sum Retirement Payments	1.1
Mortgage Interest Relief	4.5
Total	
Savings in Agricultural, Industrial Subsidies, etc.	9.5
Total Savings	1.5
Increases and Reliefs	
25 per cent increase in income-related benefits	5.25
Basic Income Tax Rate reduced by 4p to 25p	5.80
Total Cost	11.05

* Figures are normally for 1986-87 or 1987-88

more is accounted for by a plunge in the borrowing by the self-employed individuals, part of which represents long-term gains to the state to fulfil official targets for rates of return.

The fall in housing expenditure (gross of capital receipts from the sale of council houses) does partly reflect smaller local authority building programmes.

The saving here has been offset by the growing cost of mortgage interest relief, which appears as a revenue loss. In any case householding expenditure is expected to stay level in the years ahead.

The enormous 38 per cent increase in real social security spending since 1978-79 reflects several factors:

- More retired people and pensioners.
- The large jump in unemployment.
- Increased requirements for housing and family benefit to supplement low incomes.

- Greater take-up of benefit rights.

- Increase in most benefit rates, except child benefit, above inflation in the early part of the Thatcher period.

Contrary to popular belief the increase in unemployment accounts for very much less than half of the total rise in the social security bill.

The DHSS expects these influences to come to an end. The official projection is for a plateau in social security spending between now and 1989-90. But I share the doubt of the National Institute authors about

whether any government will be able to continue to link benefit levels only to inflation, while real earnings of those at work continue to rise far more rapidly.

A real breaker on this sector of spending would come with more selectivity, both in child benefits and eventually in retirement benefits, than the Government has so far had the courage to introduce.

The White Paper estimates that if the unemployment figure was 1m lower, benefit expenditure next year would be more than £2.1bn less. This does not show the full Exchequer benefit as it excludes the gain in tax revenue.

Such estimates are often misleading. They show that the Exchequer would gain if the economy operated at a lower unemployment rate. They do not show that it would pay the Government on a narrow fiscal basis to employ the jobless.

The White Paper gives the net Exchequer costs of various unemployment measures. Although it is much less than gross cost, it is always positive (with the exception of job-splitting which is objectionable on other grounds). By far the largest two items in "employment expenditure" are the Community Programme and the Youth Training Scheme.

One wonders if it would not be more cost effective, as well as more humane, to make available cash to the young, provided they spend it on something to do with training.

After the large increase in its spending in recent years, the Department of Employment is expected to keep to an unchanged real budget up to 1989-90 and finance new schemes from the allocation. But I would be surprised, and disappointed, if it did not nevertheless receive more for the long-term unemployed.

Education did not figure among the big spending cuts of the last three years. It is expected to stay level up to 1989-90. But it is difficult to see this happening given the sacred cow status the subject has acquired.

Some of the most important calls on the Exchequer do not appear as public expenditure but as tax reliefs. Some of these, in the words of the White Paper, will often have a similar effect on individuals or companies as spending. But it is often difficult to say which reliefs are an integral part of the tax system and which are disguised benefits.

My own table is very selective. For instance I have excluded the \$4.6bn cost of exempting from tax the investment income of pension funds because one would not want to tax pension contributions and the funds' investment income.

Similarly, I have omitted the £200m cost of exempting residential capital gains tax, which would have to go if we had a genuine Expenditure Tax.

A crude estimate suggests that the savings on mortgage interest relief and pension fund privileges, together with further cuts to industrial aid-out-of-place in a competitive economy—and in agricultural payments not required by the CAP, could finance a 25 per cent increase in all incomerelated total benefits and a cut to 25 per cent tax in the basic rate of income tax without the Chancellor having to give away massive windfalls. This would take several years to complete; and there are interactions and complications.

But there are many interest group privileges, such as the derating of agriculture, of which no estimate is provided and which are not in the table. We need fewer privileges, more selectivity and more generosity, all at the same time, to achieve a humane world of deregulated financial services.

Then there is the humdrum art of management accounting. The clearing banks have long been financial conglomerates, offering an unwieldy jumble of products and services. Yet for years their management reporting centred on their

Lombard

Loose grip on the purse strings

By John Plender

FINANCIAL INSTITUTIONS branches, instead of products and customers; and—like the merchant bankers who invested heavily in overheads before the Big Bang—they were slow to borrow from British industry to more general places, such as banks, building societies, insurance companies and securities firms arising from deregulation in Britain and elsewhere.

It is not simply that profits will be harder to come by this year. Today's permissive attitude to financial conglomerates implies, by definition, that people are moving from areas that they know and understand into markets that are unfamiliar. Increased competition also breeds more hectic innovation, which in turn calls for skill in controlling new kinds of risk. In other words, deregulation is putting the financial sector's own financial management to the test. And if the accountants and management consultants are to be believed, many are ill-equipped for the task.

Consider first the structure of management in some of the most respected institutions. Only recently, for example, have the clearing banks started to appoint finance directors, and that with some fudging from the Bank of England. The finance director's job in some of the country's most aggressive merchant banks has been performed on a part-time basis by individuals who double up as corporate finance advisers.

In the securities business most market makers have a battle-hardened view of the importance of controlling market risk; but some former agency brokers who are now taking positions on their own account come from a culture in which financial management was little need for sophisticated costing in a business with a small number of simple, low-risk products, operating in a benign regulatory environment. Yet these institutions are now moving into higher risk areas, though admittedly within tight limits laid down by legislation. Equally worrying, they are embarking on the huge management challenge of big mergers. Ironically, some of those who advise these institutions on financial management suffer from the odd lacuna in their own back yard. The senior partner of one of the biggest accounting firms has admitted to me that despite the growth of non-audit services such as management consultants, management reporting in his firm failed until very recently to identify the relative profitability (or otherwise) of the different activities.

The last link in the chain of financial control lies with the owners. Perhaps the big investment institutions' New Year's resolution should have been to suppress their instinct to give each other a peaceful life and ask probing questions about each other's financial management.

EEC and high technology

From the Vice-President, Industry and Research, Commission of the European Communities

Sir—I must take up some of the points made in your editorial (January 12).

The Commission is fully committed to the elimination of barriers to co-operation, investment and trade in high technology businesses. It is our experience, however, that this is not a substitute for co-operative R and D. The latter is an important adjunct to the former. If R and D is nationally orientated, so will be the standards, regulations and procurement policies. From this point of view Esprit, Raca and Erisite programmes have just begun their task and must be developed further during the coming years, which is why, *sicut cito*, the Commission has proposed the new R and D framework.

In the same context I must take issue with you concerning Esprit. In addition to the 18 large companies you refer to there are more than 230 firms participating in the programme. In particular, 150 of them are small and medium-sized companies, which all together participate in about 80 per cent of the on-going projects and therefore have equal access to the resources developed in these collaborative projects. The programme has been subject to an independent review from which it has emerged as a success, beyond what was expected from it. Results are already on hand, both in terms of technological developments and of industrial co-operation. In fact the discussions you refer to as an encouraging development (see my letter to Thomson and SGs after semiconductor activities) originated in Esprit.

Regarding telecommunications, I am surprised at the implications that harmonisation of telecommunications standards could somehow frustrate liberalisation of services. Most people would argue that common standards, in the public domain, are a precondition for market integration and liberalisation. Please allow me in this respect to pay tribute to the recent British presidential speech which was instrumental in the adoption last month of a decision on standardisation for IT and telecommunications.

If we wish R and D in the bud at the early stage, then Europe's competitiveness in global markets will suffer. Furthermore, without fair access to new and advanced technology within the European technological community, liberalisation of public purchasing and consequently completion of the internal market itself will be jeopardised.

I insist that co-operative research is a significant instrument for both industrial co-

Letters to the Editor

operation in the public and private sectors and for market integration in general.

Kari-Heimo Narjea, Brussels.

Co-operation in Europe

From Mr R. Sheaf

Sir—All praise to you for your editorial (January 12) on European technological collaboration, with a devout wish that all concerned will heed your advice. I believe it to be the world's main concern that Europe's influence in the world, and very probably of European independence in all but the most superficial meaning of the word. Economically we should become less dependent on the US and Japan.

You are of course right in saying that if the Common Market existed in full reality, cross-frontier collaboration would best be left simply to the enterprises concerned. Equally you realistically admit that this process is still blocked by protective national policies and by the lack of diagnosis and publication of insularity on the part of many of the high-tech enterprises themselves.

I can assure you that the Commission is fully aware of this inter-governmental programme has made a good start but should not be seen as a substitute for EEC programmes. Many cross-frontier projects call for the services of a neutral middleman or honest broker with adequate powers of initiative and supervision. Only the Commission can provide such services on the required scale, as well as offend of the necessary broad strategic guidelines from a predominantly European point of view.

David Robinson (Dr.), National Economic Research Associates, 18, Park Street, W.1.

Icy winter patches

From Dr D. Robinson

Sir—Since my arrival in London in 1980, I have lived through a number of extremely cold and sometimes treacherously icy winter patches. The reason for this is that extreme temperatures are short-lived and do not warrant spending more money to cope with their (uncertain) occurrence. In your article, "Beating the freeze, a question of economics" (January 13) once again I was left with the impression that no-one had really measured the full economic costs and benefits of spending more money on snow removal equipment, road-salt and gravel, better water drainage for buildings and various other devices that enable more of Northern Europe and North America to cope with cold, snowy weather. The analysis of course must include the social costs (for example lost output, higher NHS bills and council works repair) as well as the intangible costs (such as human suffering) of not spending more money. Latest economic techniques allow at least some value to be placed on both types of costs.

Bryan Cassidy, The Stables, White Cliff Gardens, Blandford, Dorset.

The great divide

From Mr G. Atkinson

Sir.—Accountancy and recruitment consultancy are both close companies and growth service industries. As such they mirror the north-south divide in employment opportunities.

Out of 96 UK-based jobs on offer in the January 8 recruitment advertisements, 54 were in London, 20 in East Anglia and the rest of south-east England, and eight in Bristol and the south-west. Of the remaining 14, just one was in Wales and one in Scotland. Out of the 78 recruits—some appear many times—61 were London-based and only five outside the Home Counties.

George Atkinson, 3 Homeland, St Albans, Herts.

Unemployed applicants

From Mr K. Twissell

Sir—I agree in principle with Michael Dixson (January 7) and I disagree heartily with Mr Leventhal (January 12).

George Atkinson, 3 Homeland, St Albans, Herts.



1987 good reasons to see Thailand this year

Majestic temples and magnificent elephants, glittering roofs and garlands of orchids, enchanting people and exotic cuisine...one could write a long book about the land they call Thailand (and many seasoned travellers have). And never has there been a better year to see Thailand than 1987. For this is Visit Thailand Year in the Land of Smiles.

Among the kaleidoscope of festivities planned for 1987 you should try to catch some of these:

Feb. 13-15 Chiang Mai Flower Festival. A million blooms, a thousand smiles. One of the unforgettable moments of your life.



FINANCIAL TIMES

Thursday January 15 1987

ROBUST
That's BTR

Philip Stephens in London examines exchange rate philosophies

Markets strike back with a vengeance

THE TURMOIL in international currency trading over the last few weeks should perhaps be dubbed "the market strikes back".

Central banks, accustomed since September 1985's Plaza accord on the dollar to calling the shots, have found themselves overwhelmed by the strength of speculative pressure in the foreign exchange markets.

Nearly \$20bn of intervention was not enough to prevent a politically-embarrassing realignment of the European Monetary System (EMS) just two weeks before West Germany's general elections.

Now the continuing flood of funds out of the dollar has left the once-enviable reputations of the Bank of Japan and the Bundesbank, the West German central bank, for catching the markets on the wrong foot looking distinctly faded.

In the process, the US currency's accelerating decline since mid-December appears to have fractured the so-called Baker-Miyazawa pact between the US and Japan, just when European governments were thinking in terms of a similar deal.

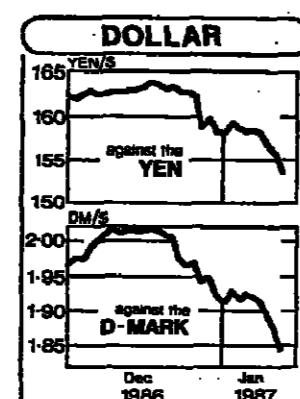
The central banks insist they have not given in. Mr Satoshi Sumita, the governor of the Bank of Japan, warned yesterday that the estimated \$10bn or so the central bank had bought over recent weeks to support the dollar was not the end of the story.

The dollar's latest decline, in Tokyo it is seen as severely damaging the Government's declared intention of strengthening domestic demand and restructuring its economy.

In Bonn and Frankfurt it is viewed as a source of renewed strains on the EMS and friction with France, and of unwelcome pressure to cut interest rates when West Germany's money supply is running way above its target.

The speculation against the US currency has been blamed on a number of factors - President Reagan's weakened authority after the Iran arms scandal, and the prospect that Mr Paul Volcker will not be re-appointed as chairman of the Federal Reserve are among them.

But there is no disguising the anxiety and sense of frustration among European and Japanese officials at the extent and speed of the



The dollar's accelerating decline since mid-December appears to have fractured the so-called Baker-Miyazawa pact between the US and Japan just when European governments were thinking in terms of a similar deal.

The central banks insist they have not given in. Mr Satoshi Sumita, the governor of the Bank of Japan, warned yesterday that the estimated \$10bn or so the central bank had bought over recent weeks to support the dollar was not the end of the story.

- they derive from the prospect that the US current account deficit will remain well over \$100bn for the foreseeable future unless the dollar falls further.

"We are in the peculiar situation of trying to halt a trend which we all see as inevitable", is how one senior European monetary official put it yesterday. "We know the dollar has to fall. We just do not want to see it happen too fast."

The speculation against the US currency has been blamed on a number of factors - President Reagan's weakened authority after the Iran arms scandal, and the prospect that Mr Paul Volcker will not be re-appointed as chairman of the Federal Reserve are among them.

The problem for the central banks is that the underlying pressures are much more fundamental



Mr James Baker

mental pressures - a complete turnaround from the position after the Plaza accord.

Mr Baker cannot be pleased at the evidence that every pinning of the dollar loses against the D-Mark ratchets up the pressure on West Germany to reach some sort of accord with the US after its January 25 elections.

The problem is that the Bundesbank's room for manoeuvre has been circumscribed by the massive intervention needed before last weekend's EMS realignment. At the same time, the dollar's steep fall against the yen - in spite of Baker-Miyazawa - has caused strong pressure in Europe about the value of a deal with Washington.

The central banks, intervening to brake the dollar's decline, are thus swimming against the tide of fundamental forces.

per cent and boosted by around DM 165m by the fruitless intervention to preserve parity in the EMS.

The dollar's weakness has meant that virtually none of this money has flowed back out of D-Marks since the realignment, leaving the West German central bank with little hope of getting the money supply back within its 3 to 6 per cent target range.

So while international considerations - the need to hold up the dollar's value and restore balance in the EMS - point to an early cut in the West German discount rate, domestic monetary policy suggests that the Bundesbank should hold off.

Meanwhile, any intervention to support the dollar simply adds to the growth of the money supply.

Mr Karl Otto Poehl, the Bundesbank president, may eventually take the view that a cut in the discount rate is unavoidable and that it could help to ease both problems at once. By making the D-Mark less attractive to speculators it might help stabilise the dollar and reverse the direction of capital flows, in turn slowing the growth of the money supply.

Whether such a move would work, or whether it could form part of a wider US-European deal, however, must now be open to doubt.

What the last few days has shown is that the Baker-Miyazawa pact was not worth the paper it was written on", one European official said yesterday. "It is not at all clear that the US is willing to stabilise the dollar."

Soviet aim is more than propaganda

Continued from Page 1

likely to divide the four countries supporting the guerrillas: Pakistan, the US, China and Iran. Indeed, the whole package announced by Mr Najibullah on January 1 appears to have been drawn up with Pakistan largely in mind. The closure of the Pakistan border to the guerrillas is the real *quid pro quo* for the withdrawal of Soviet troops.

In theory Mr Najibullah is offering to share power in Kabul but, given the fragility of his own authority, it looks doubtful if he really means to go much beyond the co-opting of tribal leaders and some former guerrillas, a process which is already going on.

If power is to be shared in Afghanistan, it is more likely to be on a geographical basis than on dividing authority within the central organs of the state, the army and the police.

Asked what would happen on the ground after today, a senior Soviet specialist on Afghanistan said in Moscow: "If there is a village controlled by anti-government forces they will stay there."

He added that in the past central Government never controlled much of the country outside the cities and towns. "When the king ruled Afghanistan he simply announced that part of the people defended the borders themselves and paid no taxes."

Much of the present Soviet-inspired campaign by Mr Najibullah "to broaden the social base of the revolution" has already meant co-opting or placating local tribal leaders. In addition Afghanistan is about to become the first communist country where Islam is to be declared the country's official religion under a new constitution.

If the ceasefire is to lead to a political settlement and a military withdrawal by the Soviets then the Soviets appear quite willing to see a weak state led by Mr Najibullah holding Kabul and the main towns while the anti-government forces, without giving up their arms, hold all the areas in between.

Pressure mounts on UK ministers over Guinness

BY PETER RIDDELL, POLITICAL EDITOR, IN LONDON

PRESSURE on the British Government to make a full parliamentary statement over the Guinness affair is increasing amid growing disquiet on both sides of the House of Commons.

Mr Michael Howard, Under-Secretary for Corporate and Consumer Affairs, yesterday reaffirmed his refusal to issue an interim report on Guinness. He said in a written answer to Parliament that he had consulted the inspectors he had appointed and they had agreed "that at this stage would impede their investigation".

However, he said that the question would be "kept under review".

Mr Robin Cook, the opposition Labour Party's Trade Spokesman, who asked the question, said he was encouraged that Mr Howard had "not slammed the door tight shut on an interim report". He expected that "the pressure of events would force it wide open".

Mr Cook had earlier pressed for a Commons statement on the floor of the House. He argued that, while the board of Guinness had received

a full report and Prime Minister Margaret Thatcher had been briefed, "the only interested body not to be favoured with a statement is Parliament. The affair was the biggest City scandal for decades, involving a slush fund large enough to double the fuel payments to pensioners".

Mr Cook is today expected to renew his call for a statement.

Most Conservative Party Members of Parliament who are interested agree with the Government's line but are concerned about the rumours and allegations, circulating in Parliament as much as in the City, about the involvement of first rank organisations like Morgan Grenfell and Cazenove in the affair.

The general Conservative view is that City scandals may have only a limited electoral effect but that they could tarnish the Government's image despite its tough line.

A number of Conservative MPs who have been closely following legislation on City regulation believe that the inevitable, if not necessarily desirable, result will be a strengthening of statutory supervision of financial markets.

"If an individual is prosecuted,

the substance of the inspectors' report will be disclosed in open court. Conversely, individuals who are not prosecuted are entitled to have their involvement in an investigation kept confidential," he said.

Curbs urged on executive power

BY DAVID LASCELLES IN LONDON

THE BANK OF England is pressing for new measures to prevent the chief executives of public companies from concentrating too much power in their own hands.

The call for the measures, which could result in a new code of practice for industry and the City of London, comes amid the Guinness controversy where accusations of excessive power have been levelled against Mr Ernest Saunders, the former chairman and chief executive who was forced to step aside last week.

The Bank's aim is to urge companies to appoint more non-executive directors (NEDs) to their boards. This would be considered closer to balance and check the power of the executive directors and the management.

The code would lay down a minimum number of non-executive directors, probably three, and require

that they constitute between 30 per cent and 40 per cent of the board. It would also introduce the US concept of audit committees: special watchdog bodies composed entirely of non-executive directors whose responsibility would be to oversee the management and ensure that the company had effective controls.

The code would be drawn up by Pro-NED, an organisation set up in 1981 by the Bank, City and industrial trade associations and the London Stock Exchange, to promote the use of non-executive directors. The code would be voluntary, but companies would be under strong moral pressure to adopt it.

The Bank expects the initiative to cause controversy because it will challenge some entrenched management interests. However, research into the experience of the US, where non-executive directors account for more than half compa-

nies' board membership, persuaded the bank of the effectiveness of an active outside presence in the boardroom.

The Bank has been working on the idea of a code for some time. However, the plan has been given added impetus by the Guinness case. During last year's Thomas Rixit affair, when Mr Saunders went back on pledges given during the takeover for Distillers, Guinness was persuaded to accept five non-executive directors on its 15-member board as a check on management. The non-executive directors appear to have played a leading role in dealing with Guinness' mounting crisis, by persuading Mr Saunders to step down and in turn earth the facts.

The bank believes, because of this, that the Guinness affair reinforces the argument for more non-executive directors.

Digital doubles profits to \$270m

By Anatole Kaletsky in New York

DIGITAL Equipment Corporation, the recently revitalised US computer manufacturer whose new generation of minicomputers have been making large gains in market share throughout the world, yesterday announced a doubling of profits and a continuation of rapid revenue growth.

In the quarter ended December 27, the second quarter of the company's fiscal year, the company's net profits jumped to \$270m from \$135m the year before, while total revenues advanced by 24 per cent from \$1.86bn to \$2.27bn. The doubling of profits, which followed an even bigger increase during the company's first quarter, was well ahead of most analysts' bullish expectations.

The company's share price, a star performer for most of the past year on Wall Street, rose a further 5% to \$123.40 on the announcement.

The key to Digital's success at a time when other computer manufacturers have been languishing, including worldwide market leader International Business Machines (IBM), appears to lie in the new product line which it has unveiled since the middle of 1985.

Since a sharp downturn in its fortunes in the early 1980s, Digital has concentrated entirely on minicomputers, machines which span the range of the market between the highly competitive micro and personal computers and the most powerful mainframes, whose production continues to be dominated by IBM. With its Vax range of minicomputers, the company has established market leadership in this business, which has turned out to be the fastest growing segment of the computer market.

The company's net earnings for the six months to December were \$45.6m on turnover of \$4.3bn, against \$20.5m on turnover of \$3.5bn in the previous year. On a per share basis, the company's latest quarterly earnings were \$1.02 compared with \$0.98 in the December quarter of 1985.

THE LEX COLUMN

Last days in the bunker

pie on unproved potential. Though pre-tax profits of £185m or more this year (up from £166.4m) give a lowly prospective p/e of 12, it will take a surprise to change that short term.

Dixons

The dullness of Dixons' share price since it failed to absorb Woolworth in the summer is, if nothing else, a testimony to the absence of jiggery-pokery (notwithstanding strange tales about microphones concealed under sundials, and the like). Indeed, the shares have respectably held the bulk of the gains that they made in the early part of last year, when the benefits of taking over Currys were becoming apparent - and the thought of another bid to follow through that advantage was seen as a reason to re-rate the shares.

What has happened since is more or less what might have been expected. The growth that can be got out of merely Dixinising the Currys chain is obviously beginning to taper off; sales per foot grew faster at Currys than did in the 26 week period to November than they did in Dixons, but not by all that much. Margins, too, are catching up with the Dixons standard - but again the astounding improvements from first-year integration cannot be repeated.

The growth in Dixons' retail profit is nevertheless impressive, with a 33 per cent improvement over last year's down-stated £22.1m; as often happens, a virtuous move to break out profits from trading the Currys property book has dealt Dixons the incidental benefit of a lower base from which to demonstrate growth. What happens next will depend partly on the performance of Woolworth - a small extraordinary item for the carrying cost of Dixons' stake serves to remind the market that Dixons has a launching pad from which to spring if Woolworth falters. There is, that is, that pressure on Dixons for something, as profit growth approximates more closely to sales growth, and with a falling prospective multiple, the chance to use its paper on some relatively undervalued asset may slowly pass Dixons by.

CAP

The Systems Company

Continued Profits Growth

Interim Results (Unaudited)

	6 months ended 31 October 1986	6 months ended 31 October 1985	12 months ended 30 April 1986
Turnover	\$33,770	\$25,383	\$50,622
Profit on Ordinary Activities before Taxation	2,171	1,238	2,707
Taxation on profit on Ordinary Activities	868	495	1,073
Profit on Ordinary Activities after Taxation	1,303	743	1,634
Extraordinary items (29)	377	411	
Profit attributable to Shareholders	1,274	1,120	2,045
Dividends - ordinary (proposed) - preference (paid)	222	108	339
Retained Profit for the Period	1,052	932	1,627
Earnings per Ordinary share	4.0p	3.9p	7.9p

Dividend

An interim dividend of 6 pence per share will be paid on 27 February 1987 to shareholders on the Register on 5 February 1987.

Mr R. J. Gibbons, Chairman, reports:

As well as completing the merger with Yarrows Public Limited Company, CAP has continued to grow profitably. We have won significant orders in all our major markets, directly through our associated companies.

The prospects for our services and products are strong throughout the Group, and we have a high level of contracted work for the second half of the year.

CAP Group plc

22 Long Acre, London WC2E 9LY Telephone: 01-379 4711
A copy of the full Interim Report being sent to shareholders can be obtained from the Company Secretary.

World Weather

Region	Temp °C	Wind mph	Pressure mb	Cloud	Rainfall mm

<tbl_r cells="6" ix="3" maxcspan="

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS

DOUGLAS LLAMBIAS

LONDON · LIVERPOOL · MANCHESTER · ABERDEEN · EDINBURGH · GLASGOW · DUBLIN

GROUP CONTROLLER - FINANCE

Qualified Accountant 35-40

Our client is Bunzl plc, one of the U.K.'s fastest growing companies with major activities in the distribution of paper and plastic disposable products, transportation, merchandising and specialist manufacturing. Due to expansion and internal development the Group is seeking to fill the above appointment.

Reporting to the Group Finance Director, the role will include responsibility for key aspects of the Group finance function - financial and management accounts consolidation, budgets, taxation, treasury, and significant involvement in the Group's very busy acquisition programme.

Candidates (male or female) should have proven, recent experience of all, or most of the areas listed above, be ideally graduates with fluency in at least one European language (German, Italian or French) and have some overseas work experience.

Bunzl is situated in the City of London but will move its headquarters to Stoke Poges in Buckinghamshire at the end of 1987.

The successful candidate will be offered an attractive remuneration and benefits package including share options.

If you wish to be considered, please submit a detailed Curriculum Vitae to George Ormrod BA (Oxon), Director, or Stephen Hackett BA (Oxon) at Douglas Llambias Associates Ltd, at our London address quoting reference No. 7338.

c.£65,000 incl. bonus
+ car + benefits

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LLAMBIAS

FINANCIAL CONTROLLER

to £35,000 + car + benefits

ACA's 30-40

Central London

Our client, a major international firm of solicitors, is seeking to recruit a Financial Controller to take full responsibility for all financial aspects of the firm's affairs.

The role will cover responsibility for financial and management accounts for both UK and overseas offices, annual budgets, variance analysis and investigation, costing and accounting procedures, some taxation, computer systems control and development and use of computer based modelling techniques for planning purposes. In addition, he/she will control the following departments - Accounts, Costing, Credit Control and Data Processing with responsibility for staff development and review.

Candidates (male/female) should have relevant experience in commerce or industry, or be at senior manager level in a major accounting firm. First class academic and technical skills will be required for this challenging position together with proven staff supervision ability, a strong personality and good communication skills.

For more information, please contact Bruce Page C.A. or George Ormrod B.A. (Oxon) on 01-836 9501 or write with a copy of your CV to Douglas Llambias Associates Limited at our London address quoting reference No. 7325.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LLAMBIAS

"Opportunities for recently qualified accountants up to Senior Managers to work in a fast growing and stimulating public practice specialist group"

"SERVICES TO THE FINANCIAL SECTOR" CITY OF LONDON

ACA's 27/35

£18,000 to £35,000 + car

Our client is a major international firm of chartered accountants with a fast expanding specialist group providing a wide range of services to clients in the Financial Sector. They are seeking staff at levels from recently qualified accountants with no previous relevant experience up to experienced senior managers in the fields of banking, insurance, broking, financial services etc.

Candidates may currently be in a public practice or have moved into banking, insurance or broking environments and be interested in applying their sector knowledge, in whatever role, back in a public practice environment which could lead in due course to highly rewarded partner status.

The level of pure audit work in the group is, on average, approximately 50% and the consultancy and special investigation work is a major part of the job specification.

We have prepared a detailed information handout on these opportunities and candidates may contact us in total confidence.

Please either telephone George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with a copy of your CV to Douglas Llambias Associates Limited at our London address quoting reference No. 7329.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LLAMBIAS

PROFESSIONAL TAX ADVISER SECURITIES MARKETS

ACA's 25+

to £22,000

Our client is a major firm of chartered accountants with a prestigious range of clients in Banking and the International Capital and Securities Markets. They now seek to recruit a recently qualified tax specialist with some experience of the Financial Services Sector.

Candidates (male or female) should have at least one/two years' post qualification experience in U.K. Corporate Tax and an ability to understand the commercial aspects of the Financial Markets.

This is an exceptional opportunity to join a small but high-powered team of specialists who combine a rare detailed financial sector knowledge with national and international tax expertise.

Candidates combining initiative, first class communication skills and a willingness to develop new skills fast will enjoy rapid advancement and high rewards in what is a superb, modern yet friendly working environment.

For more information please contact George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with your CV to our London address quoting reference No. 7367.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LLAMBIAS

SENIOR ACCOUNTANT - RETAIL

North London

c.£23,000 + car

Due to continued expansion and a major refurbishment programme, a Senior Accountant is sought for a national chain of retail stores catering for the rapidly changing, young fashion market. As a member of the senior accounting management team, the incumbent will have direct responsibility for cash flow forecasting and management, and the continued development and improvement of the manual/computerised Head Office systems. In addition, the Cash and Sales, Cashiers, Imports and Bought Ledger Departments, incorporating approximately 40 staff, will report to this position.

Applicants should be qualified accountants and it is unlikely that candidates under the age of 30 will have the commercial experience required. Well developed management skills and a flexible approach are prerequisites for consideration to join this leading U.K. retail group.

Written applications, enclosing up-to-date curriculum vitae, should be submitted in strict confidence to Eric Sutton or Colin Vasey at our London address quoting reference No. 1040/7361.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LLAMBIAS

"PROSPECTIVE INTERNATIONAL TAX PARTNER" CENTRAL LONDON

FCA's/Barristers/Solicitors/Inland Revenue

30-40 £30,000 + car - £40,000 + car

Our client is a "Top Eight" international firm of chartered accountants seeking to recruit at least one Prospective International Tax Partner to join an established and fast expanding specialist international tax group.

The International Tax Group spearheads international practice development to clients on a world-wide basis. The role encompasses:-

- ◆ International tax consultancy on an assignment basis.
- ◆ Marketing the Group's services, in the UK, Europe and the United States.
- ◆ Presenting international tax seminars to UK and US clients.
- ◆ Liaison throughout the firm's world-wide network to disseminate and identify material changes in tax legislation.
- ◆ Producing international tax bulletins within the UK and abroad for clients and staff.
- ◆ Staff training and undertaking "state of the art" research.
- ◆ Writing articles on tax strategy for a world-wide audience.

Client work includes international group mergers, acquisitions, divestments, executive taxation and compensation packages and business start-up in the UK and overseas.

Candidates should have a proven track record in international tax work as managers in a "top 20" firm of chartered accountants, or solicitors/barristers specialising in international tax. Our clients would also consider candidates from multinational corporations or those from the Inspectorate grade of the Inland Revenue.

This is an excellent opportunity to join a dynamic team with impressive plans for rapid growth. Candidates will need to be equally impressive in terms of academic and professional background and have the potential to achieve partnership in 4-4 years.

For more information, please contact George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with a copy of your CV and tax technical CV to Douglas Llambias Associates Limited at our London address quoting reference No. 7354.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LLAMBIAS

BUSINESS CONSULTANCY MANAGER

Age up to 35

Hertfordshire

Salary c.£22,000 + car
+ benefits

Our client has recently created a new department for which the primary objective is to make a significant contribution to the achievement of corporate objectives.

The team will play a prominent part in advising top management on how to achieve greater efficiency by identifying and quantifying potential sources of additional revenue and recommending to management steps that can be taken to control costs by performance measurement and achieve value for money.

The head office is based in an attractive location within easy reach of London. There are four main operating divisions that carry out their activities throughout the U.K.: -

- Leisure and tourism
- Engineering and construction
- Freight handling and transport
- Estate and property management

Candidates should be aged under 35 and be qualified accountants with strong interpersonal skills, enabling them to communicate effectively with senior management and create a demand for consultancy services. In addition candidates should possess sound analytical skills and possess a strong commercial awareness.

In addition to the salary indicated, the remuneration package includes a car, pension scheme and a generous relocation package where necessary.

For further information and an opportunity to be considered for this interesting position please write, with your CV, to our London address quoting reference No. 7370 or telephone Malcolm Edgell FCA on 01-836 9501.

ACCOUNTANCY & MANAGEMENT RECRUITMENT CONSULTANTS
DOUGLAS LLAMBIAS

Accountancy Appointments

Appointments Advertising

£43 per single column centimetre. Premium positions will be charged £52 per single column centimetre.

For further information call:
Louise Hunter
01-248 4864

Jane Liversidge
01-248 5205

Controller Excellent progression potential

Hertfordshire
c£25,000+car+benefits

This well established and prestigious financial institution is seeking a senior Accountant to play a key role in its operation and future development.

In addition to statutory and management accounting responsibilities, key tasks will include active participation in a major integrated computerisation project and the day-to-day management of a department of 25 people.

Candidates should be qualified accountants (ideally Chartered) with around 5 years' post qualifying experience, which need not necessarily be in the financial sector. Staff management experience and computer literacy are essential, as is the desire to become actively involved in the organisation's development.

Salary will not be a limiting factor for the right candidate and other benefits

will include car, non-contributory pension and life assurance, subsidised BUPA and low-cost mortgage scheme.

Please send a comprehensive CV together with salary details and quoting reference MCS/4002 to Miles Holford Executive Selection Division Price Waterhouse Management Consultants No 1 London Bridge London SE1 9QL.

Price Waterhouse



Finance Director (designate) UK headquarters of US multinational

c.£35,000 + prestige car

As one of the world's leading names in their research-based industrial sector, our client's commitment to professionalism and excellence is unquestioned. The UK subsidiary, with a turnover of £150m, is extremely well positioned in its marketplace and has considerable potential for continued growth.

Following the promotion of the Finance Director to a wider business management role, the company now wishes to appoint a Financial Controller capable of becoming Finance Director within a year. Initial responsibility, through a staff of about 60, will be for the management and continued development of all financial operations and the maintenance of very high disciplines and standards — facilitated by

Home Counties

highly sophisticated computerised systems.

The requirement is for a graduate aged 32-37 who is a qualified accountant with US parent company reporting experience and familiarity with manufacturing or process industries. As you would expect, strong management and communication skills are also essential, as are the drive for achievement supported by confidence, credibility and persuasiveness.

Initially, please write to Larry Botheras, enclosing a CV together with details of recent salary progression, at Macmillan Davies, Salisbury House, Bluecoats, Hertford, Herts. SG14 1PU. Tel (0992) 552552.

Macmillan Davies
INTERNATIONAL SEARCH EXECUTIVE



INTERNATIONAL AUDIT MANAGEMENT

At Cable and Wireless, world leaders in telecommunications operating in over 45 countries throughout the world, we are seeking to strengthen our London-based Internal Audit function.

Career progression and the increasing demands of the Company have created the need for the immediate recruitment of an experienced professional Audit Manager. The position, which involves overseas travel to our business locations, demands the ability to contribute to the continued development of our highly motivated function, engaged primarily in operational and financial systems audits.

We are looking for a self-motivated and ambitious qualified accountant with a major professional firm background, and with

subsequent experience in internal audit in a management role within a large commercial/industrial environment. This is an excellent opportunity to gain in-depth knowledge of the Cable and Wireless Group of companies, which should lead to further management opportunities within the Group.

The salary will be individually tailored to attract the best, and benefits include: a company car, BUPA and overseas travel allowance. Generous re-location assistance will also be given if appropriate.

To arrange an early interview, please send your CV to: Recruitment Manager, Cable and Wireless plc, Mercury House, Theobalds Road, London WC1X 8RX.

Cable and Wireless
Helps the world communicate

International Auditors
c.£17,500 - £25,000 + car

Are you a recently qualified accountant or finalist looking for a challenging position?

What are you looking for? We have many opportunities in medium-sized companies, and diversity of other blue chip companies. We can offer you a competitive package placed to fit your requirements.

Our service is personal, professional and completely confidential. We may have just what you've been looking for, so why not telephone us now for an appointment or write us and send us your C.V.

Ref: GCA/346

OPERATIONAL AUDITOR
Up to £20,000+car

London based public company in the leisure industry offering a wide range of career paths. Work involves ad hoc assignments, investigations and acquisitions with some overseas travel.

Ref: A1/225

Union Texas Petroleum FINANCIAL ACCOUNTANT Attractive Salary + Car + Benefits

For a Chartered Accountant with four or more years post-qualified experience this is an excellent opportunity to join the professional accounting team of one of the world's leading independent oil companies. Union Texas is actively engaged in exploring for and producing oil and gas in over a dozen countries worldwide. Amongst their international operations, the North Sea plays a key role in the company's strategy. Union Texas Petroleum Limited holds significant interests in five producing fields in the UK making this a highly profitable company.

Reporting to the Accounting Manager you will be responsible for maintaining dual currency accounting records and the preparation of monthly and statutory accounts to very tight deadlines. You will have to be clear thinking and an effective communicator at all levels within the organisation and with head office staff in Houston, joint venture partners and auditors.



GROUP FINANCIAL CONTROLLER

SUNBURY-ON-THAMES
c.£20,000 + car

Demanding role for qualified accountant with at least 3 years PQE under 35 with commercial experience. The position advertised is in a rapidly expanding group of companies involved mainly in the lighting industry.

Progression to group financial director is anticipated and the successful candidate must be capable of implementing the necessary financial controls to facilitate the continued expansion and profitability of the group. A rotation on the USM is being considered by the directors and therefore candidates should preferably have large firm experience. Full cv to:

A. J. Day FCA
MENZIES MIDDLETON HAWKINS & CO.
Ashby House, 64 High Street, Watford-on-Thames,
Surrey, KT12 1BW

FINANCIAL CONTROLLER INTERNATIONAL REINSURANCE

City

A leading reinsurance company, part of a major US based financial services group, has recently reorganised its financial operations under the leadership of a new chief executive. This attractive opportunity for a young qualified accountant has arisen as a result.

Reporting to the Chief Financial Officer and liaising with other senior financial management, the Controller will be heavily involved in cash management and other treasury work. He or she will manage a small team of cashiers and credit controllers and provide professional accounting support to the Technical Accounts Director. There are clear opportunities

up to £25,000 + car

for significant promotion within the department.

Candidates should have a strong personal interest in treasury and investment matters. Specific experience in the insurance sector will be useful but not essential. Personal confidence and flexibility are highly regarded in the organisation, which currently employs around 80 people in prestigious new offices in the heart of the City.

To apply, please send full career details with a covering letter highlighting the relevance of your background and giving your current salary and quoting reference 6718/L to Mike Smith, Executive Selection Division.

**PEAT
MARWICK**

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

20 Accountancy Personnel Placing Accountants First

Cellrent

FINANCE DIRECTOR DESIGNATE

£20,000 + Bonus + Car

For further details, please contact:
307/308 High Holborn,
London WC1V 7LR.
Telephone: 404-4651

Calrent is an exciting new concept providing rental cellular telephones with the same simplicity and convenience of car-rental.

Calrent offers an exciting ground floor opportunity for a young experienced ACA/ACCA with commercial flair and high ambitions. The appointee will be responsible for the establishment of the accounting function, management reporting and computerisation. He/she will also participate in the commercial management of the company, whilst recognising the need for a shirt-sleeve approach in the company's formative period.

CONFIDENTIAL

AN UNQUALIFIED OPPORTUNITY

Baker Street £14,000-18,000

For further details, please contact:
106 Baker Street,
London W1M 1LA.
Telephone: 635 1483

The relocation of our clients accounting function from Germany to London has created an opportunity for an experienced, but not necessarily qualified, accountant to join their small friendly team in newly refurbished West-End offices.

Immediate responsibilities include the establishment of manual bookkeeping systems to provide detailed month-end reports including cashflow, profit and loss and balance sheet.

Candidates must be familiar with multi-currency accounting and computer experience would be advantageous.

PRIOR LISTED

FINANCIAL CONTROLLER

N. London £20,000 + Car

For further details, please contact:
6385 Mortimer,
London EC2R 8BY.
Telephone: 638 2955

Successful North London printing group are poised for further expansion. Crucial to plans is a need to recruit an Accountant capable of taking full responsibility for the company's finance function.

Initial tasks will primarily concern production of statutory accounts, management reports for directors and the development of systems including further compensation.

FINANCIAL SERVICES

TAX SPECIALIST

London SW1 £ Fully Negotiable + Banking Benefits

For further details, please contact:
6385 Mortimer,
London EC2R 8BY.
Telephone: 638 6951

The Salomon Group of companies is one of the world's leading financial institutions. Sustained growth of the group's international business has led to the further development of its taxation department which services the group's activities in Europe: Salomon Brothers, Phillips Brothers and Phibro Energy.

This is a challenging role with diverse responsibilities including international corporation tax; development of financial products; compliance; VAT; and all tax related matters of the company's financial services.

Candidates will be recently qualified ACA's or other relevant professional qualifications in their mid 20's with the confidence, intellect and flexibility to thrive in a demanding environment.

**EQUITY &
GENERAL**

COMPANY ACCOUNTANT

Central London £18,500 + Car

For further details, please contact:
72 New Bond Street,
London W1Y 9DB.
Telephone: 493 3613

An outstanding opportunity has arisen for a qualified accountant (ACMA/ACCA/ACA) to assume responsibility for the full financial management of a subsidiary investment company, Equity and General Finance Ltd.

This challenging role encompasses financial and management accounting, systems development and the control of the accounts department.

The Group activities are diverse offering the successful applicant excellent long-term prospects. Exposure to financial services will be advantageous.

Fast moving Accountants

c. £25,000 + car
South-East

GROUP FINANCIAL CONTROLLER

FCA

Reporting to the Group Finance Director for the accounting and treasury function of a rapidly-expanding PLC in property development — turnover £50m. Previous experience at that level essential. (Ref: CP20)

FINANCE DIRECTOR

FCA/FCMA

Responsible for the total finance function of an autonomous manufacturing company — turnover £10m. Background should include industrial experience and profit orientation through cost and cash control. (Ref: CP25)

MANAGEMENT ACCOUNTANT

ACMA/ACCA

Responsible for project control, forecasting and budgeting in a large construction company. Previous experience should include computer-based management systems in the industry. (Ref: CP30)

Clough & Partners

Management Consultants

Please reply with full c.v. and salary details quoting reference, to:

The Senior Partner, Box A6379

Financial Times
10 Cannon Street, London EC4P 4BY

Accountancy Appointments

Financial Analyst

c£22,000 + Car
+ Banking Benefits

This is a Group level appointment in a major banking and financial services group where general management has taken a very positive attitude towards the implementation of financial planning and achieving financial objectives.

The Financial Analyst will be a senior member of a small, interactive Group team which meets the exacting requirements of the Board and Group executive management for regular monitoring, analysis and reporting of operating sector results; business plans and budgets; financial aspects of Group Strategic Plans; and the appraisal and monitoring of capital expenditure.

Applicants should be graduate accountants (to balance the team) with a positive approach gained from applying advanced financial analytical techniques in another major organisation. There is scope to develop the role and the systems further, and success will lead to tangible recognition. Age guideline - late 20's.

Please apply in confidence quoting ref. L273 to:

Brian H. Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2E 7EB
Tel: 01-240 7805

Mason & Nurse
Selection & Search

Appointments Advertising

£43 per single column centimetre.
Premium positions will be charged £52 per single column centimetre.

For further information call:

Daniel Berry
01-248 4782

Emma Cox
01-236 3769

Group Financial Director Financial Services

London

Circa £50,000
Profit Share & Options

Our Client, a vibrant financial services group of companies is dedicated to further substantial growth which should lead to a full public listing within 4 years.

It now wishes to appoint a Group Financial Director who reporting to the Chairman, will be responsible for the financial management of the Group in addition to making a major contribution to the future strategy and direction of the business.

Candidates are likely to be graduate Chartered Accountants aged around 40, with considerable experience of controlling this function during a period of rapid growth in a company taken to the market under their aegis. Direct exposure to financial institutions and of implementing acquisition programmes is considered essential.

The salary package is negotiable as indicated, including all usual benefits, not least of which is the share option scheme.

Please write initially to John Anderson (Ref: 1623), as Advisor to the Company, at:

Deven Anderson & Associates
(incorporating John Anderson & Associates)

Executive Search & Selection
Norfolk House, Smallbrook Queensway,
Birmingham B5 4LJ.

BIRMINGHAM · LONDON · NEW YORK · LOS ANGELES · NEW JERSEY

CJA

RECRUITMENT CONSULTANTS

35 New Broad Street, London EC2M 1NH
Tel: 01-588 3588 or 01-588 3576
Telex No. 887374 Fax No. 01-256 8501

A lynch-pin position in a professional, stimulating environment

COMPANY ACCOUNTANT – INVESTMENT MANAGEMENT

LONDON - WEST END

INTERNATIONAL INVESTMENT MANAGEMENT COMPANY

This is a new position for which we invite applications from Chartered Accountants, aged 30-40, with at least 2 years' practical experience in the international securities markets and a good knowledge of micro-computerised accounting systems. The successful candidate, reporting to the Managing Director, will be a self-starter with a shirkeless approach, motivated by the challenge of developing and implementing accounting and control systems for securities investments (stocks, bonds, futures, foreign currency dealing), daily portfolio valuations, international settlements and management reports. Responsibilities will also include the production of monthly/annual accounts, forecasts, budgets, payroll, VAT/PAYE, statutory returns and setting up contracts between the company and business partners in the U.K. and U.S.A. Although this will initially be a sole role, support will be given by the New York office and the auditors on systems, taxation etc. The wide-ranging nature of the duties calls for both attention to detail and quick, incisive reaction to commercial decision-making in a sophisticated environment. Initial salary negotiable £30,000-£40,000 + car. Applications in strict confidence, under reference CA 129/FT to the Managing Director: ALPS

Excellent prospects to advance to a more senior accounting appointment within 1-2 years

FINANCIAL ACCOUNTING MANAGER – MERCHANT BANKING

CITY

WHOLLY OWNED MERCHANT BANKING SUBSIDIARY OF A MAJOR EUROPEAN BANK

We invite applications from Chartered Accountants ideally with 3 years' post qualification experience within the banking sector or on banking audits within a major professional accounting firm. Individuals with particularly relevant backgrounds in other financial services organisations will be considered. The selected candidate, who will report to the Chief Accountant, will be responsible for: all aspects of external financial reporting on a regular basis; taxation; balance sheet planning and monitoring; financial management of UK and overseas subsidiaries; enhancing computerised accounting systems plus ad hoc projects concerning investments and the introduction of new products. Some travel to Europe should be expected. Essential qualities are well developed communication skills and the ability to motivate a small professional team effectively. The remuneration package has been designed generously to attract outstanding candidates. Applications in strict confidence under reference FAM 18665/FT will be forwarded unopened to our client unless you list companies to which they should not be sent in a covering letter marked for the attention of the Security Manager: CJA

35 NEW BROAD STREET, LONDON EC2M 1NH. TELEPHONE: 01-588 3588 or 01-588 3576. TELEX: 887374. FAX: 01-256 8501.

ORGANISATIONS REQUIRING ASSISTANCE ON RECRUITMENT, PLEASE TELEPHONE 01-240 7805.

ACCOUNTING OPERATIONS

c£25k + Car

With 130 stores and a turnover of £650m, accounting for the speed and volume of BHS operations represents a major challenge in the fast moving and highly competitive retail sector. The strength of BHS in financial systems is legend and our potential has increased with the formation of the Storehouse Group.

We now wish to appoint a Controller to join our Finance Division based at Luton. The principal responsibilities will be the day to day operation of key accounting departments and the ongoing development of our accounting systems, e.g. maximising on the recent installation of computers in all branches. Reporting to the Head of Finance, the job holder will lead a large team headed by four department managers.

The successful applicant should be a qualified accountant, aged 30-40, currently holding a senior position within a commercial accounting environment. The rewards include a quality company car, a first class benefits package, and relocation assistance where appropriate.

Please write with a detailed C.V. to Miss M. Hesbrook, Personnel Manager, British Home Stores PLC, Arndale House, Arndale Centre, Luton, Beds. LU1 2TG.

bhs

FINANCIAL DIRECTOR

c£30,000 + car + benefits. Hampshire

JF Holdings is part of the C & J Clark Ltd group of companies. It trades as: John Farmer - a leading national multiple shoe retailer specialising in branded shoes for the family through 100 outlets.

Chaussures Ravel - a leading national high street retailer selling shoes to a fashion conscious market through 120 outlets.

We want to make a new appointment of Financial Director, JF Holdings, responsible to the Managing Director for financial control, management accounting, data processing and general Head Office administration. An important first task is to integrate the systems and accounting functions of the two trading subsidiaries so as to create a central service.

You must be a qualified accountant, with good education, and with several years experience of managing or working closely with DP departments. You should have worked in a commercial environment in distribution and must have a keen business sense. Age between 30 and 45.

The post is based in the Aldershot area. Salary is negotiable at around £30,000, with a profit-sharing bonus scheme, company car and usual benefits.

Please apply by sending a.c.v. or telephone, to:
Hugh Stafford, Personnel Director, C & J Clark Continental Ltd.,
Street, Somerset BA16 0YA. Telephone: 0458 43131.

JF HOLDINGS

District Treasurer

SCALE I
Salary: £22,557 progressing to £26,104 per annum

The Chester Health Authority has a current revenue allocation of £4.2 million which manages the Health Services within the boundary of Chester and Ellesmere Port Local Authority Districts, plus a resident population of 176,000 and a hospital catchment population of over 200,000.

The Authority also manages the Cheshire Ambulance Service, and has been selected as a pilot district for cost accounting.

Following the implementation of the Griffith Report, the Authority's management arrangements emphasise the importance of a positive and dynamic involvement of the Treasurer in professional areas of work, as well as a high level participation in general management, as a Member of the District Management Board. The present post-holder is leaving on promotion.

Informal enquiries from professionally qualified accountants to Mr A Grocock, District General Manager, telephone: 0244 315241. Further details from Alan West, District Personnel Officer, PO Box 41, Eighton Street, Chester CH2 8EE, telephone 0844 315241, Ext 866. Closing date 28th February 1987. Interviews 12/13 March 1987.

CHESTER
health authority

Accountancy Appointments



LECTURESHIP IN ACCOUNTING

In the
DEPARTMENT OF ACCOUNTING AND
MANAGEMENT SCIENCE

As part of a major expansion in accounting and management science at the University of Southampton, applications are invited for a new post from candidates whose interests and qualifications are in any area of accounting and finance. A related interest in management or behavioural science or information technology would be welcomed.

The successful applicant will be expected to contribute to both research and teaching. The Department's interests currently involving a number of lecturers and management science, information technology is an expanding area of the Department's interests currently involving a number of lecturers and externally funded research projects. The appointment will be made on a permanent basis. Salary will be in the range £12,000-£15,700 (under review) and may be at or near the upper point of the scale for experienced applicants.

Applications (7 copies from UK applicants) with curriculum vitae and the names and addresses of three referees should be sent to Mr D. A. S. Copland, University of Southampton, SO9 5NH, by the 14th February 1987, from whom further particulars may be obtained, quoting reference number 31/DASC/JMB.

Informal enquiries will be welcome. Please contact Professor C. B. Chapman, Department of Accounting and Management Science.

23rd, an Advisor to the

Financial Executives

currently seeking

£20,000-£45,000

Cartwright Hopkins is an established executive recruitment consultancy that provides its services in a professional, personal and confidential manner. We continually seek to extend and broaden our contacts with qualified accountants who have achieved a successful career to date and who may wish to develop their careers further by seeking a change of position now or alternatively by considering opportunities in the future.

Please write enclosing a full curriculum vitae to:
Philip Cartwright F.C.M.A.
or Nigel Hopkins F.C.A.

97 Jermyn Street,
London SW1Y 6JE.
Tel: 01-839 4572

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

FINANCIAL CONTROLLER

London

Our client is an established and successful company manufacturing a range of fast-moving products in a growing, highly competitive market. It has recently opened a new, purpose built factory in Wales to complement its London plant and to cope with increased production resulting from a joint venture with a large US corporation.

A Financial Controller is required who will assume responsibility for all financial accounting activities of the two locations and also become involved in a broad range of other activities including treasury, taxation, ECGD and liaison with bankers, auditors and

c.£25,000 + car

regional development authorities. There are close financial links with the US partner and some knowledge of US reporting standards would be helpful. The appointment reports to the Group Financial Director.

Candidates should be qualified accountants, with a minimum of 2 years post qualification experience, ideally gained in a manufacturing plant. A strong but flexible personal style is needed to successfully manage and motivate staff in a changing environment.

Please write in confidence, quoting reference 6629/L, to Valerie Fairbank, Executive Selection Division.

**PEAT
MARWICK**

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

Career opportunities in a rapidly growing Blue Chip group

FINANCIAL CONTROLLERS

Our clients are one of the World's leading high technology companies and part of the UK's top 50 PLCs. This major division within the group is engaged in the design and manufacture of

complex communication, processing and information systems. As a result of a restructuring exercise they seek to fill these positions:

DIVISIONAL CONTROLLER

to £30,000 pa + car + relocation

The Division operates from several sites and currently has an annual turnover of c.£40 million which is forecast to double within the next 3-4 years. The job holder will be expected to play a significant part in the overall management of the Division. Controlling an accounting department of over 30 staff you will work closely with the Managing Director on commercial issues and provide a

complete financial management and control service to the business.

Candidates for the position should be commercially aware qualified accountants, probably aged 32-40, with senior line management experience in a substantial manufacturing company.

TWO UNIT CONTROLLERS

c.£20-22,000 + car + relocation

In addition they require Unit Controllers for two of the self accounting business units with turnovers ranging from £5 million to £15 million within this Division. These Controllers will report to the Divisional Controller and will manage accounting functions of c.50 staff and work closely with the business management to provide a

comprehensive financial support and management information service.

Candidates for these two positions should be qualified accountants, probably aged 27-32, who have management experience in a manufacturing concern.

Please send your career and current salary details, together with a daytime telephone number, to Barry C. Stiles at our Maidenhead office, or telephone him for further information. Please indicate for which position you are applying.

MKA SEARCH INTERNATIONAL LIMITED
MKA House, King St,
Midshires Bank, E15 1EP
Telephone 0181 575599

London, Maidenhead, Worcester, Leeds



Recruitment & Training Consultancy

Are you newly qualified - or soon to be?

West London

c.£18,000 + benefits

This high-technology aeronautical and electrical group is greatly expanding through a strategy of organic growth and tactical acquisitions. Planned future growth has created a challenging opportunity for an ambitious, self-motivated, newly-qualified accountant.

Reporting to the Group Financial Controller, this role initially will involve co-ordinating the financial and management reporting of the group, from consolidation and statutory accounting to advising the numerous subsidiaries on procedures. In addition, you will have increasing involvement in acquisition work and will monitor, for example, cash flow, funding, and potential currency and tax exposure.

Excellent career opportunities exist within the

PA

PA Personnel Services

Executive Search • Selection • Psychometrics • Remuneration & Personnel Consultancy

Ryde Park House, 60a Knightsbridge, London SW1X 7LE.
Tel: 01-235 6060 Telex: 27574

Financial Controller

Central London

c.£40,000 (inc. Bonus) + car

The Financial Controller of this dynamic group will work closely with the Finance Director and the main board on a wide area of corporate financial matters. He/she will be responsible for the central finance department including statutory consolidations, management information and control systems. Our client, a major international industrial group (T/o £900m), has experienced significant earnings growth in recent years, which should provide a platform for further opportunities in the future, including an aggressive programme of acquisitions. Applicants must be Chartered Accountants, aged 30-35, who have spent a minimum of three years with a major professional firm and have gained three to five years broad financial management experience in industry or commerce.

Ref: 1418/FT. Write or telephone for an application form or send full details (with day-time telephone number and current salary) to: R. P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter
Selection Consultants

Financial and Commercial Management

to £25,000 + car

Portsmouth & Sunderland Newspapers plc

Based in Portsmouth, the southern publishing centre of this very successful, forward-looking group has a turnover approaching £20m and some 700 staff. Its daily and weekly newspapers serve a wide area of Hampshire and Sussex, and the thriving contract printing business comprises over 40 titles as well as editions of well-known national newspapers. An experienced Manager is now sought to join the executive team and take charge of all financial aspects of the

centre as well as the commercial side of the contracts operation. Candidates, preferably in their mid or late 30s, must have an accountancy qualification and proven experience in financial management gained, ideally, in a marketing environment.

A strong business and profit awareness will be essential. The excellent benefits package will include relocation assistance where appropriate.

Please send cv, in confidence, to Peter Greenaway, Ref: 1205/PJG/FT.

PA
PA Personnel Services

Executive Search • Selection • Psychometrics • Remuneration & Personnel Consultancy

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.
Tel: 01-235 6060 Telex: 27574

Financial Executive

East Midlands

circa £18K plus executive car

This progressive and expanding £12m turnover Group in the textile industry is looking to appoint a senior manager to take charge of the whole of the financial accounting aspects of the Group.

Reporting to the Group Financial Director, the position entails the control over, and adherence to, Group accounting policies and procedures in order to ensure the prompt production of all financial accounting information, the control and training of 10 accounts staff and the involvement with special projects as and when they arise.

The ideal candidate will be in his late twenties/early thirties, qualified (probably an ACA), personable, a good communicator and motivator, and should have experience of a manufacturing environment.

This is an attractive, senior position with an excellent Group.

OVERTON
OVERTON
MANAGEMENT SELECTION

Applications are welcome from
men and women.

Please send full career and personal details, including current salary, to John Elliott FCA, Overton Management Selection, Maid Marian Way, Nottingham NG1 5BH, or Monaco House, Bristol Street, Birmingham B5 2AS or telephone 0522 472549 or 021 622 3338 for an application form quoting reference 11/107.

SET YOUR SIGHTS ON US!

ACCOUNTANT AND ASSISTANT ACCOUNTANT VACANCIES

The name of Enfield is synonymous with the development and production of office, machine guns and some of the highest quality. Formerly part of the Ministry of Defence, Royal Ordnance has rapidly adapted to meet the challenges of its new company status and more competitive commercial conditions.

Vacancies exist for accountancy professionals to help develop computerised financial and manufacturing control systems that will achieve major improvements in our cost controls, product costing and financial management information. The successful applicants will be responsible to senior qualified accountants.

Applications are invited from candidates who can combine practical experience of computerised accountancy in a manufacturing environment with the well-developed interpersonal skills to sustain credibility with other factory departments. The

possessing of a recognised accountancy qualification or part qualification would be a distinct advantage, although outstanding qualities qualified by experience would also be welcome. The salary offered on appointment will reflect these factors.

In addition to an attractive pension scheme and a generous leave allowance and sick-pay scheme, relocation assistance may be available depending upon personal circumstances.

Please write a personalised letter and send it with your cv to the Personnel Officer (2), Royal Ordnance plc, Ordnance Road, Enfield Lock, Middlesex EN3 8JL, quoting reference SAE/2108/ATS/FT.

Closing date for receipt of applications: 23 January 1987.

Royal Ordnance plc is an equal opportunities employer.

ROYAL ORDNANCE
Defence systems, sub-systems and components

Accountancy Appointments

Treasury Administration Manager

Accounting for success

c£19K + car + benefits · Holborn

Amongst Building Societies, Nationwide has been a trendsetter in raising funds through domestic and international financial markets. As competition in our industry intensifies, we are gearing up for rapid expansion in these increasingly vital Treasury operations.

Central to these plans is the appointment of an Accountant (ideally qualified) with at least two years' experience of Treasury Administration who is now ready to head up a small team.

Apart from your technical ability to handle cash flow budgeting, settlements and documentation, we'll be looking for evidence of systems knowledge. Indeed, the introduction and development of new computer systems will form a major part of your brief. Make no mistake, the pace of our growth in this field puts a premium on initiative, drive and imagination. It also makes for a very promising career future.

The rewards on offer are excellent and the overall package will include fully expensed company car, concessionary mortgage (which could be immediate or possibly after a qualifying period), free BUPA and assistance with relocation where appropriate.

If you'd like to be part of a talented, growing team, please send full cv including current salary and covering letter to: Richard Wharton, Recruitment Manager, Nationwide Building Society, New Oxford House, High Holborn, London WC1V 6PW or telephone him on 01-242 8822 ext 2580 for an application form. Closing date for applications 28th January 1987.

We are an equal opportunities employer.



Financial Controller

North West Essex

to £25,000+Car

Our client is a subsidiary of the world's leading manufacturer of technical components. A \$800 million U.S. Multi-national, renowned for a prestigious product base, it has embarked on an ambitious investment plan for further expansion within Europe, which includes the establishment of a profitable U.K. subsidiary. They now wish to appoint a Financial Controller to be based at the company's headquarters in North West Essex.

This new position has responsibility for:-

- Setting up the Finance and Administration functions including EDP systems.
- Budgeting, Planning and Forecasting.
- Preparation of financial/management reports for U.S. and local management.
- Provision of financial/commercial advice to Operational management.

Applicants should be qualified accountants, aged 28-35, and should be able to demonstrate a successful track record at senior management level within a progressive environment.

A positive, intelligent "hands on" approach and strong business acumen are the key personal characteristics required for this high profile role.

Prospects for promotion throughout the Group are excellent. Interested applicants should contact Peter Ward ACMA on 01-831 2000 or write to him enclosing a C.V. quoting ref. 2081 at 39-41 Parker Street, London WC2B 5LH.

Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Systems Accountant

major financial group

Berkshire

to £25,000 + mortgage etc

A substantial division of one of the largest and most influential financial groups, our client is developing a highly sophisticated range of computer systems which will enable it to capitalise on its dominant position and provide further flexibility in a changing market.

As part of the overall systems strategy an accountant is sought to strengthen a multi discipline team reviewing all financial and administrative systems. The initial short term objective of this project is the preparation of a management report based on a broad analysis of systems and controls. The appointee will play a key role

Lloyd Management

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3499

Ambitious Accountant

Salary: Negotiable. Gt. Manchester.
+ Car + Relocation

A rapidly expanding plc requires a qualified accountant with an emphasis on commercial awareness.

The main task will be to introduce and administer reporting and accounting systems for the holding company and major subsidiaries. Involvement will also be required in budgeting, forecasting and controlling costs and investments in the group. Rewards will be exceptional for the candidate who is prepared to work hard, long hours and be totally flexible.

Please reply in confidence enclosing a full c.v. write box A0378, Financial Times, 10 Cannon Street, London, EC4P 4BY.

Financial controller

West of London, c£30,000 + car



This extremely challenging position is at the centre of a successful and expanding construction group. Growth in all core activities will see turnover next year soar to over £65 million with ambitious plans promising exciting times into the 1990's. The reality is that growth of the magnitude they are anticipating will need careful control and monitoring and in this key position you can play an important part in its achievement.

Reporting to the Group Financial Director your prime early task will be to gain personal credibility within the operating companies. This will be vital in ensuring acceptance and co-operation during a period of ongoing change. The position has high visibility with major responsibility for budgeting, forecasting, performance appraisal and ensuring financial discipline is maintained throughout the group. Projects will include acquisition appraisal.

You will be a qualified accountant, probably aged in your 30's. Whilst it is likely you will have experience at the centre of a plc — ideally in a major construction group — you could alternatively perhaps be a high flyer in the profession seeking a fast track entry into industry. Whatever your background, high level qualities of self-reliance, perception and decisiveness are indispensable in addition to considerable scope for personal advancement in a group where a flotation is not too far away.

Résumés please, including a daytime telephone number, to John Sanderson Watts, Ref. SW620.

Coopers & Lybrand Executive Selection Limited

Shelley House 3 Noble Street London EC2V 7DQ Tel: 01-808 1975

As a result of promotion
ACCOUNTANCY

The Journal of the Institute of Chartered Accountants in England and Wales seeks a

FEATURES EDITOR

The candidate, who must be a chartered accountant and should preferably be a graduate, will be expected to demonstrate:

- a knowledge of, and interest in accounting and auditing, standards, taxation, finance and management;
- writing talent; and
- ability to deal with people at a high level.

He/she will be expected to demonstrate up-to-date technical knowledge coupled with sound experience either gained with a professional firm of some substance or in an industrial/commercial environment.

Applications, which should include a curriculum vitae, should be addressed to: Mr B. Weston, Personnel Manager, The Institute of Chartered Accountants in England and Wales, PO Box 433, Chartered Accountants' Hall, Moorgate Place, London EC2P 2BJ.

Accountancy
Journal of the Institute of Chartered Accountants in England & Wales

Accounting Assignment

No age barrier

City/Croydon
£20 - 24,000

Our client, a major and highly-regarded insurance group, has a requirement for an industrious qualified accountant to undertake a specific project of 15-18 months duration.

The prime task in this high profile role will be to resolve certain control and procedural problems part of their accounts administration department. Particular focus will be on establishing sound working practices,

reconciling the brokers ledger, debt analysis/control and developing the skills of a small administration team.

Our requirement is for a qualified accountant with sound technical ability and a penchant for investigative, "hands-on" work. Previous experience in the insurance industry is not essential, though a financial services background would be desirable. Age is considered immaterial.

A sufficiently attractive total compensation package will be discussed at interview.

Please write with full CV and quoting reference MCS/4003 to Miles Holford, Executive Selection Division Price Waterhouse Management Consultants No. 1 London Bridge London SE1 9QL.

Price Waterhouse



Financial Controller

Cambridge

c£25,000 plus car

Our client, Domino Printing Sciences plc, is a highly successful quoted company and Europe's leading innovator and supplier of ink jet printing systems based on micro technology; over 70% of output is exported. Rapid growth and future expansion plans now necessitate the recruitment of a Financial Controller for the UK operation.

Reporting to the Group Financial Director, the successful candidate will be an integral part of the young dynamic management team. Key tasks will include the development of computerised management accounts, asset management, business planning and budgeting, performance reviews and statutory accounts.

Applications are invited from ambitious, highly motivated qualified accountants (age indicator 28-35), who will be attracted by excellent career prospects and the chance to make a major contribution to the company. Excellent communication skills and the ability to relate to people at all levels is essential.

The excellent remuneration package will include an attractive bonus, executive car, contributory pension and relocation assistance if considered necessary.

If you meet these requirements please send a comprehensive curriculum vitae, and a daytime telephone number to Andrew Sales FCA, quoting reference LM43 to Spicer and Pegler Associates, Executive Selection, Friary Court, 65 Crutched Friars, London EC3N 2NP.

Spicer and Pegler Associates
Management Services

ASSISTANT TO FINANCE DIRECTOR REINSURANCE BROKING

City

c.£24,000 plus car

The Finance Director of our client, a medium-sized and expanding Lloyd's general reinsurance broker with other interests, requires assistance in the running of a busy accounting and administration department.

Responsibilities will include the production of financial and management accounts for the board, together with treasury management and all aspects of the administration of a small group of companies. There is scope for improving the use of the company's computer facilities and for general staff development.

This position provides excellent experience for a young chartered accountant wishing to move into the insurance industry or to obtain more responsibility with another broker.

Please send brief personal and career details to Douglas G Mizra quoting reference F727M at Ernst & Whinney Management Consultants, Becket House, 1 Lambeth Palace Road, London SE1 7EU.

Ernst & Whinney

CHARTERED ACCOUNTANT

The Numerical Algorithms Group Ltd. (NAG) develops quality numerical and statistical software for distribution throughout the world.

We are seeking a qualified Chartered Accountant to join our expanding Central Office in Oxford.

The person employed must be able to demonstrate high standards of accuracy and efficiency in this varied and industrialised position. The appointee will report directly to senior management with administrative responsibility for the Finance Group ensuring smooth and efficient running at all times. Enthusiasm and adaptability are considered as essential as professional skills.

The accounts are produced using C.S.D. Fincom software on DES VAX/VMS equipment; experience of a computerised accounts system would be an advantage.

The position is a permanent, pensionable (U.S.S.) appointment. The salary will be in the range of £15,545 to £17,540 for a minimum 37.5 hours per week with generous holiday entitlement.

Closing date for applications: 6 February, 1987.

For further details on the above post, please contact:

The Administrator
NUMERICAL ALGORITHMS GROUP LTD
Mayfield House
256 Banbury Road
OXFORD OX2 7DE
Tel: Oxford (0865) 511245



Accountancy Appointments

Now you've arrived at the top of your profession, are you sitting pretty? Or are you wondering where the challenge suddenly went?

Are you one of those restless, energetic minds now shackled by routine administration and numbed by the repetition of your current work load? At the end of another busy day, do you feel a sense of purpose or would a sense of fulfilment be nearer the mark?

Clearly, you owe it to yourself and your future to take a long hard look at the constant challenge and diversity of Management Consultancy.

Isolation at the top of your particular tree can be a cold and lonely spot. Conversely, commercial problem solving with one of the major international consultancies is everything but. It's all about teamwork - the very nature of which will extend and exhilarate you - providing a broader, sharper cutting edge to your business capability. Your contribution will be adopted in a truly open and critically supportive way by your intellectual equals.

Your clients will range from small to multinational businesses and the

WHERE DO YOU GO FROM HERE?



public sector. You will range from 28-35, with a good first degree (perhaps an MBA) and an appropriate professional qualification in finance, treasury, accountancy, economics, IT and/or project management.

If you have a confident, positive personality with the agility of mind to match, an informal and profitable discussion could follow. Demonstrate those qualities to us and you could be trained to achieve a uniquely successful career in the company's London, or Leeds offices.

The financial package is negotiable to around the £35,000 level, plus car and usual large company benefits.

Partnership should be your target within 3 to 4 years.

Where do you go from here? Initially, please write to us in our capacity as the company's selection advisers. Your résumé can be sent in absolute confidence and should be addressed to:

John L Thompson, (Ref 113),
Thompson Associates Ltd,
Compton House, 20a Selston Road,
South Croydon, Surrey CR2 6PA.

T.A.L.
THOMPSON ASSOCIATES LTD
London Amsterdam Dusseldorf Frankfurt

OPERATIONAL REVIEW

City

An executive is required to join the high profile management team involved in reviewing the worldwide operations of a leading international financial service group.

As a management auditor you will have the opportunity to:

- Develop your career by enjoying high level exposure to senior executives, reporting to them on assigned and self determined projects.
 - Establish working relationships and credibility with line management on a worldwide basis.
 - Undertake special investigations such as the review of capital expenditure and acquisition proposals.
 - Assist in the development of management information systems and enhance existing systems.
- As a qualified accountant, probably aged between 25 and 32, you offer either a broad experience of accounting activity gained within a financial services environment or a range of auditing experience. This is an excellent opportunity to join a very successful group in a role which is seen as a springboard to senior line management.

Write or telephone in confidence Sarah Walman, Manager, Accountancy Division, quoting ref: CG0350.

Telephone: 01-256 5041 (out of hours 01-981 5983)



Management Personnel
Recruitment Selection & Search
10 Finsbury Square, LONDON EC2A 1AD.

FILM & TV

This expanding media group provides an extensive range of services to the film, video and television industry. As a result of corporate restructuring two Divisional Financial Controllers are required to manage the financial aspects of the business and to operate management. Responsibilities will embrace business planning, operational costing, management accounting, budgets, forecasts etc. and will require a practical 'hands on' approach. The emphasis, however, will be on running the business. Ref: JG. £25,000 Package + Car

FINANCE DIRECTOR

This substantial and highly successful manufacturing company, an autonomous US subsidiary, produces a range of products, 70% for export. With the scope to redefine and reorganise the finance department, the role commands general management responsibilities embracing an overall input to the board and the preparation of management accounts and cost reports in conjunction with production management. Candidates should be qualified accountants, 30-40 with board potential and a manufacturing background. Ref: GR. £25,000 + Car

FINANCE MANAGER

As a result of development and expansion this computer service company offers a challenging project accounting role. Responsibilities will involve preparing financial statements for their division and other companies, you will liaise with senior management, develop training programmes and provide an interface between finance and the MIS function. Candidates for this non-resident position will be qualified accountants with previous commercial experience. Ref: JH. £19,000 + Car

BERKS Robert Half Personnel, Freeport, Roman House, Wood Street, London EC2B 2JQ. 01-638 5191.

ROBERT HALF
FINANCIAL RECRUITMENT SPECIALISTS

General Appointments appear every Wednesday

A European Role for a young Chartered Accountant

c.£18,000 + bonus + expenses package

Based Ruislip, Middlesex

The Wm. Wrigley Jr. Company of Chicago is international and a clear brand leader worldwide.

The successful candidate will be part of a small European Internal Audit team covering ten associated companies in Austria, Finland, France, Germany, Kenya, Netherlands, Norway, Spain, Sweden and the UK.

With the objective of optimising management controls and standards of accounting procedures and practices, you will have close contact with local management, external auditors and the company's top financial managers. A working knowledge of French and/or German will be necessary.

The role will appeal to a young, high calibre ACA, keen to gain experience in a small professional team, whilst enjoying the mobility of extensive travel. Full living expenses will be covered whilst away on business.

In the longer term, the experience gained will add considerable weight to your future career prospects.

Initially please phone or write with CV to Jennie Hale, MSL International, 50 Queen Square, Bristol BS1 4LW. Tel (0272) 276817 or outside office hours on (02912) 70458.

Offices in Europe, the Americas, Australasia and Asia Pacific.

MSL International
Executive Search and Selection

Appointments

Advertising

£43 per single column centimetre.
Premium positions will be charged £52 per single column centimetre.

For further information call:

Daniel Berry
01-248 4782

Emma Cox
01-236 3769

Financial Accountant Management Accountant

£25,000 + Car – West End

This is a dynamically managed international distribution business within the financial services sector with the network to respond rapidly to customer needs. There are management centres in London, America, the Middle & Far East with accounting centred in London and there is rapid growth. (Turnover will increase from £2bn to £3bn this year.)

The Financial Accountant will manage a team of 15 people who are responsible for all financial accounting, quarterly and statutory accounting, corporation tax and credit control. There is personal responsibility for negotiating major credit lines with banks.

The Management Accountant will provide the analysis of product costs, pricing and profitability, infrastructure analysis and other ad hoc reports in addition to regular control information. There is a support team of 3.

Both positions report to the Financial Controller and require qualified accountants with a minimum of 2 years commercial experience. The ability to manage others, and the inter-personal skills to work well with a fast moving general management in a rapidly expanding business are essential. Prospects extend to the parent group which is a major British multinational. Age guideline late 20s/early 30s.

Please apply in confidence quoting ref L276, to:

Brian H Mason
Mason & Nurse Associates
1 Lancaster Place, Strand
London WC2B 7EB
Tel: 01-240 7805

Mason & Nurse
Selection & Search

Finance Manager

Health Care Subsidiary of PLC

£25,000 + Car

South Herts Area

Oursler is a subsidiary of a major Blue Chip Multinational PLC. This dynamic Group is among the world leaders in the manufacture and marketing of a diverse range of Industrial and Health Care Products and Services.

An outstanding opportunity has now arisen for a bright, ambitious qualified accountant to join this prestigious Group as Finance Manager. Working for their U.K. subsidiary engaged in Sales, Distribution and Service of Hi-Tech Health Care Equipment, you will be based in the South Herts area. In addition to full responsibility for management of the Finance and Administration Function, this demanding role will require significant input to commercial decisions. Key responsibilities include provision of financial advice to Operating/Sales Management, Business Planning and Control and Asset Management.

Applicants, aged 28-35 with a minimum of three years p.r.n., should possess proven man-management skills gained within a progressive commercial environment and must be able to demonstrate potential for future advancement. Personal attributes should include a positive attitude, an innovative and proactive approach to problem solving.

A generous remuneration package is offered and relocation expenses will be paid if applicable. Career prospects throughout the Group are excellent and include many opportunities for promotion to Senior Management roles within the U.S. and Europe.

Interested applicants should write to Peter Ward ACMA, enclosing a C.V. and quoting ref. 9076, at 39-41 Parker Street, London WC2B 5LH.

TP
Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

CALIBRE

CVs LIMITED

Professionally written and produced curriculum vitae documents and accompanying letters of application

For further information and company brochure:
Tel: 01-800 2689/7689
31 Riding House Street
London W1P 7PG

THE

BELL

GROUP

INTERNATIONAL

LIMITED

The Bell Group International is the holding company for the international interests of a forward thinking fast-expanding Australian group of companies.

Consistent growth in the past fifteen years results in a high calibre management team who

GROUP TAX MANAGER

From £27,000 + car

Reporting to the Managing Director the successful applicant will be responsible for all the UK and overseas tax affairs of the company. This will involve planning and forecasting for existing companies, and significant involvement in the acquisition of new activity of the group.

The role therefore requires a well qualified and experienced taxation specialist, able to demonstrate both a high level of technical expertise and strong interpersonal skills.

Interested applicants should apply to Jayne Thomas on 01-831 2000 or weekends/evenings on 01-341 9885, alternatively, send a CV to Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH quoting reference 9033.

ASSISTANT TREASURER

£25,000 + car

Reporting directly to the Treasurer, the successful applicant will be responsible for all the day-to-day fx and money market operations. Assistance in major financing and various funding reports will also form part of the job.

You should have a thorough understanding and experience of all types of fx and money market products, loan documentation and electronic treasury management systems; you should also be professionally qualified.

Interested applicants should apply to Geoffrey Rutland ACA ATII, on 01-831 2000 or weekends/evenings on 01-878 8395, alternatively, send a CV to Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH quoting reference 375.

TP

Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Accountancy Appointments

Financial Controller

London

c.£30,000+car

Our client is a privately owned investment Group employing 600 people. It has assets in excess of £75m. invested in a broad spectrum of activities which include property development and investment, farming and forestry, entertainment and leisure operations.

Reporting to the entrepreneurial Chairman, you will be responsible for exercising strict financial control over the Group and its subsidiary and associated companies. You will be supported by a small team at the head office.

Aged around 30, you will be a Chartered Accountant with experience in a large professional firm and preferably

line accounting experience in industry/commerce. You must have good interpersonal skills and be able to fit into a small headquarters environment. The appointment is based in Central London and you will be expected to visit all subsidiary and associated companies.

Please send a detailed c.v., including contact telephone numbers, in strict confidence to George F. Cross at Management Appointments Limited, (Search and Selection Consultants), Finland House, 56 Haymarket, London SW1Y 4RN. Tel: (01) 930 6314.

MAL
Management Appointments
Limited

Financial Directors

We are looking for high calibre Financial Directors for two of our client's manufacturing subsidiaries.

Birmingham

This well known company wants to modernise its financial systems. It requires a Financial Director who has the drive and enthusiasm to make substantial changes.

You must be a qualified accountant who has gained good manufacturing experience, preferably in engineering. Good technical and communicating skills are essential, as is a strong personality.

Nottingham

The growth of this company needs the support of an excellent Financial Director. You must be a qualified accountant who has had good manufacturing experience and is able to provide excellent technical skills. A strong personality and plenty of enthusiasm will be essential.

Both appointments have excellent career prospects and generous remuneration packages. If you are interested in either of these appointments, telephone Stuart Adamson or Andrew Nicholson on 0532 451212 or send your CV to Adamson & Partners, 10 Lisbon Square, Leeds LS1 4LY.

ADAMSON & PARTNERS LTD.

Executive Search and Selection

Financial Controller

North East England

to £25,000 + Car

This multi million pound turnover consumer durable manufacturing company is a progressive and positively managed subsidiary of a large Plc. An outstanding opportunity has arisen for a practical, high calibre qualified accountant to join the senior management team at a challenging time where planned growth will require a substantial commitment. Existing systems and controls are being reviewed and developed to provide a dynamic management with immediate meaningful and accurate information. Applicants should preferably be over 30 and have previous experience of financial management in a manufacturing

environment. Even more important however, will be commercial acumen, the ability to assume a high level of responsibility and an appreciation of marketing consumer products on both a national and international scale.

If you feel you meet the requirements outlined please send full career and personal details to:

John L Overton FCA, Managing Director, Overton Management Selection, 3 Berkeley Square, London W1X 5HG, or telephone 01-408 1401 for an application form quoting reference 10/1174.

OVERTON
MANAGEMENT SELECTION

APPLICATIONS ARE WELCOMED
FROM MEN AND WOMEN

EUROPEAN INVESTIGATIONS

ACA aged 25-30

neg. to £23,000

Based in WEST LONDON, our client is a US MULTI-NATIONAL with worldwide turnover of \$1,500m.

It is envisaged that in 1987 the current EUROPEAN turnover of £300m will expand significantly primarily by acquisition and is targeted ultimately at 50% of WORLDWIDE TURNOVER!

Extensive EUROPEAN travel demands at the very least a good working knowledge of GERMAN and/or FRENCH, in that order of preference.

The successful candidate should be hard-working but sociable as a SENSE OF HUMOUR helps establish fast rapport at all levels.

Due to close liaison with SENIOR U.S. MANAGEMENT, 4-6 weeks each year is spent in the UNITED STATES at CORPORATE HEADQUARTERS.

Career prospects in this fast-expanding corporation are ABSOLUTELY FIRST CLASS, e.g. a member of the team was recently promoted right hand man to the VICE-PRESIDENT OF EUROPEAN OPERATIONS!

Please telephone and send your c.v. to:
GEORGE D. MAXWELL, Managing Director,
ACCOUNTANCY APPOINTMENTS
EUROPE
13 Mortimer Street, London W1
Tel: 01-580 7739/7685 (direct)
01-637 5277 ext 251/282

**Accountancy
Appointments
Europe**

Financial controller

N. London, c.£25,000+car

C&L

For a UK operating subsidiary of a major U.S. corporation supplying a broad range of products for the home and family, with the activities of the UK company being concentrated in the kitchen and bathroom products sector.

Reporting directly to the Managing Director, you will have total responsibility for the financial function. In addition to the production of regular management information and responsibility for such critical areas as credit control, cash flow and foreign exchange, you will be expected to play a leading part in the commercial direction of the company.

A qualified accountant, probably in your early thirties, you should have a minimum of three years' experience in a small to medium sized sales orientated company and with experience of managing staff. A self-starter, you should have a strong commercial leaning, be accustomed to hard work and have the ability to work well in a team.

Résumés including a daytime telephone number to: Torrance Smith, Ref. TS639.

Coopers & Lybrand Executive Selection Limited

**Shelley House, 3 Noble Street
London EC2V 7DQ
01-606 1975**

Appointments Advertising

£43 per single column centimetre.
Premium positions will be charged £52 per single column centimetre.

For further information call:
Louise Hunter
01-248 4864

Jane Liversidge
01-248 5205

Deputy Group Taxation Manager

Central London

c.£20,000

corporate tax experience to gain valuable commercial experience.

Candidates will possess strong interpersonal skills and be able to act with initiative, enthusiasm and show leadership qualities.

For further information please contact Chris Nelson on 01-831 2000 (evenings and weekends on 01-785 6545) or write to him at:

Michael Page Partnership, 39-41 Parker Street, London WC2B 5LH.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Divisional Finance Director

Surrey

c.£30,000 + car

Our client is one of the principal divisions of a major public group. Operating on a very wide geographical base, the division consists of four main businesses in the service sector, aimed primarily at the offshore/marine industries. There is now an immediate requirement for an experienced Chartered Accountant to take the senior financial management role.

As a member of the executive team, you will report to the Divisional Managing Director and have responsibility for a small department. Each of the operating units is self-accounting with its own financial officer. This demanding environment is highly capital intensive and calls for considerable commercial input in the form of a creative attitude towards the financing of assets as well as the ability to provide an expert

appraisal of potential business development and acquisitions. The successful candidate will preferably have qualified with a 'big 8' firm and will have had at least five years subsequent experience in a commercial environment including international treasury and tax planning. Interpersonal and man-management skills will be extremely important in view of the variety of direct and functional reporting relationships and contacts at all levels. Personal qualities will combine a professional approach with energy, enthusiasm and imagination.

Interested applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive CV and daytime telephone number at 39-41 Parker Street, London WC2B 5LH quoting ref. 376.



Michael Page Partnership

International Recruitment Consultants
London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide
A member of Addison Consultancy Group PLC

Operational Review

City Based

to £22,000 + Car

Our client, with considerable overseas interests, are making a new appointment to update the management reporting function. They seek a talented Chartered Accountant, 27/32, with the flair with the prospect of promotion into line management within 2 years.

- Special projects; acquisitions & Disposals
- Review of Capital Projects
- Advise management on operational procedures
- Assist in development of group review
- Balance sheet review
- Liaison with Group Auditors

There will be the additional attraction of travel within the UK and to Australia, New Zealand, Japan and the States.

If you match these requirements and have the capacity to succeed you are invited to contact R. J. Welsh.

Reginald Welsh & Partners Ltd
ACCOUNTANCY & EXECUTIVE RECRUITMENT CONSULTANTS
123/4 Newgate Street, London, EC1A 7AA Tel: 01 600 8387

FINANCE DIRECTOR SHEFFIELD

NEEPSEND plc wishes to appoint a qualified Accountant as Group Finance Director to immediately succeed the present Finance Director who is relinquishing executive duties. The post will also include the role of Company Secretary.

The Neepsend group consists of eight autonomous subsidiaries in the Sheffield/North Derbyshire area and three companies in Canada. The combined turnover is £20m the main activities being engineering, tool production and metal processing.

Following a period of retrenchment the Group is planning to grow both organically and by acquisition and a challenging future is envisaged.

Ideal candidates will be commercially orientated and experienced in corporate fund raising, city liaison, acquisition negotiations, etc., as well as internal financial control in manufacturing industry, data processing and secretarial practice. Persons under 35 are unlikely to have had the necessary experience.

An attractive remuneration package and relocation expenses will be offered.

Please apply with curriculum vitae to:

The Chairman
NEEPSEND plc
Lancaster Street, Sheffield S3 8AQ

Appointments**Appointments
Advertising**

f43 per single column centimetre.
Premium positions will be charged £52 per single column centimetre.

For further information call:
Daniel Berry
01-248 4782
Emma Cox
01-236 3769

Accountancy Appointments

Investing in London

The Greater London Enterprise Board Ltd is an investment agency which aims to invest in long term commercial, technological and social development of local companies. We are unique because we try to balance the commercial and social benefits of our investments.

We will appoint a number of high calibre professional staff to assist in the financial control, development and management of GLEB's portfolio into the 1990's. We are looking for experienced, qualified and energetic managers who are seeking a challenge - not a soft option.

Projects Division

Following the appointment of the new Projects Director a business plan is being introduced to provide control over the management of existing projects. The plan will cover both the commercial and social aspects of the business and will include a business support activity through tracking performance against the plan. In order to assist the Projects Director we wish to appoint a Portfolio Manager.

Portfolio Manager

Up to £27,000 plus car

You will be accountable to the Projects Director for the co-ordination of work related to businesses in the GLEB projects portfolio according to the policies and specific authorities determined by the GLEB Board. You will participate in corporate policy and operational decisions and be responsible for the day to day supervision of the work of Project Executives. You will be required to ensure the provision of business support and specialist skills such as sales, marketing and production to develop the portfolio. You will be directly involved in a number of GLEB investments and will be responsible for ensuring that their activities are effective and that the Board is fully apprised of their development. You should have first hand experience in at least three different businesses. Apart from being able to demonstrate general management ability, you must have specialised in at least one specific discipline such as sales/marketing, production or finance. You will be required to deputise for the Projects Director in his absence. Ref: P006.

Technology Division

The Technology Division is involved in the development of newly useful means of production, predominantly manufacturing and the management of engineering, electronics and scientific projects.

Technology Manager

Up to £27,000 plus car

You will be the deputy to the Director of Technology and have similar responsibilities to the Portfolio Manager but have a significant new technology background. A proven record of senior managerial ability is essential. You should have experience in design, development, product innovation, appraisal or transfer, and you must have specialised in at least one major discipline such as sales, marketing and production experience in an industrial environment. Ref: T007.

PARTNER IMMEDIATE VACANCY

A substantial Sussex Coast firm of CHARTERED ACCOUNTANTS has an unexpected vacancy for a PARTNER.

The successful applicant will be under 40 and will have trained and/or had post-qualification experience in a medium-sized provincial practice. A good corporate tax background would be an advantage but the prime requirement is the ability and personality to handle successfully a broad portfolio of audit, tax and general practice clients and to participate fully in the continuing development of the firm.

No capital injection is required. A substantial salary will be paid for a brief introductory period, to be followed by admission to partnership.

A fully detailed curriculum vitae to be sent to:
The Senior Partner, Box A0370,
Financial Times, 10 Cannon Street
London EC4P 4BY

Confidentiality will be strictly observed

NIGERIA

FINANCIAL MANAGEMENT CONSULTANT/ACCOUNTANT

Required to work in Nigeria. Previous Nigerian experience essential. Good terms. Two leaves p.a. totalling 10 weeks. Bachelor status preferred.

Final interviews in London late January early February.

Write enclosing full c.v. to:

D. Sheldon Esq
P.O. Box 259
London W11

Finance Division

Following the appointment of our new Finance Director the Finance Division has been restructured to improve financial control and to provide a firm base from which GLEB can expand with confidence into Fund Management.

Applications are invited for the following posts:

Finance Manager

Up to £27,000 p.a. plus car

Reporting to the Finance Director you will be responsible for the financial monitoring of all GLEB's assets and the preparation of management information for the Board and Management to enable the financial affairs of the Company to be controlled. You should have a minimum of ten years' experience in at least two different industries and a minimum of five years' experience in management accounting. You must be able to demonstrate involvement in the development of major management information systems and have significant managerial skills. You may be required to deputise for the Finance Director in his absence. Ref: F008.

Chief Accountant

Up to £23,000 p.a.

You will be responsible for the proper administration of the financial affairs of the Company and its subsidiaries, the design and maintenance of internal financial control systems and relations with the Company's auditor. You will prepare all GLEB statutory accounts including subsidiaries, Venture Capital funds, the Project Fund, Business Expansion Scheme, preparation of budgets, forecasts, variance reports and long range plans. You should have a minimum of five years' industrial experience to be able to provide significant input on corporate taxation, the development of management information systems and the day to day supervision of accountancy staff. Ref: F009.

Financial Analysts

Up to £20,000 p.a.

You will be responsible for the provision of financial monitoring information on investments to the Finance Manager and Project Executives. You will be expected to have direct involvement in investments and be able to assist in the financial aspects of project development and control. You should have a minimum of three years' accountancy experience with at least one year in a management capacity. You will be required to provide expertise in one of the following areas:

- development of accounting systems for use in investments
- development of banking facilities and contacts for use by investments
- the availability of grants and other financing mechanisms

Ref: F010.

Financial Accountant

Up to £20,000 p.a.

You will be responsible to the Chief Accountant and assist in the proper administration of the financial records of the Company involving cash management and bank reconciliations, preparation of budgets and schedules, outstanding debts, budgets, forecasts and variance reports. You should have a minimum of five years' commercial experience including the completion of accounts and credit control.

Ref: F011.

Assistant Company Secretaries

£14,000 - £20,000 p.a.

These two new posts are responsible for the development and maintenance of corporate legal practice within GLEB's subsidiaries and projects to the level of the Project Fund. They are also required to ensure GLEB's corporate legal advisors that the Company/commercial legal aspects of GLEB's work are managed and controlled and that all statutory requirements are met. Both posts report to the Finance Director. One post will deal with computer technology requirements, the other will deal with property/projects requirements. You will need a minimum of three years' company secretarial/commercial experience for the property/projects post or five years' company secretarial/commercial experience for the corporate/commercial post or ACIS. Ref: F012.

GLEB is an equal opportunities employer and considers all job applicants strictly on their merits. In addition, we positively welcome applications from women, black people and disabled people where they are under-represented in particular jobs. GLB's premises are disabled accessible, all its posts are open for job sharing, and it provides childcare assistance.

All these senior positions require a commitment to the development of equal opportunities and social responsibility within a commercial framework.

Job descriptions and application forms may be obtained from Vanessa Moody on 01-403 6300 at the Greater London Enterprise Board Ltd, 63-67 Newington Causeway, London SE1 6BD, completed forms to be returned by Friday, 30 January 1987.

**Greater
London
Enterprise
Board**

PAKISTAN INTERNATIONAL AIRLINES

ASSISTANT FINANCE MANAGER

£10k-£13k

We are looking for a Chartered Accountant to assist the Finance Manager with the Airline. Ideally the candidate should possess some post-qualifying experience, though this is not essential. Responsibilities will include timely reporting of passenger/cargo sales, credit control, disbursements and bank reconciliation, preparation of budgets, forecasts and variance reports.

You should have a minimum of five years' commercial experience including the completion of accounts and credit control.

Ref: F012.

Please send your full applications before 20 January 1987.

The Admin Manager
PAKISTAN INTERNATIONAL
AIRLINES
1-15 King Street
London EC1V 4BW

PIA
Pakistan International

**QUALIFIED
CHARTERED ACCOUNTANT**
aged 27 seeks position as
FINANCIAL CONTROLLER
or similar in company with
manufacturing plant. Three years
post-qualifying experience.
Willing to relocate
Write Box A0377, Financial Times
10 Cannon St, London EC4P 4SY

Appointments Advertising

£43 per single column centimetre

Premium positions will be charged £52 per single column centimetre

For further information call:
Louise Hunter
01-248 4864

Jane Livermore
01-248 5205



Zimmer
International Ltd

Senior Accountant International Accountants

SALARY NEGOTIABLE

WEST LONDON

Our client Zimmer International is a fast growing division of the Bristol Myers Organisation, involved in the manufacture of health care products. Due to the doubling of sales figures over the past three years, high calibre individuals are invited to apply for the vacancies below.

SENIOR ACCOUNTANT

The successful candidate will have recently qualified as a Chartered Accountant with a top eight firm, and will take responsibility for a wide range of duties including: Supervision of Consolidation, Treasury Management, Cash Flow Forecasting, Analysis Work and Management Reports.

INTERNATIONAL ACCOUNTANTS

The company requires two part qualified (ACCA/CIMA) candidates with consolidation experience and some knowledge of US accounting principles. A particular attraction of these positions is the comprehensive study package being offered.

Knowledge of a foreign language would be a distinct advantage for all the positions, as extensive travel is required to Europe, The Far East and North and South America. The company is prepared to make further language training facilities available for suitable candidates.

Career opportunities are available both with Zimmer International and also within the world wide network of the Bristol Myers Group. An attractive package is offered which incorporates the benefits one would expect of a major international company.

If you consider that you have the personal qualities and the technical abilities to fill one of these positions, please apply in writing to the address below or telephone for an application form.



Accountancy Personnel

Placing Accountants First

Universal House, 56/58 Clarence Street,

Kingsland, Surrey KT1 1NP

Telephone: 01-541 4555

Hoggett Bowers

Executive Search and Selection Consultants

Financial Controller/ Company Secretary

East Anglia, Up To £22,000, Car

Utilising advanced electronics and microcomputer applications, this American owned UK subsidiary manufactures and markets diagnostic test and service equipment principally for the motor vehicle service industry. The company has a turnover of £12m, employs 200 people and is the technological leader in this expanding market. Reporting to the MD, with a functional link to the European Controller based in Holland, the Financial Controller will manage a small but well developed function. Responsibilities embrace the full range of financial and management accounting activities normally associated with this senior role, together with international currency dealing and Company Secretary duties. Candidates should be Chartered Accountants, aged 35 to 45 ideally with manufacturing and currency dealing experience. Able to communicate at all levels, assertive and a good negotiator, the individual must be a technically competent accountant. Real opportunities for promotion within this worldwide group exist for the right individual.

J.H. McCallum, Hoggett Bowers plc, Bank House, 100 Queen Street, SHEFFIELD, S1 2DW, 0742 731541. Ref: S14007/FT

Cost And Management Accountant

East Midlands, c £18,000, Car, Exceptional Benefits

Part of a major international group, the client is a profitable and progressive engineering contractor undertaking large, multi-disciplined turnkey projects worldwide. Reporting to the Financial Director, responsibility will involve project appraisal, project cost control and on-site assessment. This appointment will involve significant overseas travel for which there is an additional and appropriate full allocation allowance. Applicants, aged 30+, with ACMA or equivalent, should have a broad and progressive cost and management accounting background gained in a contracting or engineering/manufacturing environment. Essential personal qualities include technical expertise and the ability to deal effectively with operational personnel of all levels. Full relocation assistance is available to this attractive area.

J.H. Wright, Hoggett Bowers plc, Albany House, Hurst Street, BIRMINGHAM, B2 4HD, 021-622 2061. Ref: 36511/FT

These positions are open to male or female candidates. Please telephone for a Personal History Form to the relevant office, quoting the appropriate reference.

Commercial & Financial Director City Experience

London

c£35,000

Our client is an established professional organisation wishing to appoint a Director in Finance and Commerce to a newly created position, taking responsibility for all financial affairs, including commercial operations approaching £12M turnover.

The successful candidate will have strong financial managerial experience, able to take responsibility for a professional commercial environment in addition to ancillary duties which include in-house administration and personnel management.

Applicants should preferably be aged 40 to early 50's, qualified to at least FCA standard and with essential City experience in fund investment and management.

Salary is negotiable at circa £35,000 according to ability and experience and the successful candidate will participate in a contributory pension scheme.

Applicants, Male or Female, should write to W.M. Stern describing how they match these requirements and quoting ref: J2252A Stern Recruitment Associates, Highclere House, Highclere Close, Henley, Oxfordshire RG9 1JU.

STERN RECRUITMENT ASSOCIATES
Executive Search and Selection

FINANCIAL CONTROLLER

(Director Designate)

PUBLIC COMPANY - SURBITON

ACA/FCA ONLY (28-35) C. £30,000

Northamber, a highly motivated and fast expanding company with computerised management information systems, is seeking an energetic, responsible personality to join a highly successful and proven management team. The sustained high growth of the company having elevated the present F.D. into an overall management role, a suitable replacement is therefore being sought.

The position covers the usual financial disciplines along with responsibility for the continuing improvement and implementation of internal management systems. The successful candidate will possess and have demonstrated a very high level of commercial awareness in addition to the usual expected skills.

C.V.'s in strict confidence to:

A. L. Bowen (FCA)
Northamber plc
Lion Park Avenue, Chessington, Surrey KT9 1ST

WOLSELEY
FIRM
FORCEFUL
FAR SIGHTED

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday January 15 1987

**PROPERTY
GODDARD
& SMITH**
Tel. 01-930 7321

Stockholm shares tumble to new low as fall accelerates

BY KEVIN DONE, NORDIC EDITOR, IN STOCKHOLM

THE STOCKHOLM stock market suffered its biggest fall for several decades with SKr 58m (£3.75m) being wiped off share prices in the last six days of trading.

The fall accelerated yesterday as the Vodacom Afturex index dropped another 2.2 per cent, bringing the decline to 12 per cent in the last week.

"Private consumption has become the main impulse for economic growth, and fears are growing that this will lead to higher inflation and a weakening of the current account of the balance of payments."

An outflow of currency from Sweden has been building up since the autumn, as the gap between Swedish and foreign interest rates has narrowed. The money market is looking nervously towards the next currency flow figures to be released tomorrow, while speculation grows about an increase in the Swedish discount rates.

"It has been a shock that the market could fall back so much for so many days in succession and so much each day," said one trader in Stockholm yesterday.

The Stockholm market has enjoyed an almost unbroken rise since 1980, faltering only in 1984. The bull market continued last year with a further jump of 51 per cent, but many traders feel that has reached a turning point.

Financial markets have been plunged into uncertainty as details of the Swedish budget began to leak out last week ahead of its official release on Monday.

Beauty business upturn boosts Avon Products

BY OUR FINANCIAL STAFF

AVON PRODUCTS, the US cosmetics and fashion jewellery marketer, had earnings from continuing operations for 1986 by 24 per cent to \$150m or \$2.23 per share, from \$128.2m or \$1.91, mainly due to the turnaround in its domestic beauty products business.

In 1985, income from discontinued operations of \$34.9m and a loss of \$22.5m related to the sale of Malmokroft, Avon's speciality chemical subsidiary, produced a final net loss of \$59.9m. Sales in 1986 were \$2.87bn against \$2.47bn in 1985.

Mr Hicks Waldron, chairman and chief executive officer, said: "We expect sales, earnings and earnings per share to increase again in 1987."

Waldron also said he expects the company to maintain its current annual \$2 dividend, adding: "There's no financial need to change now that sales and earnings have turned up."

Chemical lifts earnings despite loan-loss rise

BY WILLIAM HALL IN NEW YORK

CHEMICAL NEW York Corporation, the first of the leading US money centre banks to report its earnings, increased net income by 3.1 per cent to \$402.4m, or \$7.42 per diluted share, in the final quarter of 1986.

First Chicago, whose earnings have been erratic in the past, finally seems to be recovering its earlier form.

Mr Barry Sullivan, the chief executive, says that each of the group's three major lines of business - the global corporate bank, the consumer bank and the middle market bank, American National Corporation - contributed to its success in private consumption.

Private consumption has become the main impulse for economic growth, and fears are growing that this will lead to higher inflation and a weakening of the current account of the balance of payments."

An outflow of currency from Sweden has been building up since the autumn, as the gap between Swedish and foreign interest rates has narrowed. The money market is looking nervously towards the next currency flow figures to be released tomorrow, while speculation grows about an increase in the Swedish discount rates.

"It has been a shock that the market could fall back so much for so many days in succession and so much each day," said one trader in Stockholm yesterday.

The Stockholm market has enjoyed an almost unbroken rise since 1980, faltering only in 1984. The bull market continued last year with a further jump of 51 per cent, but many traders feel that has reached a turning point.

Financial markets have been plunged into uncertainty as details of the Swedish budget began to leak out last week ahead of its official release on Monday.

Mixed results for Gencor units

BY KENNETH MARSTON, MINING EDITOR, IN LONDON

GENCOR, the South African mining group, reports mixed net profit results for its gold producers in the December quarter.

Despite the rise in average US gold prices in the quarter to around \$314 an ounce from \$306 an ounce, the rand gold price received by Gencor's mines in the period were little changed from the previous three months. This was due to the rand's strengthening against the dollar.

Unit costs were also higher in the latest quarter, while at many mines gold output fell. However, the group's tax liability was down, in line with rises in tax-offsetting capital expenditure at several mines.

Buffelshof, for instance, produced less gold but a fall in tax left the mine showing a higher net profit.

There was a similar pattern at St Helens, which suffered from work stoppages but enjoyed a tax repayment. There were also tax rebates

at West Rand Consolidated and Stilfontein with the latter also receiving a half-yearly dividend from the Chemcor subsidiary.

Grootvlei, Marlevale, Beatrix and Leslie all increased gold production

in the December quarter. Output had fallen, however, at the Evander area mines, Bracken, Union, Witbank and Krooss. Krooss' output fell 38 per cent as a result of the severe underground

	GOLD MINE RESULTS				
	Dec Net profit \$m	Sept \$m	June \$m	Dec Gold prices \$/oz	Sept \$/oz
Beatrix	36,161	36,137	32,905	29,574	31,154
Bracken	3,028	7,165	2,828	29,500	29,522*
Evander	37,276	24,222	34,989	29,672	31,364
Grootvlei	5,205	5,205	4,705	29,724	29,473
Krooss	10,194	26,205	17,026	29,501	29,627
Leslie	3,311	3,764	2,957	29,526	29,627*
Marlevale	1,127	575	748	29,943	29,008*
St Helens	23,702	17,473	18,988	29,628	29,490
Southgate	18,163	4,953	10,591	29,608*	29,350
Union	17,732	21,023	15,628	29,450	30,257
West Rand Cons	2,965	1,983	1,733	28,909*	27,801
Whaleback	38,030	47,182	32,242	29,887	28,828

* Includes the effect of closing out of forward sales contracts.

Bethlehem Steel expects recovery

By Our Financial Staff

BETHLEHEM STEEL, the struggling US steelmaker, expects to report net profits in the fourth quarter ended December 31, instead of the operating loss previously expected, because of "improved operating results".

In the year-ago fourth quarter, Bethlehem reported a loss of \$77.5m which came after a non-recurring pre-tax charge of \$85m related to the closing of certain facilities in the year-ago quarter to total \$120m.

The closures are part of a restructuring following the \$77.5m loss last year of Blue Bell Holding, maker of Wrangler jeans. The plants to be closed came with the acquisition, and make jeans and other clothing under the Wrangler brand.

Earnings also benefited from applying the reduced income tax rate specified in the Tax Reform Act of 1986 to leveraged leases.

PNC Financial reported its 1986 net income by 18.3 per cent to \$237.4m.

VF to close down 8 Wrangler plants with heavy job cuts

By Our Financial Staff

VF CORPORATION, the largest publicly-held US clothing company, to close eight of its Wrangler jeans division plants in North Carolina and Arizona with the loss of up to 1200 jobs.

VF already made jeans before the acquisition under the Lee label, and now has about 25 per cent of the US blue jeans market, which has been declining over the past few years as consumer tastes have changed. The other major player in the market is Levi Strauss, which has severely pruned its operations in recent years.

VF said a severance programme was being developed for workers who will lose their jobs and efforts were under way to find buyers for the plants.

Norton set to take charge of \$78.5m

By ANATOLE KALETSKY IN NEW YORK

NORTON COMPANY, the major US manufacturer of drilling bits for the petroleum and mining industries, was combined in a joint venture with Texas Eastern last September and its sales are no longer consolidated with Norton's results.

In addition to losses from the oil business, Massachusetts-based Norton said yesterday that it was writing down its investment in Vitek Electronics Corporation.

Norton is also planning further reductions of about 300 in its worldwide workforce of 15,000. In the nine months to September 1986, Norton earned \$40.5m on sales of \$344m and results for the fourth quarter will be reported in about two weeks, the company said.

This announcement appears as a matter of record only.



CABCI

Central American Bank for Economic Integration

Banco Centroamericano de Integración Económica — BIIE

**U.S.\$158,147,875
and Japanese Yen 1,789,200,000
Financing**

managed by

International Mexican Bank Limited

Bank of America NT & SA
Generale Bank S.A./N.V.
The Royal Bank of Canada

and provided by

Arab Latin American Bank-ARLABANK

Banco Latinoamericano de Exportaciones SA

Banco Nacional de Mexico SNC

The Bank of Yokohama Ltd

Chase Manhattan Bank NA

Deutsche-Südamerikanische Bank AG

Euro-Latin American Bank PLC-EULABANK

The Industrial Bank of Japan, Limited

Libra Bank PLC

The Long-Term Credit Bank of Japan, Limited

The Mitsubishi Trust and Banking Corporation

The Mitsui Trust and Banking Co., Ltd.

Nippon European Bank SA

The Royal Bank of Canada

The Sumitomo Trust and Banking Co. Ltd.

Tokai Bank Nederland NV

The Yasuda Trust and Banking Co., Ltd.

Australian \$50,000,000**14 1/4% Notes due 1989**

Merrill Lynch Capital Markets

Commerzbank International S.A.

Banca del Gottardo

Bank Oppenheim Pierson International S.A.

Credit Lyonnais

DG Bank International

Genossenschaftliche Zentralbank AG

Morgan Stanley International

Sumitomo Finance International

Orion Royal Bank Limited

Bank Brusel Lambert N.V.

Creditanstalt-Bankverein

Daiwa Europe Limited

Fay, Richwhite (U.K.) Limited

E F Hutton & Company (London) Ltd.

Nomura International Limited

WestLB International S.A.

December, 1986.

Agent
International Mexican Bank Ltd.
—INTERMEX—

November 1986



These Securities have not been registered under the United States Securities Act of 1933 and may not be offered or sold in the United States or to U.S. Persons as part of the distribution.

This announcement appears as a matter of record only.

HAMBURGISCHE LANDES BANK

Financial Times Thursday January 15 1987

INTL. COMPANIES and FINANCE

Japanese row on mortgage trusts

BY YOKO SHIBATA IN TOKYO

A ROW is simmering within Japan's banking community over the plan by 12 leading commercial (city) banks to launch mortgage investment trusts.

This would be the first move by the city banks into issuing long-term securities, a field hitherto reserved for the long-term credit banks.

Despite the protests of the long-term credit banks, the Ministry of Finance has received its approval for the scheme. The MoF is under increasing pressure from foreign financial authorities to tighten its capital adequacy requirements on banks and sees the creation of mortgage investment trusts as a way the banks can rapidly

improve their capital bases while reducing their loans.

The MoF is not likely to be sympathetic to the long-term credit banks' complaints. These banks' debentures have become very popular lately among individual investors, now that the tax-exempt savings systems is about to be abolished.

The plan by the 12 banks calls for the formation of international credit banks, the MoF's latest move is to be called its approval for the scheme. The MoF is under increasing pressure from foreign financial authorities to tighten its capital adequacy requirements on banks and sees the creation of mortgage investment trusts as a way the banks can rapidly

improve their capital bases while reducing their loans. The MoF is not likely to be sympathetic to the long-term credit banks' complaints. These banks' debentures have become very popular lately among individual investors, now that the tax-exempt savings systems is about to be abolished.

Currently, the equity-to-asset ratio of Japanese city banks is about 3 per cent, well below the internationally accepted level of 6 per cent. US and European bankers have complained that the Japanese are able to undercut them in deals because Japanese supervision is too weak.

According to one estimate, a third of all foreign currency

assets in the London market

were held by Japanese banks

and securities houses at the end of 1986, double the level held by British financial institutions.

Japanese banks have been very aggressive in the US

at an internationally respectable ratio.

At last week's two-day bi-

annual meeting held between

Mr Satoshi Sumita, the Bank of

Japan governor, and Mr Gerald

Corrigan, the New York Federal

Reserve president, the possi-

bility of introducing certain

capital adequacy ratios for all

international banks was dis-

cussed as one of the main topics.

The Japanese authorities and

bankers claim that their capital

bases are, in fact, much higher

than they appear

Dead Sea
Works profits
fall by 26%

By Our Tel Aviv Correspondent

DEAD SEA Works, a subsidiary

of state-owned Israel Chemicals,

reported a 26 per cent fall

in net earnings in the first half-

year to September compared

with the corresponding 1985

period. It is the first decline

since 1982 for the company,

which emerged as Israel's

largest profit maker last year.

Sales remained virtually un-

changed at \$94m, with close to

35 per cent resulting from

exports. Dead Sea Works sup-

plies 7 per cent of the world's

potash market.

Mr Aryeh Shachar, managing

director, attributed the down-

trend in profits chiefly to the

drop in world potash prices and

rising production costs at home.

Manila converts
\$49.5m debt

THE PHILIPPINE Government

has approved the conversion of

\$49.5m in debt into equity since

it began a conversion pro-

gramme in August, Reuter

reports from Manila.

The central bank said the

amount covers 27 companies and

follows 68 applications to con-

vert a total of \$248.5m of debt

into equity in local projects.

The plan aims to cut Manila's

foreign debt by allowing

investors to buy government

notes at a discount, repatriate

them and convert them at full

value in pesos, if the proceeds

of the conversion are invested

in local projects.

John Fairfax increases bid for Queensland Press

JOHN FAIRFAX, the Australian publishing group, is to increase its takeover offer for Queensland Press to A\$24.2 million from the previous A\$20.2 million.

The new offer values the company at A\$1.09 billion (US\$724.7 million).

Queensland Press holds a pivotal 24 per cent stake in the Herald and Weekly Times (HWT), the subject of a take-over battle between Mr Rupert Murdoch's News Corporation and Mr Robert Holmes à Court's J. N. Taylor Holdings.

In turn, Queensland Press is owned 48.3 per cent by HWT.

Terms of the Fairfax bid make it conditional on and inter-dependent with the success of J. N. Taylor's bid for HWT. It is currently offering A\$13.50 per HWT share against News Corporation's A\$11.50.

The two key conditions of the Fairfax offer are that Queensland Press accepts the J. N. Taylor cash offer for its stake in HWT and that Taylor allows HWT to accept the Fairfax bid for the Brisbane company.

The bid is also conditional on a 50.1 per cent acceptance rate - assuming conversion of notes, for which an offer is also being made. There should be no change in its business apart from its accepting the J. N. Taylor offer for its HWT share.

Mr Holmes à Court, whose companies hold about 14 per cent of Queensland Press, has varied the terms of the Taylor offer for HWT to accommodate these conditions.

A representative of Mr Holmes à Court in Perth said

Taylor had not increased its bid in tandem with the new Fairfax offer, although he said an increase was a possibility.

Taylor's approach has been to go to the courts in Victoria and Queensland to try to block Mr Murdoch's bid for HWT and to prevent Queensland Press accepting his offer.

In Melbourne, however, the Victoria Supreme Court yesterday dropped an interim injunction which had restrained News Corporation from acquiring more than 15 per cent of HWT. But it ordered that News Corporation be restrained from registering the transfer of any HWT shares acquired under its take-over bid until the end of the court action brought against News by J. N. Taylor.

The substantive action is due to start next Monday.

Mr Justice Beach said Taylor was a rival bidder for HWT and there was no justification for a court restraint of News Corporation to protect Taylor's interests.

Taylor, which obtained the interim injunction last Friday, alleges that News would breach the Broadcasting and Television Act if it obtained more than 15 per cent of HWT.

This is claimed to arise because Mr Murdoch is a US citizen. Foreigners cannot own more than 15 per cent of an Australian broadcasting operation.

However, News has said it would divest two metropolitan television stations and five radio stations owned by HWT if its bid succeeded.

Nissho Iwai
to join Canadian
car project

By Robert Gibbons in Montreal

NISSHO IWAI, the big Japanese trading house which has been operating in Canada for many years, will have a 15 per cent interest in the minicar project of Datsun of Japan and Canada's Bombardier near Montreal.

Datsun will initially have a 25 per cent stake and Bombardier will hold control. Industry officials believe the project, worth C\$400m (US\$320m) to C\$500m, will be officially announced later this month.

The first stage will be to convert a production line at a Bombardier plant near Montreal to assemble four-wheel-drive Datsun Rocky Jeep-type vehicles. The line is now assembling small four-wheel-drive little military vehicles developed from a Volkswagen design.

The second phase will be building a new plant to make the Venus, a North American minicar with a three-cylinder Datsun engine, and the Viking, a 400cc Datsun chassis. Most parts will be imported from Japan. Production is due to start in 1989 and to reach 220,000 units for sale in Canada and the US.

Datsun will become the fourth Japanese car maker to assemble in Canada, following Toyota (which owns 14.8 per cent of Datsun), Honda and Suzuki. The others have chosen Ontario as their site. Hyundai of South Korea is now building a C\$450m assembly plant near Montreal.

Orion Royal Bank Limited

Banque Nationale de Paris

Berliner Handels- und Frankfurter Bank

Creditanstalt-Bankverein

Deutsche Bank Capital Markets Limited

Istituto Bancario San Paolo di Torino

(London Branch)

Samuel Montagu & Co. Limited

Union Bank of Switzerland (Securities) Limited

These Notes having been sold, this announcement appears as a matter of record only.

New Issue

December 1986

U.S.\$150,000,000

Heron International Finance B.V.

Guaranteed Floating Rate Notes due 1993
U.S.\$100,000,000 issued as an initial tranche

unconditionally guaranteed jointly and severally by



Heron International N.V.

and

Heron International PLC

ABC Union Bank of Norway

Barclays Bank PLC

Chase Investment Bank Limited

Den Danske Bank

Dresdner Bank

Aktiengesellschaft

Kansallis Banking Group

Tokai International Limited

This announcement appears as a matter of record only.

October 1986

U.S.\$125,000,000

Revolving Credit Facility

for

Heron International Finance B.V.

Guaranteed by



Heron International N.V.

Orion Royal Bank Limited

Lead Manager

BankAmerica Capital Markets Group

Co-Lead Manager

Bank of America NT & SA

Creditanstalt-Bankverein

The Fuji Bank, Limited

The Mitsubishi Bank, Limited

Standard Chartered Bank

Bank of Montreal

Dresdner Bank A.G., London Branch

Kreditbank International Group

The Royal Bank of Canada

The Toronto-Dominion Bank

Union Bank of Switzerland

Managers

Banque Nationale de Paris, London Branch

Crédit Lyonnais, London Branch

Participants

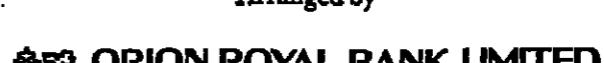
Orion Royal Bank Limited

Facility Agent

The Royal Bank of Canada

Swingline Agent

Arranged by



A member of The Royal Bank of Canada Group

This announcement appears as a matter of record only

October, 1986

U.S. \$150,000,000

Euro-Commercial Paper Programme

for

Heron International Finance B.V.

INTERNATIONAL CAPITAL MARKETS and COMPANIES

Haig Simonian on board changes at General Motors' finance arm GMAC takes reshuffle in its stride

WHEN THE senior management changes at General Motors Acceptance Corporation (GMAC), last year's sixth largest borrower in the Euro-markets, the world's investment bankers tend to stand up and listen.

A number have already left their calling cards with Mr Gordon Samardich, who has just taken up the newly-created post of GMAC's vice-chairman with responsibility for world-wide borrowing, finance and strategic planning.

Like most of its senior executives, Mr Samardich, 59, is a General Motors veteran. He has worked for the company or its subsidiaries since 1951, becoming GMAC's treasurer in 1972 and executive vice-president for borrowing and finance in 1984.

The creation of the new vice-chairmanship coincides with the appointment on January 1 of Jack E. Orman as GMAC's chairman. But the new job does not imply any change in the company's borrowing plans or dissatisfaction with the way things were done before, according to Mr Samardich. "It is a consolidation of various activities which had different reporting lines in the past," he says.

GMAC has about \$75bn in borrowings outstanding. It primarily raises funds in more than 20 countries, but the US and the Euromarkets account for about 95 per cent of the total capital-raising requirements.

The company raised \$2.7bn in the Eurobond market last year with 20 issues. It is one of the largest private borrowers in the US domestic capital markets, with about one-third of commercial paper in issue—one fifth of the total market—and some \$9bn in medium-term notes (MTNs), almost one-third of all MTNs outstanding.

However, 1985 and 1986 were bumper years. As GMAC issues debt exclusively to finance re-

tail and wholesale vehicle sales, its borrowing is intimately linked to how easily its parent company can sell cars. Borrowing for capital projects like new plants and machinery is done under General Motors' own name.

GMAC's prominence in the markets last year had a lot to do with the difficult climate for vehicle sales in the US. To pull in business, General Motors had to come up with incentives for dealers and low finance for buyers' all of which had to be funded by GMAC. Hence the "tremendous growth" in GMAC's borrowing activities in the past two years was "surprisingly artificial," according to Mr Samardich.

"Our funding requirements in 1987 are to a very large degree dependent on our business," says Mr Samardich. GMAC's borrowing tends to increase as the new car market grows more difficult. "Special rate incentives and the like are very expensive," he notes.

The outlook for new car sales seems promising on the surface, figures for December were up. But that partly reflected the impact of recent US tax changes regarding the deduction of sales tax and interest. The outlook for the rest of the year is less certain. "It remains to be seen how much dislocation has been caused by special rate financing in pulling forward orders," says Mr Samardich.

GMAC's faith in the Euromarkets appears not to have been shaken by recent reports about how thin the after-tax, after-interest, source of funding is as far as we're concerned," says Mr Samardich. "When it's attractive, we take advantage of it; when not, we use other markets."

Like most multinational corporations, GMAC's viewpoint is very much to compare costs in different markets and borrow accordingly. "We will continue to use the Euromarket as long

as it is advantageous to us," says Mr Samardich.

GMAC is tight-lipped about new ideas in the pipeline. "We are always receptive to new ideas and machinery is done under General Motors' own name.

However, the company has found that Euro-CP is about 10 basis points more expensive than the equivalent US market. "That is one of the major operating problems we have," says Mr Van Orman. Nevertheless, "we view it as a very long term project."

Broadening the investor base is one of the major reasons for GMAC to get into Euro-CP despite the potentially slightly higher cost than borrowing at home. The fact that commercial paper spreads between Europe and the US have come in over the past 12-18 months was also an important factor in persuading GMAC to go ahead.

Earlier this month, the company gave its blessing to the fledgling Euro-MTN market with the announcement of a \$1bn programme. Outside counsel is still discussing tax matters, but GMAC expects to formalise its decision by a filing with the US Securities and Exchange Commission before the end of this month.

As with its Euro-CP, GMAC will use dealers as agents to issue Euro-MTNs. Although it issues commercial paper directly in the US, GMAC uses agents for its domestic MTN issues.

With the re-jigging of Mr Samardich's responsibilities, GMAC's senior in-house fund-raising team is almost complete. However, it is up to the investment bank, means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues this year. Moreover, issues totalling another \$500m could be attractively called, according to Mr Samardich.

In heavy borrowing needs and constant wish to broaden its investors base means GMAC has been a keen user of new debt instruments. The company's Eurocommercial paper debut last year was an important landmark in the market's growth. "We're satisfied with Euro-CP so far," says Mr Jerome Van Orman, director of the Eurobond market in 1987, GMAC will

have to refinance about \$1.2bn in specifically underwritten debt issues

Gencor Group



Gold mining companies' reports for the quarter ended 31 December 1986

All companies mentioned are incorporated in the Republic of South Africa

WEST RAND Consolidated Mines Limited

Company Registration No. 014197803
Directors: W.B. Evans (Chairman); F.S. Clarke; G.R. Knott; M.D. Mansfield; C.R. Netherton; K.C. Morris.

Secretary: J.H.J. Botha; T.C. Rees; D.J.D. Ross; J.C. Vilteman.

Dividends declared: 100 cents per share.

Issued capital - 44 000 000 ordinary shares of R1 each.

Retained capital - 1 000 shares of R1 each.

OPERATING RESULTS
Quarter ended 31.12.1986 Year ended 31.12.1986
Mined (m³) 87 774 100 887
Ore milled 502 000 510 000
Gold produced 1 023 1 015
Yield 1.0% 1.0%
Working revenue (R'000) 94 455 91 023
Working costs (R'000) 86 510 82 610
Working income (R'000) 7 945 8 411
Gold price received (R/kg) 26 800 27 000
Average value - gold (R/kg) 374 344
/m²

FINANCIAL RESULTS (R'000)
Quarter ended 31.12.1986 Year ended 31.12.1986
Working revenue 22 241 26 447
Working costs 22 247 26 457
Working income 2 204 2 200
Sundry income - net 1 015 2 024
Tributies and royalties - net (202) (203)
Income before taxation 1 203 1 000
Taxes (1 203) (1 000)
Income after taxation R295 11 281
Capital expenditure 1 350 805
Dividends declared 1 700 3 400
/m²

ONE RESERVES as at 31 December 1986
Un- Available In- Total/
Tons (000's) 1 107 4 025 5 132
Stope width (m) 72 115 125
Value - gold (R/kg) 6 525 6 34 6 10 6 74
/m²

The ore reserve pay limit was calculated at an estimated gold price of R26 000/kg. Ore which was previously defined as inaccessible has now been categorised as unavailable reserves.

REMARKS

On 2 December 1986 dividend No. 110 of 30 cents per ordinary share and dividend No. 101 of R10 million per deferred share was declared payable to members registered on 12 December 1986. Dividend warrants will be posted on 30 January 1987.

A total of 200 000 tons (September quarter 160 700 tons) of sand from the North Sand Dump and sand from No. 1 Dam sand was treated.

In order to ensure the profitability of its mining operations, the mine has sold forward up to 50 percent of its estimated gold production to July 1987. Price range from R25 000 to R27 000/kg.

The retention of shareholders is drawn to the fact that the above transactions may be closed out prior to maturity date, or rolled over at any time. The effect of transactions closed out during the quarter is brought to account in working revenue.

Theft

The deferred taxation provision of R1.0 million made in previous years on unused consumable stores is no longer considered necessary and has therefore been reversed.

UNISEL Gold Mines Limited

Company Registration No. 72/1004/08
Directors: C.R. Netherton (Chairman); J.H.J. Botha; F.S. Clarke; S.P. Ellis; P.J. Botha; W.B. Evans; B.R.N. Lund; A.A. Smith; J.A. de Plastic; T.C. Rees; D.J.D. Ross; J.C. Vilteman.

Secretary: D.L. Bergman; F.S. Clarke; G.C. Knott; T.J. Netherton; A.W. Petersen.

Dividends declared: 100 cents per share.

Issued capital - 20 000 000 shares of no par value.

OPERATING RESULTS
Quarter ended 31.12.1986 Year ended 31.12.1986
Mined (m³) 57 887 61 504
Ore milled 337 000 345 000
Gold produced 1 023 1 015
Yield 1.0% 1.0%
Working revenue (R'000) 187 285 210 253
Working costs (R'000) 187 285 207 323
Working income (R'000) 12 911 14 951
Gold price received (R/kg) 410 422 365

FINANCIAL RESULTS (R'000)
Quarter ended 31.12.1986 Year ended 31.12.1986
Working revenue 60 004 62 347
Working costs 37 676 37 592
Working income 43 128 57 150
Sundry income - net 1 015
Income before taxation 1 015
Taxes (1 015) (1 000)
Income after taxation and State's share of income R18 104 24 405
Dividends declared 2 001 3 230

DEVELOPMENT - Kimberley Reef
Advanced (m) 2 057 529
Advanced on real (m) 1 342 1 345
Sampled (m) 2 055 2 055
Channel width (m) 23 23
Average value - gold (R/kg) 725 370 1 026

REMARKS

A dividend of 100 cents per stock unit was paid on 7 November 1986.

The adverse effects of the underground fire on 18 September 1986 are manifested in the operating and financial results.

MARIEVALE Consolidated Mines Limited

Company Registration No. 05/0077/008

Directors: C.R. Netherton (Chairman); J.H.J. Botha; F.S. Clarke; S.P. Ellis; P.J. Botha; W.B. Evans; B.R.N. Lund; A.A. Smith; J.A. de Plastic; T.C. Rees; D.J.D. Ross; P. Vilteman.

Secretary: D.L. Bergman; F.S. Clarke; G.C. Knott; T.J. Netherton; A.W. Petersen.

Dividends declared: 100 cents per share.

Issued capital - 12 000 000 ordinary shares of R1 each.

OPERATING RESULTS
Quarter ended 31.12.1986 Year ended 31.12.1986
Mined (m³) 65 513 70 189
Ore milled 22 923 21 359
Gold produced 1 023 1 015
Yield 1.0% 1.0%
Working revenue (R'000) 187 285 210 253
Working costs (R'000) 187 285 207 323
Working income (R'000) 12 911 14 951
Gold price received (R/kg) 410 422 365

FINANCIAL RESULTS (R'000)
Quarter ended 31.12.1986 Year ended 31.12.1986
Working revenue 60 004 62 347
Working costs 37 676 37 592
Working income 43 128 57 150
Sundry income - net 1 015
Income before taxation 1 015
Taxes (1 015) (1 000)
Income after taxation and State's share of income R17 292 24 405
Dividends declared 2 001 3 230

DEVELOPMENT
Advanced (m) 1 984 2 055
Advanced on real (m) 1 342 1 345
Sampled (m) 1 984 2 055
Channel width (m) 22 23
Average value - gold (R/kg) 725 370 1 026

REMARKS

A dividend of 100 cents per share was paid on 7 November 1986.

The ore reserve pay limit was calculated at an estimated gold price of R26 000/kg.

**STILFONTEIN
Gold Mining Company Limited**

Company Registration No. 05/0411/008

Directors: W.B. Evans (Chairman); J.H.J. Botha; F.S. Clarke; G.R. Knott; M.D. Mansfield; C.R. Netherton; T.L. Pretorius; R.A.D. White.

Secretary: D.L. Bergman; F.S. Clarke; G.C. Knott; T.J. Netherton; A.W. Petersen.

Dividends declared: 100 cents per share.

Issued capital - 13 062 000 shares of 50 cents each.

OPERATING RESULTS
Quarter ended 31.12.1986 Year ended 31.12.1986
Mined (m³) 104 295 120 320
Ore milled 42 000 42 000
Gold produced 1 023 1 015
Yield 1.0% 1.0%
Working revenue (R'000) 187 285 210 253
Working costs (R'000) 187 285 207 323
Working income (R'000) 12 911 14 951
Gold price received (R/kg) 365 365 365

FINANCIAL RESULTS (R'000)
Quarter ended 31.12.1986 Year ended 31.12.1986
Working revenue 60 004 62 347
Working costs 37 676 37 592
Working income 43 128 57 150
Sundry income - net 1 015
Income before taxation 1 015
Taxes (1 015) (1 000)
Income after taxation and State's share of income R18 104 24 405
Dividends received 2 001 3 230

DEVELOPMENT
Advanced (m) 1 984 2 055
Advanced on real (m) 1 342 1 345
Sampled (m) 1 984 2 055
Channel width (m) 22 23
Average value - gold (R/kg) 725 370 1 026

REMARKS

A dividend of 100 cents per share was paid on 7 November 1986.

The ore reserve pay limit was calculated at an estimated gold price of R26 000/kg.

In order to ensure the profitability of its mining operations, the mine has sold forward up to 50 percent of its estimated gold production to July 1987. Price range from R25 000 to R27 000/kg.

The retention of shareholders is drawn to the fact that the above transactions may be closed out prior to maturity date, or rolled over at any time. The effect of transactions closed out during the quarter is brought to account in working revenue.

Theft

The deferred taxation provision of R1.0 million made in previous years on unused consumable stores is no longer considered necessary and has therefore been reversed.

Chemwes Limited

Company Registration No. 05/0202/008

Directors: G.P. Ellis (Chairman); T.J. de Bruyn; W.B. Evans; P.J. Botha; K.M. Heald; T.J. Pretorius; R.A.D. White.

Secretary: D.L. Bergman; J.H.J. Botha; F.S. Clarke; P.J. Botha; K.M. Heald; T.J. Pretorius; R.A.D. White.

Dividends declared: 100 cents per share.

Issued capital - 1 000 shares of R1 each.

OPERATING RESULTS
Quarter ended 31.12.1986 Year ended 31.12.1986
Mined (m³) 86 000 89 000
Ore milled (m³) 102 3 93 000
Gold produced (kg) 0.115 0.105
Yield 0.1% 0.1%

FINANCIAL RESULTS (R'000)
Quarter ended 31.12.1986 Year ended 31.12.1986
R4 900 12 700 14 300
Dividends declared 10 000 10 000

DEVELOPMENT
Advanced (m) 102 3 93 000

REMARKS

A dividend of R10 million was declared on 12 December 1986.

The increase in the production rate reflects revised sales projections.

ST. HELENA Gold Mines Limited

Company Registration No. 05/0204/008

Directors: G.P. Ellis (Chairman); T.J. de Bruyn; W.B. Evans; P.J. Botha; K.M. Heald; T.J. Pretorius; R.A.D. White.

Secretary: D.L. Bergman; J.H.J. Botha; F.S. Clarke; P.J. Botha; K.M. Heald; T.J. Pretorius; R.A.D. White.

Dividends declared: 100 cents per share.

Issued capital - 12 000 shares of R1 each.

OPERATING RESULTS
Quarter ended 31.12.1986 Year ended 31.12.1986
Mined (m³) 127 400 125 405
Ore milled 50 000 52 000
Gold produced (kg) 2 078 2 212
Yield 0.1% 0.1%
Working costs (R'000) 122 250 117 255
Working income (R'000) 32 000 32 000
Gold price received (R/kg) 25 658 25 567

FINANCIAL RESULTS (R'000)
Quarter ended 31.12.1986 Year ended 31.12.1986
R1 115 070 12 070 12 000
Dividends declared 10 000 10 000

DEVELOPMENT
Advanced (m) 127 400 125 405

REMARKS

-10 115 070 cumulative preference shares of R1 each.

BRACKEN Mines Limited

Company Registration No. 05/0205/008

Directors: C.R. Netherton (Chairman); J.H.J. Botha; F.S. Clarke; P.J. Botha; W.B. Evans; B.R.N. Lund; A.A. Smith; T.J. Pretorius; R.A.D. White.

Secretary: D.L. Bergman; J.H.J. Botha; F.S. Clarke; P.J. Botha; K.M. Heald; T.J. Pretorius; R.A.D. White.

Dividends declared: 14 000 000 shares of 50 cents each.

OPERATING RESULTS
Quarter ended 31.12.1986 Year ended 31.12.1986
Mined (m³) 22 245 22 245
Ore milled 1 000 1 000
Gold produced (kg) 705 704
Yield 0.1% 0.1%
Working costs (R'000) 11 000 11 000
Working income (R'000) 2 000 2 000
Gold price received (R/kg) 29 900 29 822

UK COMPANY NEWS

Strong retail side lifts Dixons 35%

A FURTHER sharp rise in profits was announced yesterday by Dixons Group, the UK's leading supplier of electrical goods and which last year failed in a £15m bid for the Woolworth High Street chain.

For the 28 weeks to November 8 1986 Dixons raised its turnover from £451.3m to £528m and saw its profit surge to £40.5m at the pre-tax level, an improvement of 38 per cent over the same period last year.

The figures were bang in line with City estimates and by the close of business the group's shares were standing at 324p, down 12p on the day.

Mr Stanley Kalms, group chairman, said: "Trading in the retail companies had been strong with sales increasing by 23 per cent over the same period last year to £456.1m."

Sales per sq ft in Dixons and Currys stores increased by 15 per cent overall.

The retail results included

the newly-formed financial services division which successfully introduced its own extended warranty programme in July.

The group has over 1,200 stores throughout the UK apart from the Dixons outlets, it owns the Currys chain and Power City Stores. In October, it acquired SupaShops, a chain of 344 film processing shops and three laboratories, for around £1m.

Mr Kalms said that by the end of the year the group plans to have opened 90 new or re-sited shops and to have refurbished almost 200 more.

He pointed out that this programme would represent some 300,000 sq ft of additional retail space.

Christmas trading was at a record level and in view of the group's earnings growth and a favourable outlook for the year as a whole, shareholders are to receive an interim dividend

of 12p net, up from last time's adjusted 0.5775p. The increase is partly to reduce the difference between the group's earnings and those of its main competitor.

A divisional breakdown of turnover and pre-tax profits for the 28 weeks shows: retailing £456.1m (£272.2m) and £29.5m (£22.1m), property £36.7m (£32m) and £6.2m (£4.7m), processing £27.9m (£23.4m) and £0.9m (£1.1m), and £3.9m (£3.7m) (£14.7m) and £0.9m (£0.9m). Last year's profits included £0.9m from activities since discontinued.

Tax for the year accounted for £13.4m (£10.5m), minorities for £0.1m (nil) and extraordinary items for £0.5m (nil).

Earnings per 10p share emerged 1.09p ahead at 7.8p.

During the period a new brand, Logik, was successfully launched throughout the group.

Mr Kalms said that as previously announced, the growth

of Curry's through the absorption of Power City's out-of-town stores would significantly reinforce the group's position in this important sector where substantial expansion was planned.

Profitability in the processing division declined in an inclement summer.

An aggressive strategy to gain market share was introduced and volumes increased by 14 per cent.

Dixons property and overseas investments continued to grow.

To augment the group's capital and to help finance continued expansion, a £28m Euroconvertible bond was issued in December. The successful placement targeted at European investors, was a further step in broadening the investor base.

Group profits for the 1985-86 year rose by 97 per cent to £78.1m.

See Lex

Howden profits slump to £1.5m midway

PROBLEMS with its Howden Compressor and Refrigeration Group and a wind farm in California, left interim pre-tax profits for Howden Group much reduced, at £1.18m. Management action has been taken, but Mr R. C. Meech, chairman, expected that there would also be a fall in profits in the second half although not as high proportionately as in the first half.

Turnover of the Glasgow-based business fell from £86m to £75m in the six months to end-October 1986. Earnings per share were 1.29p (1.4p), however the interim payment has been increased from 0.9p to 1.29p to reduce disparity.

The chairman said that the faults on the wind farm were the result of defective design and manufacture of blades, the work on which had been subcontracted. That would be done in future by James Howden, who expected the farm would be brought back into operation from the spring of 1987.

The rationalisation of the compressor and refrigeration group was well advanced, Mr Meech said. Companies had been closed or sold and Howden Compressors had been reorganised and now concentrated on making refrigeration compressors.

He added that other activities, which had not met

expectations, had also been reorganised. The changes resulted in a property at Weybridge no longer being used and being sold for £5.7m. The proceeds will be set against reorganisation costs, leaving extraordinary debts of £715,000.

• comment

Howden's reputation as a nice, safe defensive stock which could be relied on to produce steady if unspectacular annual earnings growth was looking distinctly tarnished yesterday. The problems at the Californian wind farm turned out to have been every bit as bad as had been feared, costing the group over £1m in profits, while the

above-the-line costs of reorganising the compressor activities and making 120 employees redundant probably accounted for a similar figure. It would be reassuring to suppose that Howden's problems are over, but the world power station equipment market is as depressed as ever and the attempts at diversification have yet to prove successful. Meanwhile the cash pile has been used up and there will be net debt at the year end. Forecast of a 2.6m profit put the shares, unchanged at 84p, on a prospective p/e ratio of nearly 16 — a figure partly buoyed by the 7 per cent yield, but still looking bloated in the light of the unexciting prospects.

• comment

Howden's shares have had a strong run since the announcement of Gresham-CAP's \$85m submarine command system contract; so it was not surprising to see them falling back 2p to 166p on yesterday's figures. There was also the feeling in some quarters that the organic growth rate before the £486,000 contribution from Yarrow was unexciting, but this is to take a harsh view; it is, after all, too early to have seen positive contributions from either the submarine contract or BASE24's EFTPOS activities, and the shares' attractions rest more on the prospect of stable long-term earnings growth which these hold out than the likelihood

January 1987

The shareholders of S.G. Warburg Bank AG, Zurich, and Soditic S.A., Geneva, are pleased to announce the establishment of

S.G. Warburg Soditic Holdings SA

The new holding company is now the sole shareholder of S.G. Warburg Bank AG and of Soditic S.A.

Following this reorganisation the name of S.G. Warburg Bank AG has been changed to

BANK S.G. WARBURG SODITIC AG

Gartenstrasse 26
CH-8039 Zurich
Tel. 01/2012400

18, rue du Rhône
CH-1211 Geneva 5
Tel. 022/861000

and the name of Soditic S.A. to

S.G. WARBURG SODITIC SA

18, rue du Rhône
CH-1211 Geneva 5
Tel. 022/564155

US\$200,000,000 Guaranteed Floating Rate Notes

Payable at the Option of the Holder or par Commencing October 1982

Citicorp Overseas Finance Corporation N.V.

(Incorporated with limited liability in the Netherlands Antilles)

CITICORP

Notice is hereby given that the Rate of Interest has been fixed at 6.16% and that the interest payable on the relevant Interest Payment Date, April 15, 1987 against Coupon No. 28 in respect of US\$10,000 nominal of the Notes will be US\$153.13.

January 15, 1987 London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

Up to U.S. \$100,000,000

THE SOCIETY FOR SAVINGS

Collateralized Floating Rate Notes Due 1991
of which U.S. \$50,000,000 is the Initial Tranche

Notice is hereby given that the Rate of Interest has been fixed at 6.25% p.a. and that the interest payable on the relevant Interest Payment Date, June 15, 1987 against Coupon No. 1 in respect of U.S.\$25,000 nominal of the Notes will be U.S.\$659.72.

January 15, 1987 London
By: Citibank, N.A. (CSSI Dept.), Agent Bank

CITIBANK

UNION DE BANQUES ARABES ET FRANCAISES—U.B.A.F.

U.S.\$65,000,000 Floating Rate Notes 1980-1990

In accordance with the conditions of the Notes notice is hereby given that for the six-month period 15th January 1987 to 15th July 1987 (181 days) the Notes will carry an interest rate of 6.16% p.a.

Relevant interest payments will be as follows:

Notes of \$1,000 U.S.\$32.37

CREDIT LYONNAIS, Luxembourg

Fiscal Agent

Can Europe catch up?

A bound reprint of a series of articles "Can Europe catch up?" and "Towards a Free Trade Community"—previously published in the Financial Times during 1985—is now available price £4.95 including postage and packing.

To place your order please send a cheque (payable to Financial Times Ltd.) to

Publicity Department
Bracken House, 18 Cannon Street
London EC4P 4BY

Barrow Hepburn calls for share probe

By Clay Harris

Barrow Hepburn yesterday revealed that its profits for the first six months of 1986-87 year had risen from £78.4m to £86.1m at the pre-tax level, an improvement of 12.7 per cent.

An aggressive strategy to gain market share was introduced and volumes increased by 14 per cent.

Dixons property and overseas investments continued to grow.

To augment the group's capital and to help finance continued expansion, a £28m Euroconvertible bond was issued in December. The success of the

new issue has been taken into account in the group's financial statements.

Mr David Donne, who took over as chairman in October, said the improved results clearly demonstrated some of the benefits of the changes that were being made.

He told shareholders that the major factor in the group's success had been the formation of a new group management structure and added that this was important if the group was to take advantage of its position as a dominant out-of-town retailer.

Mr Donne said that the increases from the new store programme for Asia (£160m) were being spent on openings this year, which would not come through until 1987-88.

However, he revealed that MFI and Allied Carpets were trading at levels well above last

year, in spite of the lower-than-expected demand in their home town and their store expansion would be at a similar level to that in the first half.

He summed up: "Although changes will take time, the strength in depth of our management and our unique position in out-of-town retailing placed the group in a very strong position to look forward to a satisfying outcome to the year."

The opening 28 weeks to November 15, 1986 saw group turnover expand from £1.26bn to £1.35bn (excluding VAT) and profits at £86.1m.

He told shareholders that the new store programme had been a success and that the group's position as a dominant out-of-town retailer.

Mr Donne said that the market's response to its profits estimate released at the weekend, the company continues to believe that its shares are under-valued.

Kleinwort Grieveson, the stockbrokers, said, however, that the increase in turnover was not as strong as the group's profit rise, which was 12.7 per cent.

Mr Donne said that the market's response to its profits estimate released at the weekend, the company continues to believe that its shares are under-valued.

• comment

Yule Catto said that the market's response to its profits estimate released at the weekend, the company continues to believe that its shares are under-valued.

• comment

It is hard to keep up with Parkfield's breakneck pace of acquisitions — nine companies were bought in the last calendar year—and the interim results

resemble a polaroid of a greyhound in full flight. Using merger accounting, the underlying growth rate is around 44 per cent but so many of the companies are recent purchases that such a growth figure pays more tribute to the previous management than to Parkfield. Nevertheless, it seems clear that the distribution activities are expanding fast and that the original foundry business is reaping the benefits as competitors drop out. This half's acquisitions will probably be smaller, "bolt-on" companies but with the cold winter and Christmas benefiting J. & B. Labone and Lighting respectively, pre-tax profits should reach £3.5m this year. Main market investors will be able to look at Parkfield this year; at 212p, on a fully-drawn p/e of 12.5, they are likely to be impressed with the growth prospects.

• comment

It is hard to keep up with Parkfield's breakneck pace of acquisitions — nine companies were bought in the last calendar year—and the interim results

Asda-MFI hits £86m and plans further expansion

Asda-MFI, the supermarkets and furniture retailing group, yesterday revealed that its

profits for the first six months of 1986-87 year had risen from £78.4m to £86.1m at the pre-tax level, an improvement of 12.7 per cent.

He summed up: "Although changes will take time, the strength in depth of our management and our unique position in out-of-town retailing placed the group in a very strong position to look forward to a satisfying outcome to the year."

The opening 28 weeks to November 15, 1986 saw group turnover expand from £1.26bn to £1.35bn (excluding VAT) and profits at £86.1m.

He told shareholders that the new store programme had been a success and that the group's position as a dominant out-of-town retailer.

Mr Donne said that the market's response to its profits estimate released at the weekend, the company continues to believe that its shares are under-valued.

• comment

Yule Catto said that the market's response to its profits estimate released at the weekend, the company continues to believe that its shares are under-valued.

• comment

It is hard to keep up with Parkfield's breakneck pace of acquisitions — nine companies were bought in the last calendar year—and the interim results

resemble a polaroid of a greyhound in full flight. Using merger accounting, the underlying growth rate is around 44 per cent but so many of the companies are recent purchases that such a growth figure pays more tribute to the previous management than to Parkfield. Nevertheless, it seems clear that the distribution activities are expanding fast and that the original foundry business is reaping the benefits as competitors drop out. This half's acquisitions will probably be smaller, "bolt-on" companies but with the cold winter and Christmas benefiting J. & B. Labone and Lighting respectively, pre-tax profits should reach £3.5m this year. Main market investors will be able to look at Parkfield this year; at 212p, on a fully-drawn p/e of 12.5, they are likely to be impressed with the growth prospects.

• comment

It is hard to keep up with Parkfield's breakneck pace of acquisitions — nine companies were bought in the last calendar year—and the interim results

resemble a polaroid of a greyhound in full flight. Using merger accounting, the underlying growth rate is around 44 per cent but so many of the companies are recent purchases that such a growth figure pays more tribute to the previous management than to Parkfield. Nevertheless, it seems clear that the distribution activities are expanding fast and that the original foundry business is reaping the benefits as competitors drop out. This half's acquisitions will probably be smaller, "bolt-on" companies but with the cold winter and Christmas benefiting J. & B. Labone and Lighting respectively, pre-tax profits should reach £3.5m this year. Main market investors will be able to look at Parkfield this year; at 212p, on a fully-drawn p/e of 12.5, they are likely to be impressed with the growth prospects.

• comment

It is hard to keep up with Parkfield's breakneck pace of acquisitions — nine companies were bought in the last calendar year—and the interim results

resemble a polaroid of a greyhound in full flight. Using merger accounting, the underlying growth rate is around 44 per cent but so many of the companies are recent purchases that such a growth figure pays more tribute to the previous management than to Park

Brown Shipley in 1986.

Over 30 acquisitions and disposals for corporate clients, worth more than £500 million

<p>Parkfield Group PLC January 1986 has acquired the following companies: J Fisher & Co (Cleveleys) Limited J & B Labone Limited R M Fabrications Limited The undersigned initiated these transactions</p>	<p>Hunter PLC March 1986 has acquired Christie and Vesey Limited The undersigned acted as financial adviser to Hunter PLC</p>	<p>May & Hassell PLC October 1986 has been acquired by Hillsdown Holdings PLC The undersigned acted as financial adviser to May & Hassell PLC and assisted in the negotiations</p>	<p>The British Printing & Communication Corporation plc April 1986 has acquired Pergamon Journals Limited The undersigned acted as financial adviser to British Printing & Communication Corporation plc and assisted in the negotiations</p>
<p>Great Western Resources Inc. February 1986 has acquired L & B Oil Company, Inc. and certain related oil and gas interests The undersigned acted as financial adviser to Great Western Resources Inc. and assisted in the negotiations</p>	<p>NMC Investments PLC April 1986 Control of the above company has been acquired by Mr Norman Gordon Mr Charles Saatchi Mr Maurice Saatchi The undersigned acted as financial adviser to NMC Investments PLC and assisted in the negotiations</p>	<p>Mr William West March 1986 has acquired a controlling interest A C Cars PLC The undersigned advised Mr West and made an offer for the shares of A C Cars PLC on his behalf</p>	<p>Elswick PLC October 1986 has acquired Jacobsen Printed Packaging and has disposed of its agricultural machinery division The undersigned acted as financial adviser to Elswick PLC</p>
<p>Platinum plc September 1986 has acquired Copa Limited and VPT Limited The undersigned acted as financial adviser to Platinum plc and assisted in the negotiations</p>	<p>Barrie Investments & Finance PLC August 1986 has been acquired by The Bestwood PLC The undersigned acted as financial adviser to Barrie Investments & Finance PLC and assisted in the negotiations</p>	<p>Atkins Brothers (Hosiery) PLC November 1986 has disposed of its 21-gauge knitwear division to John Crywther Group plc The undersigned acted as financial adviser to Atkins Brothers (Hosiery) PLC and assisted in the negotiations</p>	<p>Cosalt PLC December 1986 has acquired T Young & Son (Sailmakers) Limited The undersigned acted as financial adviser to Cosalt PLC</p>
<p>Kellock Trust PLC November 1986 Subscription for new shares by London & Edinburgh Trust PLC and acquisition from London & Edinburgh Trust PLC of Burlington Insurance Services Limited The undersigned acted as financial adviser to Kellock Trust PLC and assisted in the negotiations</p>	<p>Mackays America Corporation December 1986 has acquired Apparel Affiliates, Inc. The undersigned acted as financial adviser to Mackays America Corporation and assisted in the negotiations</p>	<p>Hobson PLC December 1986 has acquired Bannacount Exports Limited The undersigned acted as financial adviser to Hobson PLC and assisted in the negotiations</p>	<p>Great Western Resources Inc. December 1986 has acquired Bow Valley Industries (US) Inc. and the assets of Kensi Oil & Gas, Inc The undersigned acted as financial adviser to Great Western Resources Inc. and assisted in the negotiations</p>
<p>Mr Richard Thompson December 1986 has acquired a controlling interest in F Copson PLC The undersigned advised Mr Thompson and made an offer for the shares of F Copson PLC on his behalf</p>	<p>Security Pacific Eurofinance (UK) Limited October 1986 has acquired Anglo Factoring Services Limited from J Rothschild Holdings PLC The undersigned initiated this transaction and assisted in the negotiations</p>	<p>Brown, Shipley & Co. Limited Founders Court - Lothbury - London EC2 Tel: 01-606 9833</p>	<p>Brown, Shipley & Co. Limited Founders Court - Lothbury - London EC2 Tel: 01-606 9833</p>

The above represents a selection of the transactions handled by Brown Shipley in the calendar year 1986



—1810—

Brown, Shipley & Co. Limited

Founders Court · Lothbury · London EC2R 7HE
Tel: 01-606 9833

UK COMPANY NEWS

Nick Garnett on the proposed merger of APV with Baker Perkins
Industrial synergy in the making

Mitsui Finance Trust International Limited

CHANGE OF ADDRESS

Notice is hereby given to the holders of the securities listed below, in relation to which Mitsui Finance Trust International Limited acts as stated below that, with effect from 16th February 1987, the specified office of Mitsui Finance Trust International Limited in relation to such securities will be:

3 London Wall Buildings
London Wall, London EC2M 5PD, U.K.
Telephone: (01) 628 4400
Telex: 886107

SECURITIES

Aichi Toyota Motor Co., Ltd
 US Dollars 20,000,000
 3½ per cent Guaranteed Bonds due 1991 with Warrants

Alps Electric Co., Ltd
 US Dollars 200,000,000
 3 per cent Notes due 1993 with Warrants

Casio Computer Co., Ltd
 US Dollars 100,000,000
 3 per cent Convertible Bonds due 2000

Chubu Electric Power Company, Inc
 US Dollars 100,000,000
 10½ per cent Bonds due 1995

The City of Gothenburg
 Japanese Yen 8,000,000,000
 8½ per cent Notes due 1991

Fujita Corporation
 US Dollars 50,000,000
 4 per cent Guaranteed Bonds due 1991 with Warrants (Series 1)

Fujita Corporation
 US Dollars 70,000,000
 3½ per cent Guaranteed Bonds due 1991 with Warrants (Series 2)

General Motors Corporation
 Japanese Yen 22,000,000,000
 5½ per cent Notes due 1991

Hokkai Can Co., Ltd
 US Dollars 40,000,000
 3½ per cent Guaranteed Bonds due 1991 with Warrants

JDC Corporation
 US Dollars 30,000,000
 2½ per cent Guaranteed Notes due 1991 with Warrants

Jujo Paper Co., Ltd
 US Dollars 80,000,000
 8½ per cent Guaranteed Notes 1993

Kajima Corporation
 US Dollars 100,000,000
 3½ per cent Guaranteed Bonds due 1991 with Warrants

Kanto Natural Gas Development Co., Ltd
 US Dollars 40,000,000
 3½ per cent Guaranteed Notes due 1991 with Warrants

Kenwood Corporation
 US Dollars 35,000,000
 3½ per cent Convertible Bonds due 1995

Kenwood Corporation
 US Dollars 50,000,000
 3½ per cent Guaranteed Bonds due 1991 with Warrants

Keyo Seiko Co., Ltd
 US Dollars 70,000,000
 3½ per cent Guaranteed Notes due 1991 with Warrants

The Mitsui Bank, Limited
 US Dollars 100,000,000
 2½ per cent Convertible Bonds due 2001

Mitsui Finance Asia Limited
 US Dollars 100,000,000
 10½ per cent Guaranteed Notes due 1990

Mitsui Finance Asia Limited
 US Dollars 100,000,000
 12½ per cent Guaranteed Notes due 1992 and 100,000 Warrants to subscribe US Dollars 100,000,000 12½ per cent Guaranteed Notes due 1992

Mitsui Finance Asia Limited
 US Dollars 100,000,000
 8½ per cent Guaranteed Bonds due 1993

Mitsui Finance Asia Limited
 ECU 32,000,000
 8½ per cent Guaranteed Bonds due 1995

Mitsui Finance Asia Limited
 US Dollars 150,000,000
 Guaranteed Floating Rate Notes due 1997

Mitsui Real Estate Development Co., Ltd
 US Dollars 50,000,000
 10½ per cent Guaranteed Notes due 1992

Nagai Co., Ltd
 US Dollars 20,000,000
 2½ per cent Guaranteed Bonds due 1991 with Warrants

Nippon Meat Packers, Inc
 US Dollars 60,000,000
 2½ per cent Guaranteed Notes due 1991 with Warrants

Nippon Oil Company, Limited
 Japanese Yen 30,000,000
 5½ per cent Notes due 1992

Oriental Gemco Co., Ltd
 US Dollars 35,000,000
 8 per cent Guaranteed Notes due 1990 with Warrants

Sonoko Mfg. Co., Ltd
 US Dollars 100,000,000
 3½ per cent Guaranteed Bonds due 1991 with Warrants

Sony Corporation
 US Dollars 100,000,000
 8½ per cent Bonds due 1993

TEC Electronics Corporation
 US Dollars 50,000,000
 2½ per cent Guaranteed Bonds due 1991 with Warrants

The Tokyo Electric Power Company, Inc
 US Dollars 100,000,000
 13½ per cent Notes due 1989

The Tokyo Electric Power Company, Inc
 US Dollars 100,000,000
 10½ per cent Notes due 1992

Tosay Industries, Inc
 US Dollars 50,000,000
 11½ per cent Guaranteed Bonds due 1992

Toshiba Ceramics Co., Ltd
 US Dollars 50,000,000
 3 per cent Convertible Bonds due 2000

Toshiba Corporation
 US Dollars 100,000,000
 10½ per cent Bonds due 1995

Tsugami Corporation
 US Dollars 20,000,000
 3½ per cent Convertible Bonds due 2000

ROLE OF MITSUI FINANCE TRUST INTERNATIONAL LIMITED

Trustee and Custodian

Fiscal Agent, Custodian, Paying Agent, Warrant Agent and Replacement Agent

Trustee and Custodian

Fiscal Agent and Replacement Agent

Fiscal Agent

Trustee and Paying and Warrant Agent

Trustee, Custodian, Principal Paying Agent, Warrant Agent and Replacement Agent

Fiscal Agent

Principal Paying Agent, Warrant Agent and Replacement Agent

Trustee

Fiscal Agent

Trustee and Custodian

Custodian

Trustee and Custodian

Trustee and Custodian

Principal Paying Agent, Conversion Agent and Custodian

Fiscal Agent, Principal Paying Agent and Exchange Agent

Fiscal Agent, Principal Paying Agents Warrant Agent and Exchange Agent

Fiscal Agent, Principal Paying Agent and Exchange Agent

Fiscal Agent and Principal Paying Agent

Fiscal Agent, Principal Paying Agent, Exchange Agent and Agent Bank

Fiscal Agent, Principal Paying Agent and Replacement Agent

Fiscal Agent, Custodian and Replacement Agent

Trustee, Custodian, Principal Paying Agent, Warrant Agent and Replacement Agent

Fiscal Agent

Trustee, Custodian, Principal Paying Agent and Warrant Agent

Trustee and Custodian

Fiscal Agent, Paying Agent and Replacement Agent

Trustee, Principal Paying Agent, Warrant Agent, Replacement Agent and Custodian

Fiscal Agent and Replacement Agent

Fiscal Agent and Replacement Agent

Trustee, Custodian, Principal Paying Agent and Conversion Agent

Fiscal Agent and Replacement Agent

Trustee and Custodian

THE MERGER of APV and Baker Perkins, expected to be announced today, represents an attempt to marry the strengths and dilute the weaknesses of two of the foremost UK based engineering companies.

The formation of such a grouping with total sales of £700m and its main strength in food and drink processing equipment would seem to have some unbeatable industrial logic for two companies with an international outlook on marketing.

It also reflects, however, the substantial changes reshaping the brewing and food manufacturing industries to which these companies supply equipment.

Machinery makers are now having to cope with a world in which the boundaries between food and drink companies are blurring and the trend is moving towards big turnkey contracts.

APV had a turnover of £440m in 1986 and profits of £27m. Of its total sales £150m derive from dairy machinery of one type or another used in producing milk, cheese and yoghurt and including homogenisation and pasturisation equipment.

Another £150m comes from machinery making beer, soft drinks and concentrated tropical fruits.

One important connecting strand through all this equipment is that it is designed to

process liquids, with a marked bias to cold or freezing operations.

APV does make some machinery producing solid substances such as chocolates as well as some pharmaceutical, biotechnology and chemical machinery but these operations are much smaller.

Baker Perkins, employing 5,600 with a £260m turnover obtaining 51% of its sales from packaging machinery and food manufacturing equipment specially designed for bread and confectionery production, biscuits, cereals and snack food.

The company therefore specialises in machinery for making solid foods with a bias to hot operations.

Baker Perkins' other sizeable operation is the manufacture of printing machinery with sales of almost £200m.

APV is quite clear last year that it needed to move much more into the manufacture of equipment to produce solid snack foods where margins were higher, medium term growth healthy and where many of Baker Perkins' strengths lie.

As an indication of that thinking APV recently purchased Magnatronic which makes equipment for producing micro-waves and which APV is now incorporating in a new range of equipment.

Mr Fred Smith, the 55-year-old Australian chief executive of APV, said yesterday, how-



Mr Fred Smith, chief executive of APV

ever, that the merger with Baker Perkins has been in his mind for a long time and represented an almost perfect industrial synergy though there would need to be some rationalisation.

"It is the one merger I've really believed in an industrial grounds recently," says Mr Alan Coats of brokers Quilter Goodison. You can see why.

For one thing, Mr Smith emphasises that the boundaries between brewing and food processing are becoming more blurred. Anheuser-Busch, the

worth about £150m.

Nelson is to close Cadbury's manufacturing plant at Whitby, Toronto, and manufacture Cadbury brands at its own plants. Cadbury lines on sale in Canada include Dairy Milk, Caramilk, cream eggs and Crunchie.

Cadbury said the plant closure was one of the keys to future success of the combined business which would have a lower cost basis and other efficiencies such as a merged marketing force.

The major player in the highly competitive Canadian confectionery market is Rowntree Mackintosh, the York-based confectioner, with others including Mars and Hershey.

• comment

This is the second set of half year figures showing that Bespak has firmly got itself on the recovery path. The shutting down of filled fire extinguisher activity, which began in the first half of 1986, has fulfilled half of what the City is looking for in improving the company's performance.

Turnover for the first half totalled £6.16m (£5.04m). Tax accounted for £258,000 (£10,000) and earnings amounted to 3.7p (0.8p) per 10p share.

The interims dividend is a same-again 1.75p net. The directors said the position would be reviewed at year-end to decide whether the results and the prospects for the future justified an increase in the total.

They said the current year was one of consolidation and that the first half was in line with expectations. An improved

earnings quality. The other half is to reduce dependence on Glaxo—which purchases the majority of Bespak's pharmaceutical valves. The solving of the teething problems with the BK356 valve should mean that there are good prospects of winning major orders from leading drug companies and hence a better customer spread. This year £1.6m pre-tax is likely, which puts the shares up 6p at 132p, on a prospective multiple of 16x. On a seventeen month view, forecast for the year to May 1988 are for £2.5m, the rate up to 12, surely an unjustifiable discount to longer range predictions for the market as a whole.

They don't say anything constructive about the future of the business,

Cadbury in Canadian disposal

BY LISA WOOD

Cadbury Schweppes, the UK-based confectionery and soft drinks group, is to sell its Canadian chocolate business to George Weston, the Canadian-based food processing and forest products group for £67m.

The sale comes after a period of disposals and rationalisation at Cadbury Schweppes which, with its gearing as a percentage of shareholders' funds significantly reduced, could be poised for acquisitions.

Cadbury's Canadian confectionery business has been causing it problems for some time.

While problems in the US are said to have been ironed

out, the group has said that there needed to be a rationalisation of the Canadian confectionery market.

Cadbury said yesterday that it had been looking to either acquire another confectionery business, or to sell its activities. Under the deal with William Neilson, a subsidiary of Weston, long-term licensing agreements have been made for Cadbury's brands to continue to be manufactured with the group getting a royalty on sales.

The sale, with the price at about £67m over asset values, will create one of the largest confectionery companies in Canada with a combined market share of about 33 per cent

Bespak recovers to £759,000

Bespak, manufacturer of specialised aerosol valve systems, returned pre-tax profits of £759,000 for the half year to October 31 1986, a sharp improvement on last time's pre-tax of £56,000.

The interim dividend is a same-again 1.75p net. The directors said the position would be reviewed at year-end to decide whether the results and the prospects for the future justified an increase in the total.

They said the current year was one of consolidation and that the first half was in line with expectations. An improved

performance was looked for in the second half.

Turnover for the first half totalled £6.16m (£5.04m). Tax accounted for £258,000 (£10,000) and earnings amounted to 3.7p (0.8p) per 10p share.

The interims dividend is a same-again 1.75p net. The directors said the position would be reviewed at year-end to decide whether the results and the prospects for the future justified an increase in the total.

They said the current year was one of consolidation and that the first half was in line with expectations. An improved

Baker Perkins
making

Financial Times Thursday January 15 1987

UK COMPANY NEWS

Utd. Technologies buys 9.9% of First Security

By TERRY POVEY

First Security Group yesterday announced interim pre-tax profits ahead of £400,000 to £283,000 and the acquisition by United Technologies of the US of a 9.9 per cent stake in the UK company.

At present British Car Auctions has a 4.6 per cent stake in First Security which manufactures automotive, fire and security sensors. With BCA's agreement, United Technologies is to pay £1.7m net of expenses for \$61.167 new shares in First Security, around 200p a share. If shareholders approve the subscription offer, the US company will have a 9.9 per cent stake in the expanded group.

In addition, United Technologies and key members of the First Security board have got from BCA, which is run by Mr David Wickens, an agreement that in the event of it wishing to sell any of its shares, they will be allowed to match any third party offer. The car auction company will have a 4.2 per cent stake after the subscription issue.

Mr Edward Irving of United Technologies said yesterday that his "Siba" company looked at its First Security investment as "seed money". UT has no competing technology inhouse but is very much in the sensor business, he said. "We do not make passive investments," added Mr Irving.

In the six months to October 31, First Security reports turnover of £2.5m (£2.6m) and pre-tax profits of £283,000 (£400,000).

The £203,000 increase in pre-tax profits come from the first time contribution of Fire Fighting Enterprises (UK) acquired for £1.4m at the end of 1985.

Earnings per share were given as 1.1p (3.5p) on total profits of £51.167 (£80.000). An increased interim dividend of 1.1p (1.2p)

Dr Fred Westlake, First Security's chairman and chief executive, said that a restructuring of the company into

Poor summer hits Stead & Simpson's footwear sales

A PARTICULARLY inclement summer was extremely disadvantageous to footwear retailing and Stead & Simpson's trading profits in this division fell from £2.2m to £2.04m, a decline of some 9 per cent, in the six months to September 30, 1986.

Motor trading increased by 45.7 per cent from £288,000 to £380,000 and helped group pre-tax profits to rise from £2.49m to £2.5m. The directors said they expected profits for the full year to be well ahead of last year.

Piquet Computer Services, which was acquired in June 1986, is already making a modest contribution to profits, but because of poor results achieved by Charisma Home Parties, it was decided to cease

trading and the assets were sold in September — the losses of Charisma for the current year have been written off against extraordinary profits.

Group turnover in the opening half was 11 per cent ahead at £34.89m compared with £31.42m. This was excluding VAT. Footwear retailing was 8 per cent higher at £20.5m (£19.35m), but motor trading rose by nearly 23 per cent to £14.89m (£11.71m).

The interim dividend is raised from 1.1p to 1.1p net and absolute £583,000 (£633,000).

It is anticipated that the final dividend will not be less than the 2.45p paid last year from pre-tax profits of 23.06m.

Stated earnings per ordinary and "A" ordinary (non-voting) shares was 2.73p against 2.59p.

Sidney C. Banks progresses

Sidney C. Banks, grain and agricultural merchant, increased its pre-tax profits from £21.2m to £21.1m in the six months to October 31, 1986. The interim dividend is raised from 3.5p to 4p net — last year's total was 11.5p from pre-tax profits of £2.4m.

The directors said yesterday that the harvest for 1986 had provided a large tonnage. Although the quality had been mixed, market conditions were

highly competitive, but the company's traders had been able to take advantage of opportunities.

They said they expected progress to be maintained in the second half.

Group turnover in the opening half rose from £54.9m to £61.35m. There was a higher tax charge of £509,000 (£498,000). Stated earnings per 25p share improved from 21.7p to 27.1p.

The group interim dividend is being raised to 0.35p (0.344p).

Multitone trims its losses

Multitone Electronics reduced its pre-tax losses from £735,000 to £285,000 in the six months to September 30, 1986, but again omits the interim dividend — a final of 1.1p was paid at the year-end, despite losses of £1.44m.

This specialised communications system designer and manufacturer increased its turnover from £8.04m to £9.57m and had trading profits of £22,000 against losses of £577,000. The pre-tax loss was after net interest charges up from £178,000 to £257,000.

There was a tax charge, for

certain overseas subsidiaries, of £57,000 (£100,000). The loss per share was 1.9p against 5.6p.

The directors said turnover had started to benefit from new products. The wide spread of applications for these products was illustrated by three contracts secured in 1986 — from Lloyd's of London; from Taiwan, and from the Klinic Centre.

Group order intake in the year to date and the current order book gave the directors reasonable grounds for expecting that the second half would also show a significant improvement over the same period last year.

In a statement last September the company anticipated a reduction in the dividend for 1986-87 and stressed that shareholders should be prepared to accept a fluctuating level of dividend.

Gnome Photographic

Gnome Photographic Pre-taxed attributes the improvement in first-half pre-tax profits from £213,137 to £230,482 to a small rise in margins and higher sales. These amounted to £1.06m, up from £1m in the comparable period of last year.

Profits on sales of quoted investments brought in £40,190 (£28,027). Earnings per share rose 14 per cent from 5.22p to 5.85p. The chairman expects the performance to continue for the rest of the year.

Wyko downturn

The Wyko Group, which experienced a profit setback in the second six months of the 1985-86 year, saw the trend continue in the first half of the current year.

Although sales for the period to October 31, 1986 pushed ahead by £1.03m to £16.55m profits at the pre-tax level fell from £1.01m to £904,000 — the USM group distributes bearings and power transmission components.

The interim dividend is a same-again 1.1p net.

Lowe

PRE-TAX profits of Robert H. Lowe, clothing manufacturer, more than doubled from £251,000 to £523,000 for the year ended October 31, 1986. Turnover was some 5m higher at £9.18m.

Following the restoration of the interim dividend, a final of 1.2p is now declared making a total of 1.7p (nil). Earnings per 25p share rose from 7.76p to 16.02p.

Newman Tonks

Due to a typographical error Newman Tonks was described as highly geared in Wednesday's Financial Times. As the news story made clear, the group has net debts some 15 per cent of shareholders funds and is therefore lightly geared.

BOARD MEETINGS

Today	Amount Trust, Jones	Jan 20
Strata, Northern Electronics	Jan 20	
Finsbury: Eurochem International, Investors Capital Trust, Oakwood, Reuben Investment Trust, Trusthouse Forte.	Jan 20	
FUTURE DATES		
TSB Holdings	Jan 28	
Hillards	Jan 28	
Independent Investment	Jan 22	
Kewill Systems	Jan 20	

APPOINTMENTS

Management changes at 3M

The following appointments have been made at 3M UNITED KINGDOM: Mr Roger Lacey joins the operating management committee as general manager of the electro-telecoms division, (he succeeds Mr Peter Cox who has been transferred to 3M Europe as a group director); Mr Mike Smith has become company treasurer. (he was financial director of Grangefield International Holdings). Mr Mike Atkins has also joined the board of CCF Worldwide, company treasurer, becomes general manager, management and information systems; Mr Peter Pring, general manager personnel, is made general manager customers and external affairs; Mr John Cowland, director, business products and central marketing, is made director of 3M business personnel director; Mr Mike Attilas (director of photo and graphics arts division) adds business products and corporate responsibility. Mr Clive Griffiths becomes general manager, distribution and management services; Mr Alan Jones (general manager, traffic, graphic, safety and security systems division) adds marketing planning and marketing information departments.

Mr Alan Swinburne, financial controller, joins the board of UNITED MAGAZINES as financial director; in addition to his financial director of Link House Magazines, Mr Clifford Jakes, executive director of United Newspapers, and Mr Andrew Ross, chairman and publisher of The Canadian and Canadian Magazine, join the board of Punch Publications. Mr Melvyn Phillips, circulation sales manager of Newstead Link joins the board of United Magazine Distribution. Mr Stephen Jones is made director of the Newstead Link division.

Mr Stephen Ferris has joined PEAT MARWICK has been appointed two new partners, Mr Peter Targett, to the London management consultancy practice.

STEWART MCCOLL ASSOCIATES has appointed Mr Geoff Reid to its board. He is managing director of Geoff Reid & Associates, which became part of Stewart McColl Associates in April 1986.

Mr Michael Warboys has been appointed deputy chairman and chief executive of ROLFE & NOLAN COMPUTER SERVICES. He was managing director of Exel Financial.

Mr Brian Talbot has been appointed to the board of POINTON YORK (PENSIONS AND INVESTMENT) from February 1. He was a divisional director.

Mr Michael F. Ellis has been appointed a director of OUTHWAYE AND GREEN.

The panel products division of Marley Building Products has been appointed a director of South Brothers (Wolverhampton) and retains its operating office of Shiseido UK; Mr Takaochi Takeuchi as chairman of the board and Mr S. Livesey is made technical director of Celloglas.

Mr Stephen Ferris has joined BANKERS TRUST COMPANY as managing director responsible for the bank's business in Spain. Previously with Bank of America NT and SA, Mr Ferris continues to be based in Madrid.

Mr E. A. Mitchell has been appointed a director of OUTHWAYE AND GREEN.

The panel products division of Marley Building Products has been appointed a director of South Brothers (Wolverhampton) and retains its operating office of Shiseido UK; Mr Takaochi Takeuchi as chairman of the board and Mr S. Livesey is made technical director of Celloglas.

NOTICE OF REDEMPTION

To the Holders of

The Industrial Bank of Japan, Limited 10% Bonds due 1990

NOTICE IS HEREBY GIVEN that, pursuant to Paragraph 5(b) of the above Bonds, the undersigned has elected to and will redeem on February 15, 1987 all of the said Bonds at a redemption price of 101 per cent. of their principal amount.

On or after February 15, 1987 said Bonds will become due and payable in such currency of the United States of America as the terms of payment and legal form for the payment of public and private debt. The Bonds will be paid upon presentation and surrender thereof with the notice of February 15, 1988 counter attached at the option of the holder at any one of the specified offices of the following paying agents: the office of The Industrial Bank of Japan Trust Company in New York City, the office of The Industrial Bank of Japan Luxembourg S.A. in Luxembourg, the office of Industriebank von Japan (Deutschland) S.A. in Frankfurt am Main, the main branch offices of Montagu Guaranty Trust Company of New York in Brussels and Paris and the main office of Swiss Bank Corporation in Basle.

Payments other than in New York City will be made by U.S. dollar cheque drawn on, or by transfer to a U.S. dollar account maintained by the payee with a bank in New York City.

Coupons due February 15, 1987 should be detached and, on or after February 15, 1987, collected in the usual manner.

From and after February 15, 1987 interest on all said Bonds will cease to accrue.

THE INDUSTRIAL BANK OF JAPAN, LIMITED

Dated: January 15, 1987

Company Notices

BANQUE INDOSUEZ

US\$150,000,000

Floating Rate Notes due 1990

In accordance with the terms and conditions of the Notes notice is hereby given that for the six month period ending January 15, 1987 to January 15, 1988, the coupon rate will carry forward from January 15, 1987 to January 15, 1988.

The margin of 5.5% (including the margin of 4.5%). The Coupon rate calculated will be US\$160.25.

Personal

SHOWN IN THE CITY OR OUT OF ANY OTHER PLACE WHERE THE SAME ARE AVAILABLE IN SPAIN.

Ring 247 4250

January 1987

Dixons Group plc**EARNINGS PER SHARE UP 35%**

Net Profit before tax up 35%

Retail Sales up 23%

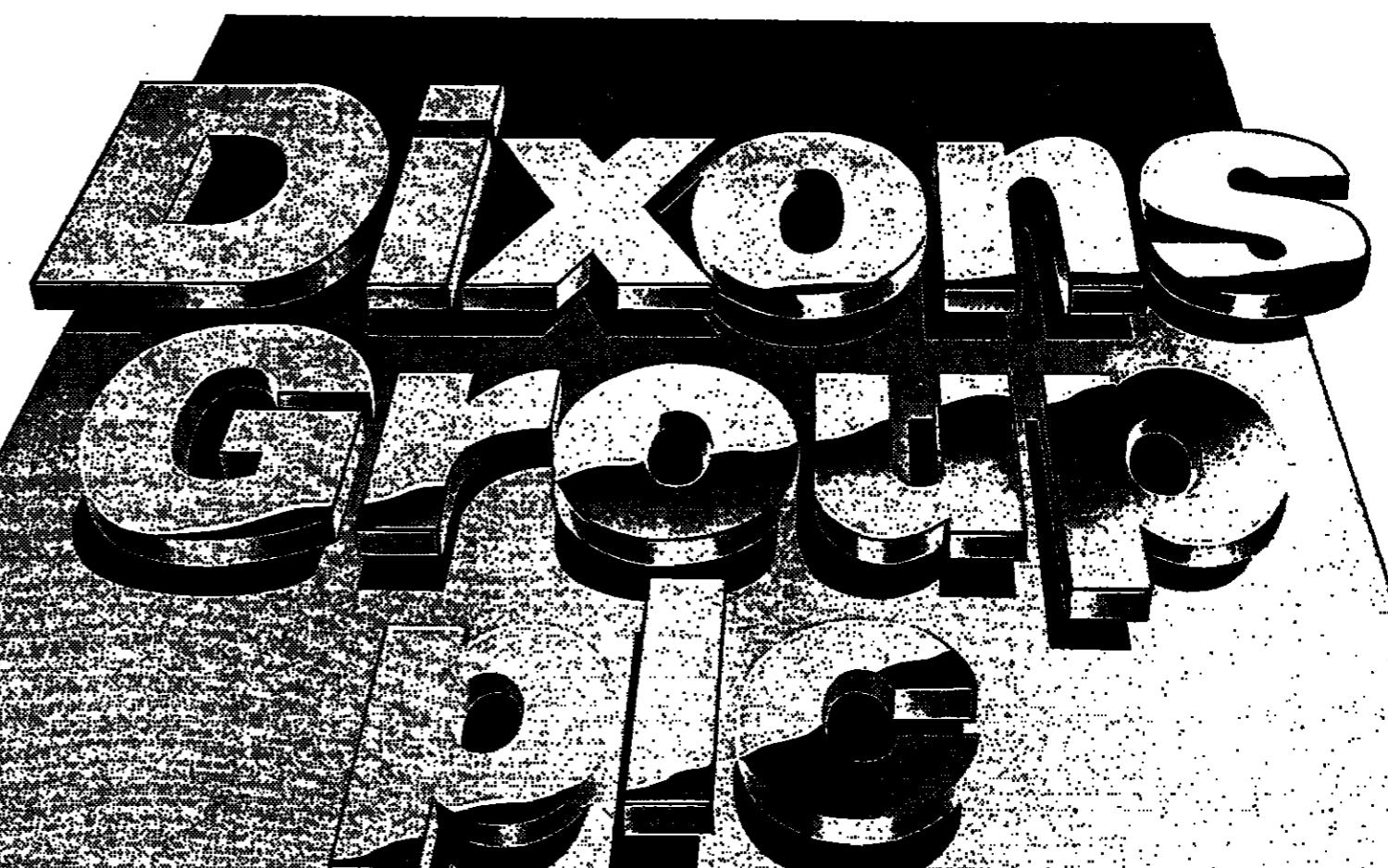
Sales per sq.ft. in Dixons and Currys up 15%

Group now trades from over 1,200 stores

Key points from Interim Results 14 January 1987

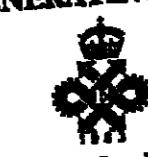
"Christmas trading again established new records"

Stanley Kalms, Chairman



Dixons Currys saisho MATSUI LOGIK TRUPRINT SupaSnap MASTERCARE

DALE.
GENERATING SETS



Dale Electric of Great Britain Ltd.
Electricity Buildings,
Finsbury Park, London N1 2JG
Tel: 071 514 0111 Telex: 52263

Ausstieg and worries over the environment have meant a bonanza for the West German companies brought in to clear-up pollution from conventional power stations. This in turn has created a springboard from which to export their new-found expertise



Old king coal makes merry in nuclear gloom

By DAVID MARSH in BONN

WEST GERMAN sensitivity about the environment, combined with the trauma unleashed by the Chernobyl nuclear accident, has helped drum up the need of electricity generation and at least the country's nuclear business into a state of gloom.

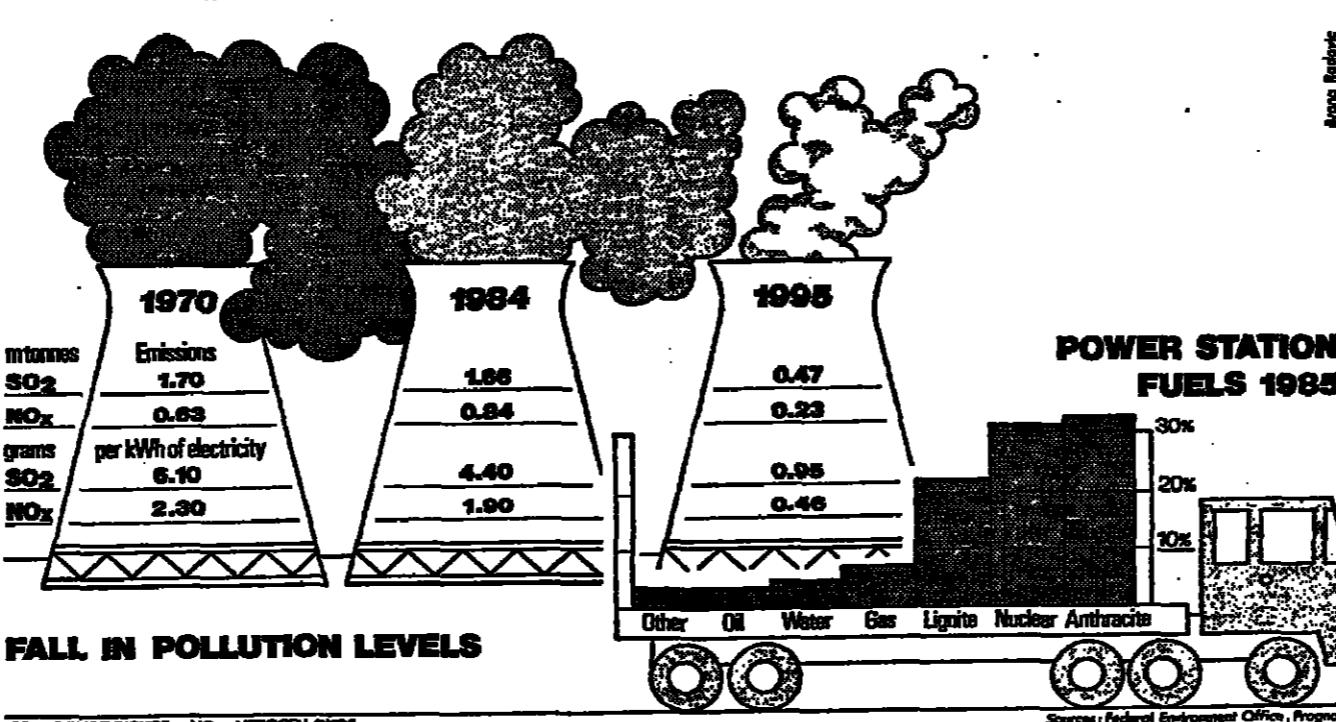
But while one part of industry might be worried about talk of a nuclear Ausstieg (exit), ecological anxieties have provided a bonanza for the handful of high-technology manufacturers supplying equipment to clean up the country's coal-fired power stations.

The Federal Republic is likely to rely much more heavily in coming years on coal for electricity generation than was foreseen during the period of nuclear optimism only a decade ago.

Pollution control at power stations, above all to lower sulphur dioxide and nitrogen oxide emissions, is a result of tough clean air rules decided in 1983 and 1984. Technical worries about "acid rain" kill off forests and harming health.

The cost of the measures, being introduced progressively up to 1993, is estimated by the Government at a total DM 23bn (£9.5bn). This will weigh heavily on the nation's electric bill.

Rheinisch-Westfälisches Elektrizitätswerk (RWE), the nation's largest utility and also the one with the largest concentration of anthracite and lignite-fired plants, for instance is investing DM 5.3bn between 1984 and 1988 on desulphurisation equipment to reduce emissions of sulphur dioxide to



alone. This expenditure is estimated to push up RWE's electricity production costs from coal-fired stations by roughly 2.5 to 3 pence/kWh. In other words, despite the cost of the investment of roughly 20 per cent.

The original technology for lowering emissions of sulphur dioxide and nitrogen oxides from power stations—planned to be cut by 70 per cent over the decade to 1995 according to the Government programme—is derived mainly from the US market.

But West German engineers

A mountain of gypsum produced by clean-up processes is giving the plaster industry a major headache.

ing and plant construction companies are being given valuable experience in building and operating pollution control equipment which is granting them important references for winning foreign orders.

And the flow of incoming orders for companies such as Deutsche Babcock, Thyssen and Lurgi has compensated for slack business in more traditional engineering areas over the past two years.

Under the German requirements, furnaces with a thermal capacity of 300 MegaWatts, for instance is investing DM 5.3bn between 1984 and 1988 on desulphurisation equipment to reduce emissions of sulphur dioxide to

400 milligrams/m³ per cubic metre and of nitrogen oxides to 200 mg/m³.

Tighter limits are also set for pollution through dust, noise and waste. Most of the limits come into force in 1988. An interim arrangement allows older plant, which is due to be closed in the next few years anyway, to operate at higher levels until 1993.

"The German legislation (on air pollution) is the most consistent and progressive in the world," says Mr Helmut Lange, managing director of Thyssen Engineering, a subsidiary of the giant steel group. With orders to lower emissions at about 5,000 MW of West German power station capacity, Thyssen Engineering is one of the country's leading suppliers of desulphurisation plant.

Pointing out that an increasing number of countries—especially those in eastern Europe—are now worried about air pollution, he says: "This gives us good chances abroad—under the condition that other countries have stringent legislation, too."

Apart from Britain—where acid rain is now being taken seriously by the Government—West German companies have their eye on possible business in coming years from power stations in Czechoslovakia, East Germany, Greece, Turkey and Yugoslavia.

"For a long period, the US and Japan were 10 years ahead of Germany on cleaning up fine gases," says Mr Ulrich Neumann, technology manager at Frankfurt-based Davy McKee,

part of Davy Corporation of the UK.

However, these figures are dwarfed by the overall reduction in air pollution likely to be achieved over the next few years thanks to the clean-up measures to be pushed through by utilities. Overall sulphur dioxide emissions from power stations and large industry are set to be reduced over the decade to 1993 from 2m tonnes to only about 500,000 tonnes, the Government estimates. It is calculated that releases of nitrogen oxides from the same sources over this time will fall by 700,000 tonnes to 300,000 tonnes.

Of the roughly 44,000 MW of power station capacity which comes down the West German air pollution programme, about 90 per cent of the plants have opted for desulphurisation systems using limestone to produce calcium sulphate of gypsum.

The large volume of West German anti-pollution orders illustrates how domestic companies are not only helping to scale down the environmental damage from any gradual German nuclear statement is backed up by the recent success of Saarberg-Hoelter Unwelttechnik, a Saarbrücken-based joint venture between the publicly-owned Saarbergwerke energy group and family-owned Hoelter, in making a desulphurisation breakthrough in Japan.

The growing gypsum mountain illustrates how domestic companies are not only helping to scale down the environmental damage from any gradual German nuclear

statement is backed up by the recent success of Saarberg-Hoelter Unwelttechnik, a Saarbrücken-based joint venture between the publicly-owned Saarbergwerke energy group and family-owned Hoelter, in making a desulphurisation breakthrough in Japan.

The West German plaster industry is worried that the new supplies will upset the market, geared mainly to the construction sector which uses gypsum for plasterboard and to add to cement.

Davy has won desulphurisation orders so far to equip only four West German power stations.

The growing gypsum mountain could produce some problems," says Mr Klaus Comperi, Davy's chief executive in Frankfurt. "When utilities come to renew desulphurisation plants they could opt for the Wellman-Lord process, which produces products like sulphur and sulphuric acid."

The main companies which have contested the West

German market for desulphurisation equipment are also bidding to win orders for plant to reduce nitrogen oxide releases.

West German companies marketing methods to absorb nitrogen oxides (using a process in which the oxides react with ammonia to form nitrogen under the impact of specific catalysts) include Deutsche Babcock Energie and Verfahrenstechnik (EVT), Steinmüller, Thyssen and Saarberg-Hoelter-Lang.

Almost all depend on Japanese licences under partnership contracts with Japanese companies. Denning the Japanese seal in presenting the main substances—oxides of metals like chromium, molybdenum, nickel, vanadium and wolfram—which could be used as catalysts in desulphurisation processes. Mr Lang of Thyssen says: "We were forced to take licences." West German companies could have developed their own technology, he claims, only if the Government had been prepared to delay for two years introduction of the new nitrogen oxide rules.

As it is the Federal Republic is gearing up fully to adopt the use of Japanese methods to control nitrogen oxide emissions. A cluster of West Germany's leading specialty metal groups, including BASF, Siemens and Thyssen, has recently signed up to the Japanese to produce 10,000 cubic metres a year of special catalysts needed for cleaning up emissions from the Federal Republic's power stations from 1987-88 onwards.

Much to learn from isolated example

WEST Berlin offers the perfect example of how West Germany as a whole would have to cope if, one day, the proponents of a nuclear Ausstieg had their way.

The city of 2m inhabitants, one of the most heavily industrialised conurbations in Europe, is completely dependent on fossil fuel for electricity generation.

Seven of the eight power stations are connected to district heating systems to use energy which would otherwise be wasted. A new DM 2ha 600 MW coal-fired plant, Reuter-West, to come on stream in 1987-88, will also supply district heating, which will then provide nearly a quarter of West Berlin's overall requirements for heating energy.

Combined with closure and modification of older plant, the new power stations fitted with equipment to reduce sulphur and nitrogen oxide emissions, represents a significant step in West Berlin's efforts to bring air pollution down.

Berlin is using limestone scrubbing to reduce sulphur dioxide releases. It plans to dispose of the gypsum by-product in Poland and Scandinavia. It is also exploring Japanese catalytic methods to reduce nitrogen oxide emissions, running three pilot plants at a cost of DM 30m before it places a firm order in about a year's time.

Because 50 per cent of West Berlin's sulphur dioxide pollution comes from East Germany, experts have queried whether part of the DM 3.5m programmed for environmental measures within the city might be better spent cleaning up East Germany's notably polluting lignite power stations.

In practice, however, because of the city's delicate political position, West Berlin has no choice but to follow exactly the same pollution control measures as the rest of West Germany. Any deviation would give rise to the feeling that links with the rest of the Federal Republic were being weakened.

West Berlin's installed power station capacity—eight plants with a capacity of 2,223 MW—also gives the city an uneconomically high level of

MANAGEMENT: Marketing and Advertising

EDITED BY CHRISTOPHER LORENZ

Product innovation

Hustling for growth in mature markets

Tony Thompson assesses the shelves of North American supermarkets

A BUMPER year for new product entries in North American supermarkets is forecast for 1987. If that materialises, it could provide a welcome bonus for the packaging and advertising businesses. But it is also likely to make chief executives' seats even hotter as they hustle for incremental growth in a mature marketplace.

Graham Denton, chief executive of Product Initiatives, a new products consultancy, of Darien, Connecticut, expects to see an approaching 6,000 new entries into the supermarket space during 1987. Last year, Marketing Intelligence Services, of New York, reported a total of 5,076 new products compared with 4,783 in 1985.

Denton also reckons that a lot of new product introductions will emerge from companies that have merged over the past couple of years. Many had put introduction on hold. "We had many assignments postponed during 1983-86 because our clients were involved one side or the other of a merger," he says.

Many chief executive officers, having achieved growth by acquisition, were now under pressure to produce larger parts from what they have. "But there is no market growth; there are no obvious ways to needs on the part of the consumer. So where are they going to find their incremental growth?"

One way, Denton suggests, is by small niche acquisitions, rather than mega-mergers. Those which settle for innovation have problems. "There are already too many products on the market," maintains Denton. Product Initiatives rates all new entries for novelty with its innovation Index(R). During 1986, 15-16 per cent of new products warranted inclusion on the Index; the remaining 88 per cent were either one-tow or line extensions, with little or nothing to distinguish them from existing products in the market.

"Chief executives will panic and allow products to be pushed on to the market without adequate testing. They won't be new; there will be no significant

point of difference. Most will fail," declares Denton.

Specialists in the product introduction believe the hot spots for those after a slice of the market's not-so-great budgets will include over-the-counter drugs and health foods which also serve as main meals: the "good-for-you" healthy foods; products that save time; refrigerated products versus fresh, frozen, or canned; and extensions of established brand names.

"The drug companies will be under tremendous pressure to introduce what are now over-the-counter formulations," says Denton. "More and more people are turning to self-medication because of the high cost of consulting a doctor. If the ethical drug companies do not meet the demands others will."

The last is keeping away from the drug counters and medical practitioners by eating the "right foods" is expected to remain important during 1987. But here is a danger of overkill after an ingredient becomes trendy, as happened during 1986 with calcium. Here, the good old-fashioned standbys of fruit vegetables, and soups are being mooted as likely winners.

"Branded vegetables, like Kraft's veg-snak, and salads are beginning to appear in the refrigerated sections of supermarkets," says Ian Richards, managing director of Marketing Intelligence Services International, Toronto. Richards, who spends much of his working life checking what's new on supermarket shelves in North America, Europe, and Asia, is "noticing more products appearing in the US with squeezable tubes but they are mainly from Europe. I'm sure we'll see US companies using them next."

Denton sees 1987 as the battle ground for the big guns.

"We can look to Philip Morris to start having an impact on what General Foods produces; and the Nabisco/R.J. Reynolds merger should cause some activity. Then companies like Campbell, with a committed policy of looking for niche markets will add to the excitement. All of them will be plugging away to extend the franchise of their existing brand names with the consumer."

But no matter how big the name, or cash rich the treasury, given the odds, they will need plenty of luck in picking the winners.



Dilemma for Canadian consumers: while orange juice contains healthy calcium, Jolt Cola is decidedly unhealthy

JOLT COLA, proclaiming the large type on the bottle, contains "all the sugar and twice the caffeine."

If ever there was a product reacting to last year's health trend in North America, this soft drink produced by Jolt Cola Company, a small Rochester, New York-based mineral water company, is it. "All the people who are going to do it are those where there is not much consumer focus; on spices, commodities, fruit, and vegetables which are not branded and irradiation doesn't have to be blazoned all over it," says Richards. The food industry is lobbying governments in both the US and Canada to be allowed to market irradiated products. "It's a key area of concern," says Ian Richards, managing director of Marketing Intelligence Services International, Toronto.

Introduced just two years ago for distribution mostly in upscale New York, Jolt is now distributed in Canada and abroad to irradiated products that does not bring up memories of Chernobyl or Three Mile Island.

European technology and packaging is expected to help US processors. "Europe is way ahead of North America on packaging for the growing refrigeration area," says Robert McMath, chairman of MDS.

McMath, who spends much of his working life checking what's new on supermarket shelves in North America, Europe, and Asia, is "noticing more products appearing in the US with squeezable tubes but they are mainly from Europe. I'm sure we'll see US companies using them next."

Denton sees 1987 as the battle ground for the big guns.

"We can look to Philip Morris to start having an impact on what General Foods produces; and the Nabisco/R.J. Reynolds merger should cause some activity. Then companies like Campbell, with a committed policy of looking for niche markets will add to the excitement. All of them will be plugging away to extend the franchise of their existing brand names with the consumer."

But no matter how big the name, or cash rich the treasury, given the odds, they will need plenty of luck in picking the winners.

—an antacid—made those who used their product for stomach aches feel even better when they ate meat.

In a multi-million dollar media campaign, the pills were said to be loaded with calcium. Milk marketers spared no expense to point out milk was just brimming with the mineral. Some distributors even offered milk "with added calcium."

But industry watchers are questioning the value of these add-ons. "Foods with added this or that are not really viable in the long run," says Ian Richards of Marketing Intelligence Services International, Toronto. "What the consumer is looking for is ultimately good ingredients, not that it contains a lot of added starches: eight minerals, 10 vitamin complexes, and so on."

But not all "health-oriented" food ideas managed to reach the market. Last year, after five years of discussions with federal authorities, Lipton hoped to be able to launch its "Memory Soup." But the talks continued without a decision by the authorities. Developed with researchers at Massachusetts Institute of Technology, Boston, Lipton's noodle soup contains concentrated lecithin, which it is believed may help sufferers of Alzheimer's disease. The dietitian for Lipton is whether the product comes under the drug regulations or under those controlling additives.

The medical gurus proclaimed that the shortage of calcium in the American diet was causing porosity and brittleness in the bones of the nation's post-menopausal women. Since this, with the greying of America, this is an important market, entrepreneurs were quick to respond.

The mineral began appearing in breakfast cereals, fruit juices, and other unlikely places. Other manufacturers, realising their product was high in calcium, began remaking their existing products.

The company is hoping word-of-mouth will do the trick. BBH instead odds for new business by offering strategy, rather than execution. It assesses what it believes to be the broad marketing, advertising, and promotional needs of a prospective client, and backs this up with examples of work for other clients.

Bartle Bogle Hegarty

Feona McEwan profiles a leading UK agency

Creatively, BBH has always shone, with a reputation as a producer of stylish, classy, superbly executed work. "The most polished agency around," according to Dave Trott, creative director of Gold Greenberg Trott.

Critics suggest the heavily art-directed approach is a throwback to the days of the old two-be-wacky crack, a pun on their old agency, with ideas less polished than they might be. "They have no hard edge," said one observer, "but then maybe their clients don't want that and anything their work is so appealing it is hard to knock."

What particularly draws the clients to BBH? Geoff Street, merchandising and development director at Asda, who appointed the agency to help reposition the retail giant, liked its inquiry, enthusiastic approach.

"Because of the boring nature of much retail advertising," he says, "we need to stand out from the crowd. And BBH's approach is to be mould-breakers. Also they were hungry and that's not something today. Some agencies love you for your billing but aren't crazy about the work. They have almost a sense of mission. They are keen, too, to set standards within their own industry and that can only be good for us."

There were initial difficulties, with as many new agency, but the partnership is working well now. Though too early to note deep changes in perceptions of Asda, spontaneous awareness research shows the required messages are getting over to consumers. The question remains however, whether Asda's requirements will continue to be compatible with BBH's own objectives.

23227	23975	24768	25480	26256	27001	27767	28493	29148	29879	30642	31404	32147	32851	33549	34225	34976	35697	36432	37211	37857	38585	39295	39975	40740	41476	42138	42783	43508	44249	44930	45666	46369	47177	47839	48602	49399	50137
23235	23986	24773	25482	26260	27023	27772	28497	29151	29892	30650	31408	32152	32855	33565	34208	34978	35698	36436	37220	37860	38586	39297	39978	40752	41478	42147	42784	43512	44258	44984	45670	46373	47184	47848	48606	49398	50140
23236	23989	24773	25480	26260	27023	27774	28499	29157	29895	30657	31413	32155	32863	33562	34207	34987	35701	36447	37230	37863	38591	39298	39985	40753	41479	42148	42785	43513	44262	44985	45671	46374	47188	47849	48607	49398	50141
23237	23991	24771	25481	26263	27025	27777	28498	29159	29897	30656	31416	32156	32866	33564	34211	34989	35704	36451	37232	37865	38592	39298	39985	40754	41480	42149	42786	43514	44263	44985	45672	46375	47189	47856	48607	49398	50141
23238	23991	24771	25481	26263	27025	27778	28498	29160	29897	30656	31416	32156	32866	33564	34211	34989	35704	36451	37232	37865	38592	39298	39985	40754	41480	42149	42786	43514	44263	44985	45672	46375	47189	47856	48607	49398	50141
23239	24765	24800	25483	26267	27035	27780	28508	29165	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23240	24765	24801	25481	26267	27035	27781	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23241	24767	24801	25481	26267	27035	27782	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23242	24769	24802	25482	26268	27035	27783	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23243	24769	24802	25482	26268	27035	27784	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23244	24770	24802	25482	26268	27035	27785	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23245	24770	24802	25482	26268	27035	27786	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23246	24770	24802	25482	26268	27035	27787	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23247	24770	24802	25482	26268	27035	27788	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23248	24770	24802	25482	26268	27035	27789	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23249	24770	24802	25482	26268	27035	27790	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23250	24770	24802	25482	26268	27035	27791	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23251	24770	24802	25482	26268	27035	27792	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234	37866	38593	39298	39985	40755	41481	42150	42787	43515	44263	44985	45672	46375	47190	47861	48607	49398	50141
23252	24770	24802	25482	26268	27035	27793	28508	29167	29899	30663	31418	32158	32877	33566	34217	34990	35705	36454	37234																		

50806	51601	52178	52085	53728	54607	5392	5602	56885	57347	58009	58823	60132	60726	62105	62756	63375	64012	64709	65497	66247	66913	67542	68658	69703	70443	71193	71852	72261	73245	73928	74594	75340	75996	76785			
50812	51603	52178	52087	53771	54611	5393	56027	56898	57351	58015	58824	60139	60743	62110	62759	63380	64017	64729	65475	66249	66916	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75344	75993	76787			
50815	51608	52181	52088	53771	54614	5393	56027	56898	57351	58015	58824	60140	60745	62110	62759	63380	64022	64741	65475	66248	66916	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76786			
50818	51612	52183	52093	53780	54624	5393	56030	56701	57358	58017	58834	60161	60744	62110	62763	63381	64031	64745	65487	66256	66921	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787			
50824	51613	52027	53074	53784	54625	5393	56031	56702	57355	58025	58835	59542	60159	60722	61442	62112	62770	63382	64037	64747	65489	66259	66921	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787	
50825	51616	52029	53003	53789	54628	5393	56032	56705	57359	58025	58836	59549	60161	60728	61451	62115	62773	63385	64033	64745	65488	66258	66924	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787	
50833	51622	52210	53014	53793	54629	5393	56037	56806	57310	57372	58027	58843	59553	60154	60724	61453	62116	62774	63381	64037	64747	65485	66257	66922	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787
50844	51625	52227	53008	53798	54630	5393	56038	56843	57311	57378	58028	58847	59552	60172	60742	61454	62120	62778	63382	64041	64758	65495	66257	66921	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787
50848	51626	52228	53010	53798	54633	5393	56039	56849	57312	57379	58029	58849	59553	60174	60743	61455	62121	62779	63383	64046	64764	65496	66258	66923	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787
50856	51628	52251	53011	53812	54629	5393	56050	56858	57318	57382	58042	58874	59565	60179	60753	61455	62133	62784	63401	64048	64780	65499	66259	66921	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787
50863	51643	52284	53021	53812	54641	5393	56052	56861	57312	57387	58045	58878	59572	60181	60758	61454	62147	62785	63405	64055	64782	65501	66255	66925	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787
50865	51649	52286	53022	53823	54645	5393	56055	56880	57318	57388	58048	58880	59573	60183	60767	61455	62148	62787	63409	64057	64788	65524	66259	66927	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787
50872	51652	52302	53038	53825	54654	5393	56058	56885	57318	57389	58050	58885	59573	60184	60768	61456	62154	62788	63410	64065	64785	65525	66259	66927	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787
50873	51653	52322	53044	53825	54655	5393	56059	56885	57318	57390	58050	58885	59574	60185	60769	61457	62155	62789	63410	64066	64786	65526	66259	66927	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787
50878	51652	52310	53052	53836	54657	5393	56061	56886	57318	57392	58052	58887	59574	60186	60770	61457	62156	62790	63410	64067	64786	65526	66259	66927	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787
50880	51653	52314	53050	53837	54657	5393	56061	56886	57318	57392	58052	58887	59574	60186	60770	61457	62156	62790	63410	64067	64786	65526	66259	66927	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787
50881	51657	52317	53053	53838	54657	5393	56062	56886	57318	57392	58052	58887	59574	60186	60770	61457	62156	62790	63410	64067	64786	65526	66259	66927	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787
50882	51657	52321	53054	53839	54657	5393	56063	56886	57318	57392	58052	58887	59574	60186	60770	61457	62156	62790	63410	64067	64786	65526	66259	66927	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	75345	75993	76787
50884	51659	52323	53055	53840	54657	5393	56064	56886	57318	57392	58052	58887	59574	60186	60770	61457	62156	62790	63410	64067	64786	65526	66259	66927	67559	68631	69710	70443	71193	71853	72263	73253	73938	74595	753		

7757 78151 78543 79233 79807 80334 80958 81531 82155 82656 83233 83837 84552 85100 85233 85584 87098 87730 88339 88892 89423 89848 90618 91703 92377 93006 93505 94181 94768 95370 95918 96808 97154 97571 98198 98435 99406
7758 78151 78544 79233 79807 80334 80958 81531 82156 82657 83234 83838 84553 85101 85234 85585 87099 87731 88340 88893 89424 89849 90619 91704 92378 93014 93506 94182 94769 95371 95919 96809 97155 97572 98199 98436 99407
7759 78151 78545 79234 79807 80334 80958 81531 82154 82658 83235 83839 84554 85102 85235 85586 87110 87732 88341 88894 89425 89850 90620 91705 92379 93015 93507 94183 94770 95372 95920 96810 97156 97573 98207 98437 99408
7760 78151 78546 79235 79807 80334 80958 81531 82155 82659 83236 83840 84555 85103 85236 85587 87111 87733 88342 88895 89426 89851 90621 91706 92380 93016 93508 94184 94771 95373 95921 96811 97157 97574 98208 98438 99409
7761 78151 78547 79236 79807 80335 80959 81532 82156 82660 83237 83841 84556 85104 85237 85588 87112 87734 88343 88896 89427 89852 90622 91707 92381 93017 93509 94185 94772 95374 95922 96812 97158 97575 98209 98439 99410
7761 78151 78548 79237 79807 80335 80959 81532 82157 82661 83238 83842 84557 85105 85238 85589 87113 87735 88344 88897 89428 89853 90623 91708 92382 93018 93510 94186 94773 95375 95923 96813 97159 97576 98210 98440 99411
7761 78151 78549 79238 79807 80335 80959 81532 82158 82662 83239 83843 84558 85106 85239 85590 87114 87736 88345 88898 89429 89854 90624 91709 92383 93019 93511 94187 94774 95376 95924 96814 97160 97577 98211 98441 99412
7762 78151 78550 79239 79807 80335 80959 81532 82159 82663 83240 83844 84559 85107 85240 85591 87115 87737 88346 88899 89430 89855 90625 91710 92384 93020 93512 94188 94775 95377 95925 96815 97161 97578 98212 98442 99413
7762 78151 78551 79240 79807 80335 80959 81532 82160 82664 83241 83845 84560 85108 85241 85592 87116 87738 88347 88900 89431 89856 90626 91711 92385 93021 93513 94189 94776 95378 95926 96816 97162 97579 98213 98443 99414
7762 78151 78552 79241 79807 80335 80959 81532 82161 82665 83242 83846 84561 85109 85242 85593 87117 87739 88348 88901 89432 89857 90627 91712 92386 93022 93514 94190 94777 95379 95927 96817 97163 97580 98214 98444 99415
7762 78151 78553 79242 79807 80335 80959 81532 82162 82666 83243 83847 84562 85110 85243 85594 87118 87740 88349 88902 89433 89858 90628 91713 92387 93023 93515 94191 94778 95380 95928 96818 97164 97581 98215 98445 99416
7762 78151 78554 79243 79807 80335 80959 81532 82163 82667 83244 83848 84563 85111 85244 85595 87119 87741 88350 88903 89434 89859 90629 91714 92388 93024 93516 94192 94779 95381 95929 96819 97165 97582 98216 98446 99417
7762 78151 78555 79244 79807 80335 80959 81532 82164 82668 83245 83849 84564 85112 85245 85596 87120 87742 88351 88904 89435 89860 90630 91715 92389 93025 93517 94193 94780 95382 95930 96820 97166 97583 98217 98447 99418
7762 78151 78556 79245 79807 80335 80959 81532 82165 82669 83246 83850 84565 85113 85246 85597 87121 87743 88352 88905 89436 89861 90631 91716 92390 93026 93518 94194 94781 95383 95931 96821 97167 97584 98218 98448 99419
7762 78151 78557 79246 79807 80335 80959 81532 82166 82670 83247 83851 84566 85114 85247 85598 87122 87744 88353 88906 89437 89862 90632 91717 92391 93027 93519 94195 94782 95384 95932 96822 97168 97585 98219 98449 99420
7762 78151 78558 79247 79807 80335 80959 81532 82167 82671 83248 83852 84567 85115 85248 85599 87123 87745 88354 88907 89438 89863 90633 91718 92392 93028 93520 94196 94783 95385 95933 96823 97169 97586 98220 98450 99421
7762 78151 78559 79248 79807 80335 80959 81532 82168 82672 83249 83853 84568 85116 85249 85600 87124 87746 88355 88908 89439 89864 90634 91719 92393 93029 93521 94197 94784 95386 95934 96824 97170 97587 98221 98451 99422
7762 78151 78560 79249 79807 80335 80959 81532 82169 82673 83250 83854 84569 85117 85250 85601 87125 87747 88356 88909 89440 89865 90635 91720 92394 93030 93522 94198 94785 95387 95935 96825 97171 97588 98222 98452 99423
7762 78151 78561 79250 79807 80335 80959 81532 82170 82674 83251 83855 84570 85118 85251 85602 87126 87748 88357 88910 89441 89866 90636 91721 92395 93031 93523 94199 94786 95388 95936 96826 97172 97589 98223 98453 99424
7762 78151 78562 79251 79807 80335 80959 81532 82171 82675 83252 83856 84571 85119 85252 85603 87127 87749 88358 88911 89442 89867 90637 91722 92396 93032 93524 94200 94787 95389 95937 96827 97173 97590 98224 98454 99425
7762 78151 78563 79252 79807 80335 80959 81532 82172 82676 83253 83857 84572 85120 85253 85604 87128 87750 88359 88912 89443 89868 90638 91723 92397 93033 93525 94201 94788 95390 95938 96828 97174 97591 98225 98455 99426
7762 78151 78564 79253 79807 80335 80959 81532 82173 82677 83254 83858 84573 85121 85254 85605 87129 87751 88360 88913 89444 89869 90639 91724 92398 93034 93526 94202 94789 95391 95939 96829 97175 97592 98226 98456 99427
7762 78151 78565 79254 79807 80335 80959 81532 82174 82678 83255 83859 84574 85122 85255 85606 87130 87752 88361 88914 89445 89870 90640 91725 92399 93035 93527 94203 94790 95392 95940 96830 97176 97593 98227 98457 99428
7762 78151 78566 79255 79807 80335 80959 81532 82175 82679 83256 83860 84575 85123 85256 85607 87131 87753 88362 88915 89446 89871 90641 91726 92390 93036 93528 94204 94791 95393 95941 96831 97177 97594 98228 98458 99429
7762 78151 78567 79256 79807 80335 80959 81532 82176 82680 83257 83861 84576 85124 85257 85608 87132 87754 88363 88916 89447 89872 90642 91727 92391 93037 93529 94205 94792 95394 95942 96832 97178 97595 98229 98459 99430
7762 78151 78568 79257 79807 80335 80959 81532 82177 82681 83258 83862 84577 85125 85258 85609 87133 87755 88364 88917 89448 89873 90643 91728 92392 93038 93530 94206 94793 95395 95943 96833 97179 97596 98230 98460 99431
7762 78151 78569 79258 79807 80335 80959 81532 82178 82682 83259 83863 84578 85126 85259 85610 87134 87756 88365 88918 89449 89874 90644 91729 92393 93039 93531 94207 94794 95396 95944 96834 97180 97597 98231 98461 99432
7762 78151 78570 79259 79807 80335 80959 81532 82179 82683 83260 83864 84579 85127 85260 85611 87135 87757 88366 88919 89450 89875 90645 91730 92394 93040 93532 94208 94795 95397 95945 96835 97181 97598 98232 98462 99433
7762 78151 78571 79260 79807 80335 80959 81532 82180 82684 83261 83865 84580 85128 85261 85612 87136 87758 88367 88920 89451 89876 90646 91731 92395 93041 93533 94209 94796 95398 95946 96836 97182 97599 98233 98463 99434
7762 78151 78572 79261 79807 80335 80959 81532 82181 82685 83262 83866 84581 85129 85262 85613 87137 87759 88368 88921 89452 89877 90647 91732 92396 93042 93534 94210 94797 95399 95947 96837 97183 97600 98234 98464 99435
7762 78151 78573 79262 79807 80335 80959 81532 82182 82686 83263 83867 84582 85130 85263 85614 87138 87760 88369 88922 89453 89878 90648 91733 92397 93043 93535 94211 94798 95390 95948 96838 97184 97601 98235 98465 99436
7762 78151 78574 79263 79807 80335 80959 81532 82183 82687 83264 83868 84583 85131 85264 85615 87139 87761 88370 88923 89454 89879 90649 91734 92398 93044 93536 9421

AUTHORISED UNIT TRUST & INSURANCES

Financial Times Thursday January 15 1987

INSURANCE, OVERSEAS & MONEY FUNDS

TSI Life Ltd	PO Box 3, New Inn, Andover SP10 1PC	0303-62128	The Pochester Group	WLM 70A 01-473 1970	Credit Suisse	Gardens Fund (London Agents) - Contd.	Juricic Fleming & Co. Ltd	Northgate Unit Trust Mngt. (Jersey) Ltd	Schroder Fds Mgt. Indl. Comd.	
Managed Fund	1200	150.1	-0.2	Managed Fund	1200	150.1	1200	150.1	1200	0.00
Private Fund	1200	150.2	-0.1	Private Fund	1200	150.2	1200	150.2	1200	0.00
Private Fund	1200	150.3	-0.1	Private Fund	1200	150.3	1200	150.3	1200	0.00
TSI Previews Ltd.	1200	150.4	-0.1	TSI Private Fund	1200	150.4	1200	150.4	1200	0.00
TSI Retail Powers	1200	150.5	-0.1	TSI Retail Powers	1200	150.5	1200	150.5	1200	0.00
Target Life Assurance Co. Ltd	1200	150.6	-0.1	Target Life Assurance Co. Ltd	1200	150.6	1200	150.6	1200	0.00
Target Fund	1200	150.7	-0.1	Target Fund	1200	150.7	1200	150.7	1200	0.00
Target Fund	1200	150.8	-0.1	Target Fund	1200	150.8	1200	150.8	1200	0.00
Target Fund	1200	150.9	-0.1	Target Fund	1200	150.9	1200	150.9	1200	0.00
Target Fund	1200	151.0	-0.1	Target Fund	1200	151.0	1200	151.0	1200	0.00
Target Fund	1200	151.1	-0.1	Target Fund	1200	151.1	1200	151.1	1200	0.00
Target Fund	1200	151.2	-0.1	Target Fund	1200	151.2	1200	151.2	1200	0.00
Target Fund	1200	151.3	-0.1	Target Fund	1200	151.3	1200	151.3	1200	0.00
Target Fund	1200	151.4	-0.1	Target Fund	1200	151.4	1200	151.4	1200	0.00
Target Fund	1200	151.5	-0.1	Target Fund	1200	151.5	1200	151.5	1200	0.00
Target Fund	1200	151.6	-0.1	Target Fund	1200	151.6	1200	151.6	1200	0.00
Target Fund	1200	151.7	-0.1	Target Fund	1200	151.7	1200	151.7	1200	0.00
Target Fund	1200	151.8	-0.1	Target Fund	1200	151.8	1200	151.8	1200	0.00
Target Fund	1200	151.9	-0.1	Target Fund	1200	151.9	1200	151.9	1200	0.00
Target Fund	1200	152.0	-0.1	Target Fund	1200	152.0	1200	152.0	1200	0.00
Target Fund	1200	152.1	-0.1	Target Fund	1200	152.1	1200	152.1	1200	0.00
Target Fund	1200	152.2	-0.1	Target Fund	1200	152.2	1200	152.2	1200	0.00
Target Fund	1200	152.3	-0.1	Target Fund	1200	152.3	1200	152.3	1200	0.00
Target Fund	1200	152.4	-0.1	Target Fund	1200	152.4	1200	152.4	1200	0.00
Target Fund	1200	152.5	-0.1	Target Fund	1200	152.5	1200	152.5	1200	0.00
Target Fund	1200	152.6	-0.1	Target Fund	1200	152.6	1200	152.6	1200	0.00
Target Fund	1200	152.7	-0.1	Target Fund	1200	152.7	1200	152.7	1200	0.00
Target Fund	1200	152.8	-0.1	Target Fund	1200	152.8	1200	152.8	1200	0.00
Target Fund	1200	152.9	-0.1	Target Fund	1200	152.9	1200	152.9	1200	0.00
Target Fund	1200	153.0	-0.1	Target Fund	1200	153.0	1200	153.0	1200	0.00
Target Fund	1200	153.1	-0.1	Target Fund	1200	153.1	1200	153.1	1200	0.00
Target Fund	1200	153.2	-0.1	Target Fund	1200	153.2	1200	153.2	1200	0.00
Target Fund	1200	153.3	-0.1	Target Fund	1200	153.3	1200	153.3	1200	0.00
Target Fund	1200	153.4	-0.1	Target Fund	1200	153.4	1200	153.4	1200	0.00
Target Fund	1200	153.5	-0.1	Target Fund	1200	153.5	1200	153.5	1200	0.00
Target Fund	1200	153.6	-0.1	Target Fund	1200	153.6	1200	153.6	1200	0.00
Target Fund	1200	153.7	-0.1	Target Fund	1200	153.7	1200	153.7	1200	0.00
Target Fund	1200	153.8	-0.1	Target Fund	1200	153.8	1200	153.8	1200	0.00
Target Fund	1200	153.9	-0.1	Target Fund	1200	153.9	1200	153.9	1200	0.00
Target Fund	1200	154.0	-0.1	Target Fund	1200	154.0	1200	154.0	1200	0.00
Target Fund	1200	154.1	-0.1	Target Fund	1200	154.1	1200	154.1	1200	0.00
Target Fund	1200	154.2	-0.1	Target Fund	1200	154.2	1200	154.2	1200	0.00
Target Fund	1200	154.3	-0.1	Target Fund	1200	154.3	1200	154.3	1200	0.00
Target Fund	1200	154.4	-0.1	Target Fund	1200	154.4	1200	154.4	1200	0.00
Target Fund	1200	154.5	-0.1	Target Fund	1200	154.5	1200	154.5	1200	0.00
Target Fund	1200	154.6	-0.1	Target Fund	1200	154.6	1200	154.6	1200	0.00
Target Fund	1200	154.7	-0.1	Target Fund	1200	154.7	1200	154.7	1200	0.00
Target Fund	1200	154.8	-0.1	Target Fund	1200	154.8	1200	154.8	1200	0.00
Target Fund	1200	154.9	-0.1	Target Fund	1200	154.9	1200	154.9	1200	0.00
Target Fund	1200	155.0	-0.1	Target Fund	1200	155.0	1200	155.0	1200	0.00
Target Fund	1200	155.1	-0.1	Target Fund	1200	155.1	1200	155.1	1200	0.00
Target Fund	1200	155.2	-0.1	Target Fund	1200	155.2	1200	155.2	1200	0.00
Target Fund	1200	155.3	-0.1	Target Fund	1200	155.3	1200	155.3	1200	0.00
Target Fund	1200	155.4	-0.1	Target Fund	1200	155.4	1200	155.4	1200	0.00
Target Fund	1200	155.5	-0.1	Target Fund	1200	155.5	1200	155.5	1200	0.00
Target Fund	1200	155.6	-0.1	Target Fund	1200	155.6	1200	155.6	1200	0.00
Target Fund	1200	155.7	-0.1	Target Fund	1200	155.7	1200	155.7	1200	0.00
Target Fund	1200	155.8	-0.1	Target Fund	1200	155.8	1200	155.8	1200	0.00
Target Fund	1200	155.9	-0.1	Target Fund	1200	155.9	1200	155.9	1200	0.00
Target Fund	1200	156.0	-0.1	Target Fund	1200	156.0	1200	156.0	1200	0.00
Target Fund	1200	156.1	-0.1	Target Fund	1200	156.1	1200	156.1	1200	0.00
Target Fund	1200	156.2	-0.1	Target Fund	1200	156.2	1200	156.2	1200	0.00
Target Fund	1200	156.3	-0.1	Target Fund	1200	156.3	1200	156.3	1200	0.00
Target Fund	1200	156.4	-0.1	Target Fund	1200	156.4	1200	156.4	1200	0.00
Target Fund	1200	156.5	-0.1	Target Fund	1200	156.5	1200	156.5	1200	0.00
Target Fund	1200	156.6	-0.1	Target Fund	1200	156.6	1200	156.6	1200	0.00
Target Fund	1200	156.7	-0.1	Target Fund	1200	156.7	1200	156.7	1200	0.00
Target Fund	1200	156.8	-0.1	Target Fund	1200	156.8	1200	156.8	1200	0.00
Target Fund	1200	156.9	-0.1	Target Fund	1200	156.9	1200	156.9	1200	0.00
Target Fund	1200	157.0	-0.1	Target Fund	1200	157.0	1200	157.0	1200	0.00
Target Fund	1200	157.1								

LONDON SHARE SERVICE

LONDON STOCK EXCHANGE

Account Dealing Dates
Options
First Dealing: Last Account
Dealing Date: Dealing Day

Dec 22 Jan 8 Jan 8 Jan 18
Jan 12 Jan 22 Jan 23 Feb 2
Jan 26 Feb 5 Feb 6 Feb 16
* New dealings may take place
from 9.00 am two business days earlier.

The UK securities markets staged a highly successful recovery from a bout of profit-taking yesterday, with a session marked by a significant depletion of the City's trading ranks as Britain's worst winter weather for many years played havoc with commuter train schedules. The FTSE 100 reached a new peak in late trading.

By the end of the day, Government bonds had replaced early falls with a scattering of minor gains, while the equity market had fully recovered an early loss of 14 points on the FTSE 100 index.

Buoyancy in oil prices, rumours of another opinion poll favouring the Thatcher Government, and a strong opening on Wall Street, all helped outweigh worries over the weaker trend in the sterling exchange rate index.

The FTSE 100 index moved into plus territory in the closing minutes, ending a net gain of 14 points. The ordinary index rose 13.09, down 4.8.

The equally successful rally in Gilt softened worries over the outlook for domestic interest rates, while the fall in the sterling/D-mark rate again encouraged exporter stocks. Traders commented that selling pressure was light and came mostly in the first two hours, when there were thinly traded because of trading rules. With senior dealers often delayed, junior traders, unwilling to take on positions, allowed prices to fall.

Oil stocks at first gave back a few pence of recent gains, but the market remained bullish over oil prices and took a relaxed view of the United Arab Emirates departure from Opec production schedules.

British stood firm against the trend, and led a recovery which soon spread across the market. At the close, British were comfortably higher on the day on turnover of 10m shares. British Petroleum (6.6m) closed higher after recouping early loss, as did Shell (2.4m shares).

International stocks brushed off the initial round of losses, which were described as "prudent" by Imperial Chemical Industries led the trend, rallying to end firmer on the day, and GEC provided a firm feature throughout. Early buying of Cadbury Schweppes fizzled out, however, on news that Canadian interests had been sold off—the speculators wanted news of a bid.

There was further selling of Guinness as the City awaited the outcome of the meeting of the directors, which taken together against the backdrop of recent boardroom departures and rumours that more questionable share deals may be disclosed.

Government bonds opened half a point off as sterling continued to ease against the D-Mark. But prices turned round sharply as trading desks got up to full strength and rumours circulated that today's (Thursday) UK press

Successful recovery from early selling by equities and Government securities

FINANCIAL TIMES STOCK INDICES											
	Jan. 14	Jan. 13	Jan. 12	Jan. 9	Jan. 8	Year ago	High	Low	High	Low	Since Compiling
Government Secs.	84.82	84.57	85.23	85.31	85.21	80.98	94.51	80.39	127.4	49.18	
Fixed interest	91.26	91.25	91.47	91.43	91.29	86.64	97.68	86.55	100.4	50.53	
Ordinary ♀	1,389.0	1,373.9	1,369.4	1,366.4	1,372.5	1,109.6	1,423.9	1,094.3	1,423.3	1,093.5	GJ/75
Gold Mined	335.5	326.3	337.5	324.9	319.6	311.6	357.5	185.7	347.4	47.5	GJ/75
Orl. Div. Yield	4.12	4.12	4.13	4.14	4.17	4.46	S.E. ACTIVITY				
Earnings Y.M./W.M.D.	9.72	9.72	9.76	9.76	9.88	10.93	Indices				
P/E Ratio (est.)	12.62	12.63	12.58	12.54	12.43	11.36	GJ/Edged	123.2	115.7		
SEAC Bargain (G.m)	28,431	37,045	42,776	47,658	46,181	—	Entity Bargains	325.0	247.7		
Equity Turnover (Est.)	—	1,399.09	1,319.81	2,080.16	1,338.87	391.79	Entity Average	287.79	266.77		
Entity Bargains	—	50,164	53,668	65,117	50,475	19,948	Gilt Edged Bargains	136.9	139.9		
Shared Trading (md)	—	563.3	570.0	650.3	715.5	196.4	Entity Value	347.2	341.1		
Opening —	10 a.m. 1382.5	11 a.m. 1386.2	Noon 1380.6	1 p.m. 1381.6	2 p.m. 1382.1	3 p.m. 1383.7	4 p.m. 1383.7				
Day's High 1389.9 Day's Low 1379.5 Beds 100 Con. Sec 15/026, Fixed Int. 1926, Ordinary 1/75, Gold Mines 129/55, SE Activity 1974 *Hil=12.16.											

LONDON REPORT AND LATEST SHARE INDEX: TEL 01-246 8026

the lower trend. Peasey, a firm market of late on asset value considerations, slipped 2 to 187p. Steigun Estates softened 2 to 187p. Elsewhere, Cannells, another chain of estate agents, picked up 5 to 233p, while Wimborne and Country gained 13 to 174p. Tops Estates were 13 higher at 348p in a restricted market.

Financials featured A. C. Holme, 35 to the good at 30p amid revived asset injection hopes. Buyers also showed enthusiasm for Argyle Trust, 86 up at 112p, while Mercantile House, firm recently following a favourable report, hardened a few pence to 40p.

Financials featured A. C. Holme, 35 to the good at 30p amid revived asset injection hopes. Buyers also showed enthusiasm for Argyle Trust, 86 up at 112p, while Mercantile House, firm recently following a favourable report, hardened a few pence to 40p.

WORLD STOCK MARKETS

AUSTRIA		GERMANY		NORWAY		AUSTRALIA (continued)		JAPAN (continued)								
Jan. 14	Price Sch.	Jan. 14	Price DM.	Jan. 14	Price Krone.	Jan. 14	Price Aust. \$	Jan. 14	Price Yen							
Creditanstlt pp.	2,100	AEG	515.5	Sergens Bank	185.5	+ or -	Gen. Prop. Trust	9.68	-0.07							
Geescer	8,080	Allianz Vera	1,990	Bergen Bank	260	+1.5	Mitsui Bank	647	-							
Interunifan	15,000	SASF	256	Christiansen Bank	205	+4	Mitsui Co.	390	-							
Jungjunkzuer	11,200	Bayer	289	Dan Norke Cred.	179.5	+1.5	Mitsui Estate	560	-							
Laenderbank	3,100	Bayer-Hypo	625	Elkem	92	-	Herald WtTimes	15.2	+0.2							
Promocenter	625	Bayer-Verso	475	Kosmos	156	+1	ICL Aust.	5.45	-0.05							
Seyer Daimler	156	BHF-Bank	495	Kvaerner	177	+1	Industriel Equity	5.70	-0.14							
Vetsches Mag	11,047	Burn	514	Norcoem	117	-	Jimberians F.P.	0.44	-0.01							
BELGIUM/LUXEMBOURG																
Jan. 14	Price Frs.	Jan. 14	Price Frs.	Jan. 14	Price Frs.	Jan. 14	Price Aust. \$	Jan. 14	Price Yen							
E.B.L.	3,090	Banq. Gen. Lux.	16,000	Banq. Bank	770	+10	Gen. Prop. Trust	9.68	-0.07							
Banq. Int. A-Lux.	15,150	Bakakt	10,000	Feld-Muehle Nhl	270.5	+1.0	Hardie Jameson	4.5	-							
Ciment OBL	3,800	Cockarill	10	Henkel	468	+6.3	Hartogen Energy	5.35	-							
Delhaize	2,840	EBS	10	Hochstier	945	-5	Herald WtTimes	15.2	+0.2							
Electrobel	4,900	Fabrique Nat.	14,825	Hoesch	257	-5	ICL Aust.	5.45	-0.05							
Fabrique Nat.	1,800	GB Indo BM	8,050	Hoesch werke	107.8	-	Industriel Equity	5.70	-0.14							
GB Indo BM	9,550	Gendar	5,200	Holzmann (P.)	625	-5	Jimberians F.P.	0.44	-0.01							
Gendar	5,580	Gevaert	6,010	Hortas	531	+5	Kia Ore Gold	0.90	+0.02							
Hoboken	7,960	Intelsatcom	4,570	Ikon	114	-	Kirkton Gold	8.14	-							
Kreditbank	4,050	Klumpp	1,195	Konark Data	314.5	+6.5	Land Lease	10.9	+0.2							
Pan Kridga	10,700	Landesbank	467	Kværner	177	+1	Land Lease	8.65	+0.1							
Petrofina	9,320	Legg	295	Norsk Data	159	-5	MIN	4.05	-0.15							
Royale Belge	29,395	Lehman	5,385	Orkla-Borggaard	572.5	-	Mayne Nickless	5.56	-0.18							
Soc. Gen. Belge	5,385	Legg	513	Storebrand	301	-	Nat. Aust. Bank	17.85	-							
Sofina	11,750	Lesaffre	475	SPAIN												
Solvay	8,590	Leverkusen	500	Jan. 14	Price Frs.	Jan. 14	Price Frs.	Jan. 14	Price Frs.	+ or -						
Stanwick Int'l	230	Lindner	60.0	Bo Bilbao	1,492	-28	Gen. Bilbao	5.20	-							
Tractebel	6,510	Littmann	675	Bo Central	1,060	+15	North Broken Hill	2.70	-0.05							
UCB	9,870	MAN	175	Bo Exterior	425	-	Oakbridge	0.5	-							
Wagona Lite	5,600	Marin	184	Bo Hispano	580	-	Pacific Dunlop	4.10	-0.15							
DENMARK																
Jan. 14	Price Knr %	Jan. 14	Price Knr %	Jan. 14	Price Knr %	Jan. 14	Price Knr %	Jan. 14	Price Knr %	+ or -						
Ba Ktka Skand.	805	Ba Ktka Skand.	805	Bo Popular	1,810	+58	Panconental	2.9	-							
Cap Handels-NK	291	Ba Ktka Skand.	805	Bo Santander	1,070	+10	Pioneer Conc.	8.98	-0.12							
D. Sukkerfab.	558	Ba Ktka Skand.	805	Bo Vizcaya	1,900	+35	Placer Pacific	8.45	-0.05							
Danske Bank	255	Ba Ktka Skand.	805	Banesto	670	-	Poseidon	5.50	-0.14							
East Asiatic	189	Ba Ktka Skand.	805	Dragados	498	-16	Queenland Coal	1.83	-0.06							
Forenede Brygge	895	Ba Ktka Skand.	805	Hidro	105.5	-35	Reckitt & Colman	5.23	-							
GNT Hld	310	Ba Ktka Skand.	805	Iberduero	154.5	-50	Santos	4.50	+0.05							
I.S.B. S.	800	Ba Ktka Skand.	805	Petroleos	432.5	-75	Smith Howard	8.1	-							
Jyske Bank	500	Ba Ktka Skand.	805	Telefonica	184.7	-	Thos. Natwilde	5.90	-0.16							
Novo Inds.	249	SWEDEN														
Privatbanken	230	Jan. 13	Price Kron.	Jan. 13	Price Kron.	Jan. 13	Price Kron.	Jan. 13	Price Kron.	+ or -						
Sophus Berond.	766	AGA	164	AGA	164	-	Tooth	6.2	-0.8							
Superfoa	158	Alfa-Laval B	210	Alfa-Laval B	210	+4	Vangene	2.20	+0.19							
ITALY																
Jan. 14	Price Lira	Jan. 14	Price Lira	Jan. 14	Price Lira	Jan. 14	Price Lira	Jan. 14	Price Lira	+ or -						
Banco Com'la	27,000	Bastioli	265	ASEA (F)ree	325	-	Western Mining	6.10	+0.19							
Bastioli-IRBS	6,669	Centrali	3,570	Astr (F)ree	490	+10	Westpac Bank	4.73	-0.19							
C.R.I.R.	6,669	C.R.I.R.	6,645	Atlas Copco	155	+5	Woodside Petrol.	1.60	-0.05							
Crediti Italiano	3,450	Crediti Italiano	3,450	Barbera B.	160	-	Woolworths	3.5	-0.05							
Fiat	14,100	Fiat	14,100	Cardo (F)ree	190	-	Wormald Int'l	4.10	-0.05							
General Assicur	133,388	General Assicur	75,700	Celulosa	255	-	HONG KONG									
Italcementi	75,700	Italcementi	75,700	Electrotac	200	-	Jan. 14	Price HK\$	Jan. 14	Price HK\$	+ or -					
Montedison	2,760	Montedison	2,760	EricssonB	211	+2	Bank East Asia	24.10	+0.10							
Pirelli Co.	7,200	Pirelli Co.	7,200	Esaote	196	-	Cathay Pacific	5.75	-							
Pirelli Spa	5,001	Pirelli Co.	5,001	Esso	204	-	China Light	28	-							
Salpem	4,580	Salpem	4,580	Exergo	204	-	Evergo	2.6	-0.1							
Sna BPD	4,750	Sna BPD	4,750	Fa	196	-	Hung Sing Bank	44.25	-0.28							
Toro Asec	35,500	Toro Asec	35,500	Gasco	200	-	Hunderson Wpa.	4.62	-0.08							
FINLAND																
Jan. 14	Price Mkr	Jan. 14	Price Mkr	Jan. 14	Price Mkr	Jan. 14	Price Mkr	Jan. 14	Price Mkr	+ or -						
Amer	188	Montedison	992	Meccano	265	-	Bank East Asia	24.10	+0.10							
KOp	47	Montedison	992	Merck	200	-	Cathay Pacific	5.75	-							
Kone	198	Montedison	992	Metso	205	-	China Light	28	-							
Finnish Sugar	103	Montedison	992	Midoco	205	-	Evergo	2.6	-0.1							
Nokia	152	Montedison	992	Motorola	205	-	Hung Sing Bank	44.25	-0.28							
Pohjola "B"	77	Montedison	992	Neft	205	-	Hunderson Wpa.	4.62	-0.08							
Reuma-Repoli	20	Montedison	992	Neft-Roche	12,000	+175	Gasco	22.10	+0.18							
Stockmann "B"	149	Montedison	992	Jacobs	2,850	+150	Hk China Gas.	22.10	+0.18							
UBF "O"	32.5	Montedison	992	Jalimoff	4,025	-	HK Electric	12.4	-0.1							
Wartsila (S11)	158	Montedison	992	Lands	1,810	-	Shell Elect.	1.85	-							
NETHERLANDS																
Jan. 14	Price Fis.	Jan. 14	Price Fis.	Jan. 14	Price Fis.	Jan. 14	Price Fis.	Jan. 14	Price Fis.	+ or -						
ACF Holding	64.1	Emprunt 45/57%	1,520	Adia Int'l	8,725	-75	Shikoku Elec.	19.3	-0.1							
AEGON	86.5	Emprunt 7% 1972	8,545	Alusuisse	500	-	Shiozawa Elec.	12.8	-0.1							
Ahold	104.4	Accor	459	Bank Lest	5,825	-15	Shiozawa Int'l	9.1	-0.1							
AKZO	145.4	Accor	459	Brown Boveri	1,925	-15	Shiozawa Int'l	9.1	-0.1							
ABN	610	CGT Alcatel	2,403	Ciba-Geigy	5,400	-60	Shiozawa Int'l	9.1	-0.1							
AMEV	71.9	Carrefour	3,746	Ciba-Geigy	9,125	-50	Shiozawa Int'l	9.1	-0.1							
AMRO	57.8	Citc Mediter'n	733	Credit Suisse	3,790	-10	Shiozawa Int'l	9.1	-0.1							
Bredero Crt	81	Cle Bancaire	1,118	Electrowatt	5,790	-80	Shiozawa Int'l	9.1	-0.1							
Bos Kali Westm	9.8	Comifog	401	Fischer (Gepl)	1,810	-10	Shiozawa Int'l	9.1	-0.1							
Buehrmann Tat	44.5	Darmat	2,560	Hoff Roche	12,000	+175	Shiozawa Int'l	9.1	-0.1							
Calland Dordogne Pet'm	19.5	Darty	494	Hoff-Roche 1/16	18,000	+175	Shiozawa Int'l	9.1	-0.1							
Dordogne Pet'm	197.7	Deutsche S.A.	2,050	Jacobs	2,850	+150	Shiozawa Int'l	9.1	-0.1							
Elsevier-NDU	241	Eaux (Cie Gen.)	1,549	Jalimoff	4,025	-	Shiozawa Int'l	9.1	-0.1							
Fokker	58.2	Ed Aquitaine	549	Lands	1,810	-	Shiozawa Int'l	9.1	-0.1							
Glat Brocades	40.6	Ed Aquitaine	549	Neft	9,675	-100	Shiozawa Int'l	9.1	-0.1							
Heineken	165.5	Ed Aquitaine	549	Neft-Sherm	763	-7	Shiozawa Int'l	9.1	-0.1							
Hoogeveens	31.5	Ed Aquitaine	549	Neft-Gasus	1,360	-	Shiozawa Int'l	9.1	-0.1							
Hunkr Doug NM	57.7	Ed Aquitaine	549	Bank Tokyo	1,150	-	Shiozawa Int'l	9.1	-0.1							
Int. Mueller	56.2	Ed Aquitaine	549	Bridgestone	704	-	Shiozawa Int'l	9.1	-0.1							
KLP	38.5	Ed Aquitaine	549	Brother Inds.	574	-	Shiozawa Int'l	9.1	-0.1							
KNP	165	Ed Aquitaine	549	Canon	950	-	Shiozawa Int'l	9.1	-0.1							
Naarden	90	Ed Aquitaine	549	Casio Comp.	1,550	-	Shiozawa Int'l	9.1	-0.1							
Ned Ned Cort	79	Ed Aquitaine	549	Schindler (Pt Cts)	675	-	Shiozawa Int'l	9.1	-0.1							
Ned Mid Bank	190.5	Ed Aquitaine	549	Sika	1,785	-	Shiozawa Int'l	9.1	-0.1							
Nedlloyd	176	Ed Aquitaine	549	surveillance A.	8,700	-50	Shiozawa Int'l	9.1	-0.1							
Oos Grinten	422	Ed Aquitaine	549	swissair	1,195	-15	Shiozawa Int'l	9.1	-0.1							
Ommieren (Van)	56	Ed Aquitaine	549	swissair	650	-5	Shiozawa Int'l	9.1	-0.1							
Pakhoed	66.9	Ed Aquitaine	549	swissair	650	-5	Shiozawa Int'l	9.1	-0.1							
Philips	43.4	Ed Aquitaine	549	swissair	18,400	+400	Shiozawa Int'l	9.1	-0.1							
Robeco	94.4	Ed Aquitaine	549	swissair	2,490	-10	Shiozawa Int'l	9.1	-0.1							
Rodamco	138.9	Ed Aquitaine	549	Union Bank	5,910	-30	Shiozawa Int'l	9.1	-0.1							
Rollino	88.7	Ed Aquitaine	549	Winterthur Tab.	7,200	+25	Shiozawa Int'l	9.1	-0.1							
Rorento	49.8	Ed Aquitaine	549	Zurich Ins.	8,300	-150	Shiozawa Int'l	9.1	-0.1							
Royal Dutch	210.4	Ed Aquitaine	549	AUSTRALIA												
Unilever	616	Ed Aquitaine	549	Jan. 14	Price Aust. \$	Jan. 14	Price Aust. \$	Jan. 14	Price Aust. \$	+ or -						
VMF Stork	26	Ed Aquitaine	549	ACI Int'l	4.05	-	ACI Int'l	4.05	-							
VNU	342.7	Ed Aquitaine	549	Adelaide Staams	14.30	-0.15	Amcor	4.4	-0.1							
Wessamen	80.7	Ed Aquitaine	549	Amcor	4.4	-0.1	Amcor	4.4	-0.1							
West Utr Bank	50	Ed Aquitaine	549	ANZ Group	5.92	-	ANZ Group	5.92	-							
NETHERLANDS																
Jan. 14	Price Sch.	Jan. 14	Price DM.	Jan. 14	Price Krone.	Jan. 14	Price Aust. \$	Jan. 14	Price Yen	+ or -						
Creditanstlt pp.	2,100	AECL	515.5	AIC Int'l	4.05	-	Amcor	4.4	-0.1							
Geescer	8,080	Aliaz Vera	1,990	Adelaide Staams	14.30	-0.15	Amcor	4.4	-0.1							
Interunifan	15,000	BASF	256	ANZ Group	5.92	-	Amcor	4.4	-0.1							
Jungjunkzuer	11,200	Bayer	289	Ampol Pet.	2.75	-0.05	Amcor	4.4	-0.1							
Promocenter	625	Bayer-Hypo	625	Ariadne	5.88	-0.05	Amcor	4.4	-0.1							
Seyer Daimler	156	Bayer-Verso	475	Ashton	2.75	-0.07	Amcor	4.4	-0.1							
Vetsches Mag	11,047	BHF-Bank	495	Aust. Nat. Inds.	5.14	-0.01	Amcor	4.4	-0.1							
BELGIUM/LUXEMBOURG																
Jan. 14	Price Frs.	Jan. 14	Price Frs.	Jan. 14	Price Frs.	Jan. 14	Price Frs.	Jan. 14	Price Frs.	+ or -						
E.B.L.	3,090	Banq. Gen. Lux.	16,000	Borsig	5.30	-0.05	Amcor	4.4	-0.1							
Banq. Int. A-Lux.	15,150	Bakakt	2,090	Brambles Inds.	7.7	-0.4	Amcor	4.4	-0.1							
Ba Ktka Skand.	805	Ba Ktka Skand.	805	Bridge Oil	0.97	-0.05	Amcor	4.4	-0.1							
Cap Handels-NK	291	Ba Ktka Skand.	805	Bond Corp Ridge	2.88	-	Amcor	4.4	-0.1							
D. Sukkerfab.	558	Ba Ktka Skand.	805	Borsig	4.54	-0.17	Amcor	4.4	-0.1							
Danske Bank	255	Ba Ktka Skand.	805	Brasim	5.30	-0.05	Am									

NOTES — Prices on this page are as quoted on the individual exchanges and are last traded prices, & Delisting suspended.
 xD Ex dividend, xc Ex scrip issue, xz Ex rights, xa Ex all. * Price in Kroner.

OVER-THE-COUNTER Nasdaq national market, prices

Stock	Sales (Units)	High	Low	Last	Chg	Stock	Sales (Units)	High	Low	Last	Chg	Stock	Sales (Units)	High	Low	Last	Chg	Stock	Sales (Units)	High	Low	Last	Chg	
T																								
Society 1.92	8	59	64	64	+1	TCBsys	.24	47	920	104	-1	UnPIntr	15	44	381	377	+1	WD 40	1.32a	23	1002	374	+364	
Society 07r	20	855	240	240	+1	TCF	208	135	135	135	-1	UnWarn	27	1083	1042	452	+1	Webco	.40	15	47	272	+204	
Solwta	15	371	154	147	-1	TSInd	77	362	257	257	-1	UACIns	.04	40	804	1016	-1	WebE	1.84	131	305	204	+265	
Sonoco 8.00s	18	878	444	429	+1	TSO	14	378	141	134	+3	UBWash	1.08	5	103	134	+1	WFSL	1.02	5	210	404	+304	
SoundW	10	58	122	122	+1	Tecum3.20a	13	7	122	122	-1	UCerSol	1.04	10	165	23	+1	WMSB	.40	5	753	254	+251	
StifDfn	.52	397	145	145	-1	Telcom	150	111	104	103	+1	UCityGas	1.60	16	271	254	+1	WattRgl	.16	441	115	174	+185	
Southeast	11	147	233	233	-1	Telco	156	4	35	35	-1	UDnCr	16	238	216	81	+1	WatHdln	0.02a	16	882	118	+17	
Sovrhn	10	123	11076	95	+1	TlcmAs	36	2387	255	265	-1	UDns	11	2	185	184	-1	WaveP	.48	12	803	334	+32	
Sovran	1.36	8	650	357	+1	TlcmEf	22	3474	332	332	-1	UUPrest	11	1	2	184	-1	Webkit	14	28	274	264	+25	
Specdry	23	365	18	177	+1	TelPlus	4008	6	312	56	+1	UsDvrs	72	8	723	274	+2	Warner	2.04	27	204	214	+21	
SpecCd	.07	16	251	95	-1	TelTele	35	532	651	614	+2	UsEcs	.80	10	554	254	+2	WatCap	.454	165	165	165	-1	
StarSur	64	202	73	73	-1	Telabs	32	1022	15	148	+1	US	US	12	16	28617	1124	+105	WatSL	10	206	194	185	+19
StarSur	20	52	25	95	-1	Telmons	.01	37	719	27	+1	USTRk	1.20	272	255	255	+1	WatSp	13	1155	147	147	-1	
Standby	1.20	13	63	375	-1	Tennant	16	1532	244	232	+1	US	Tra	1	13	192	374	+35	WTATTA	11	178	154	144	+15
StatMic	23	384	310	144	+1	Trimm	.28	1452	145	145	+1	USBstrn	.24	20	577	194	+19	WinerC	.80	8	63	192	+19	
StaTfng	.40	14	550	391	-1	3Com	32	2480	155	167	+1	UsTelev	2	34	304	304	+1	WinerCs	.33	286	312	30	+31	
StaSIS	40	5	2833	265	+1	TopKidd	13	31	20	194	+1	UsUvBr	.92	11	297	374	+316	Wise	1.04	16	533	447	+47	
StewStv	159	159	134	125	+1	Tritus	67	125	23	224	+1	UmwFm	.20	173	34	332	+2	WizlyJA	1.10	16	94	354	+352	
StewStv	.75	11	439	20	+1	Trmack	52	157	157	154	+1	UmrVrlt	7	782	84	78	+1	Wizmms	0.03	14	480	460	+10	
StewStv	42	1288	272	272	+1	Tristar	152	700	104	104	+1	UPSBk	.30e	6	535	142	+14	WJHJ	20	1005	794	154	+154	
StewStv	.93	14	263	407	+1	TriadSy	27	690	106	105	+1	V	V	23	179	24	+232	WLM	.22	21	21	21	+21	
StewStv	26	251	251	404	+1	Trimed	136	154	13	13	-1	VSodls	23	179	24	232	+232	WOW	1135	22	21	21	+21	
Streyker	13	25	5	75	-1	TrustCo	.45	15	44	321	+1	VLSI	403	143	134	142	+1	Worhtgs	.36	22	1022	1274	+219	
StuDSs	38	11	2927	22	+1	TuripLm	21	150	300	30	+1	VM	Sis	42	445	227	+255	Wyman	.80	616	184	177	+18	
Subarbs	12	17	34	165	+1	TwoColns	.25	1111	218	213	+1	ValidDg	253	2122	52	52	+2	Wyse	152540	20	20	20	+20	
SumBrt	12	14	325	27	+1	Tycoto	411	82	82	84	+1	VafSL	1	6	21	204	+205	X	Y	Z				
SumHtl	.12	32	728	75	+1	Tyzona	.04	24	1557	294	+1	VamHtl	1.44	8	275	416	+405	XLDta	.14	840	191	187	+187	
SunCal	172	154	32	377	-1	U	U	23	172	376	-1	Ventrex	.021	321	324	324	+324	XOMA	.336	152	152	147	+147	
SunGrd	1263	154	25	154	-1	USLIC	.80	11	125	255	+1	Vicorp	.06	3347	103	1104	+104	Xor	.40	840	191	187	+187	
SunMic	41	2557	276	265	+1	UTL	14	1946	152	1414	+1	ViewMds	26	402	214	214	+214	Xora	.336	152	152	147	+147	
SyntB	23	254	187	18	+1	Umpma	2759	131	131	131	+1	Viking	14	504	244	224	+224	Xs	.50	840	191	187	+187	
Symblic	3078	59	47	47	+1	Unfile	16	1532	165	154	+1	Vipont	146	521	136	131	+1	Xidex	261603	136	136	136	+136	
SynCor	30	351	75	75	+1	Unimed	149	11	104	102	+1	Vitritis	589	74	74	74	+2	Xinet	20	163	204	198	+198	
SynTech	324	225	9	9	+1	UnFed	.056	4	417	214	+1	Vodavil	227	5	45	45	+1	Xivens	.52	15	772	404	+404	
Syntech	9	376	84	8	-1	UnFed	.056	13	22	20	+1	Votifm	26	274	274	274	+274	ZonLit	.144	11	152	254	+254	
Syntech	12	133	135	21	+1	UnFed	.13	12	20	20	-1	Votim	1.77e	501	454	444	+451	ZonLit	.144	11	152	254	+254	

LONDON Chief price changes
(in pence unless otherwise indicated)

RISES	Bramall (C.D.)	183	+ 21	Ladbroke	396	+ 8	Costain	541	- 9		
A.C. Hldgs.	395	+ 35	Brtoil	196	+ 7	Rubercoid	335	+ 13	Dixons	324	- 12
Banks (S.C.)	400	+ 25	Crystalate	208	+ 16	Searl	129	+ 5	Enterp. Oil	198	- 6
Bespak	132	+ 6	FRF	78	+ 18	Tyzack (W.A.)	102	+ 24	Guinness	289	- 7
						FALLS			Jaguar	573	- 10
									Lillesh.	193	- 17

Eine Zeitung erst mittags geliefert, hat für Sie nur den halben Wert.
Damit Sie Ihre Financial Times noch vor Geschäftsbeginn erhalten, haben wir unseren Botendienst in Ihrer Stadt weiter verbessert.
Einzelheiten erfahren Sie von Financial Times in



in Stuttgart

CANADA

+4
+4
+4
WE REGRET that this listing
incomplete due to communication
problems.

Indices

NEW YORK-DOW JONES							1986/87		Since Champion	
	Jan 14	Jan 13	Jan 12	Jan 9	Jan 8	Jan 7	High	Low	High	Low
Industrial	2,035.91	2,012.94	2,008.42	2,003.81	2,002.25	1,993.95	2,012.84 (13/1/87)	1,982.26 (21/1/86)	2,012.84 (13/1/87)	1,912.22 (2/7/82)
Transport	852.88	851.02	850.58	851.92	853.27	842.42	856.74 14/12	850.87 (9/1/86)	856.74 (12/1/86)	822.32 (7/7/82)
Utilities	222.85	220.81	221.04	218.87	218.18	216.37	221.86 (12/1/87)	218.47 (22/1/86)	221.86 (12/1/87)	183.43 (4/4/83)

Copenhagen SE (4/1/80)	201.87	202.97	203.81	204.00	204.00	11/1/80	204.00	204.00	11/1/80
FINLAND									
Unitas Genl. (1976)	(U)	402.1	404.1	406.2	408.1	14.1.87	256.8	251.86	
FRANCE									
CAC General (5/1/82)	413.8	(U)	412.8	407.2	414.8	15.12.	267.8	241.86	
Ind'endance (5/1/288)	104.8	104.8	104.4	102.7	104.9	14.1.87	97.8	12.1.87	
GERMANY									
FAZ Aktion (5/1/80)	827.84	826.28	826.42	834.22	755.88	17.6	885.82	822.7	
Commerzbank (5/1/85)	1893.5	1895.5	1823.1	1918.5	2278.8	17.4	1762.4	122.7	
HONG KONG									
Hang Seng Bank(5/1/84)	2578.22	2590.88	2614.87	2611.73	2614.87	12.1.87	1650.94	182.8	
ITALY									
Banca Comun. Ital.(1972	720.75	716.88	720.04	714.8	808.30	(28.5)	454.87	(24.1)	
JAPAN**									
Nickel (16/5/48)	16784.84	16544.8	16680.0	16610.8	16838.8	6.1.87	12881.8	(21.1)	
Tokyo SE New (4/1/88)	1581.57	1557.48	1564.90	1562.44	1566.82	6.1.87	1025.85	(21.1)	
NETHERLANDS									
ANP,CPS General (1970)	278.10	288.5	289.8	271.5	301.8	(5.8)	240.4	(5.8)	
ANP,CBS Indust (1970)	262.58	268.8	258.1	264.0	303.8	(18.8)	234.0	(3.8)	
NORWAY									
Gelo SE (4/1/80)	882.14	882.78	882.68	883.5	882.91	10/1/87	881.81	4.8	
SINGAPORE									
Straits Times (5/1/88)	857.87	855.86	855.98	825.52	857.87	14/1/87	881.84	(28.4)	
SOUTH AFRICA									
JSE Gold (22/6/78)	-	2100.8	2117.8	2088.8	2117.8	13.1.87	2104.1	(21.4)	
JSE Indust (25/9/78)	-	1454.0	1448.0	1455.0	1454.0	15.1.87	1818.8	(21.4)	
SPAIN									
Madrid SE (5/1/88)	581.82	582.81	583.47	582.86	582.81	15/1/87	580.88	(5.8)	
SWEDEN									
Jacobson & P (5/1/88)	2184.15	2261.85	2288.24	2570.8	2672.78	(7/1/87)	1729.87	(29.1)	
SWITZERLAND									
SwissBankCpn (5/1/88)	588.5	586.0	584.8	585.2	625.5	(5/1/88)	687.2	(4.8)	
WORLD									
M.S. Capital Int'l.(1/1/70)	--	572.2	572.1	570.4	572.2	(15/1/87)	249.8	(25.1)	



The Financial Times is now being printed in the U.S. via a direct satellite link-up with London. This means it's available coast-to-coast in major business centres at the start of each day. The world of international finance is more closely knit than ever before.

When executives on different continents operate from a shared body of knowledge, the kind found in the FT, there can be only one result. Greater opportunities to profit from that knowledge.

The Financial Times is a daily intelligence briefing—of unmatched substance—from the corridors of power to the corridors of power. Be sure to order a personal subscription for your home or office; it's as simple as calling 212/752-4500 (from 9am to 6pm New York time). Or write to the FT at 14 East 50th Street, New York, NY 10022.

FINANCIAL TIMES

Because we live in financial times

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

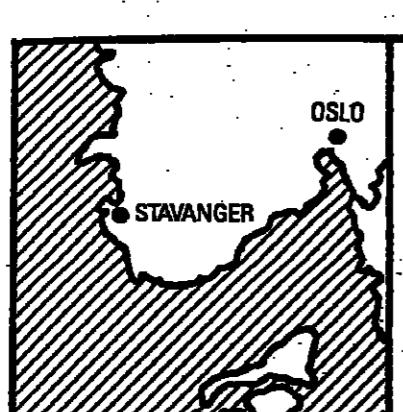
Continued on Page 39

NYSE COMPOSITE CLOSING PRICES

12 Month P/ \$c
High Low Stock Dw. Yd. E 100s
Continued from Page 38

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend into earnings, b-annual rate of dividends plus stock dividend, c-equilating dividend, d-old-called, d-new yearly low, e-dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, h-dividend declared after split-up or stock dividend, i-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting, k-dividend declared or paid this year, an accumulative issue with dividends in arrears, n-new issue in the past 52 weeks. The high-low range begins with the start of trading, nd-next day delivery, P/E-price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split, ss-sales, t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date, u-newly very high, v-trading halted, w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies, wd-distributed, wi-when



**Special Subscription
HAND DELIVERY SERVICE
of the FINANCIAL TIMES in**

OSLO & STA

personally hand-delivered to your office

K. Mikael Heiniö
Financial Times Scandinavia
44 Østergade
DK-1000 Copenhagen
Denmark. Tel: (01) 312 4111

or Ma
Narve
Norw

AMEX COMPOSITE CLOSING PRICES

Deck	Dir	P/ Ss				P/ Ss				P/ Ss				P/ Ss				P/ Ss										
		E	100s	High	Low	Class	Chage	E	100s	High	Low	Class	Chage	E	100s	High	Low	Class	Chage	E	100s	High	Low	Class	Chage			
ACMf	121	145	145	145	145			Cubic	.39	227	85	175	175	175 + 1	IasSypf	.23	15	25	25	25	Rserf	A	580.261	45	44	45	+ 1	
ACMf	77	145	145	145	145			Curtiso	.95	15	13	34	33	33 + 1	IasCryg	.80	10	29	12	12	Rserf	B	z1000	91	121	121	+ 1	
AlMinf	220.3025	79	71	71	71	- 1	D D	DMS	.08	106	25	25	25	25	IasInks	.10	51	125	125	125	Rserf	B	8	30	91	91		
ActonPf	.04	2	5	5	5		D D	Denson		1495	7-16	3	7-16	7-16 + 1-16	InfrSknt	.11	767	1	35	35	35	Rserf	B	6	21	34	34	
Action							D D	DataPd	.16	25	1081	14	12	14 + 1	InfrPwr	.08	10	32	32	32	Rserf	B	156	8	86	86		
AdRusf	81	30	26	26	26		D D	Dmed		151	13-16	2	14	14 + 1	IraqBrd	.06	10	32	32	32	Rserf	B	32	19	19	19		
AltBwf							D D	DevGp	.22	10	15	15	15		Jaron	.71	11	51	45	45	Rogers	12	11	44	15	15		
AlphaBf	51	51	51	51	51	+ 1	D D	Digicon		73	9-16	1	9-16	9-16 + 1-16	JohnPd		13	45	45	45	Rudicks	33a		S	S	S		
Alizes	48	345	24	24	24		D D	Dillard	.12	15	324	41	40	40 + 1	JohnHd	.8	70	15	15	15	SJW	1.57	11	42	34	34		
Andahl	20	48.478	25	25	25		D D	Diodes		31	3	3	3	3 + 1	KayCo24b	.78	6	24	24	24	Sage		167	8	8	8		
Altafel	30	6	25	19	19		D D	DomeP		2305	7	3	3	3	KayCo22b	.11	13	34	34	34	Salom		8	43	43	43		
AM2za	.52	65	101	101	101		D D	Driller		27	1	15	15	15 - 1-16	Kazkar		158	2	24	24	Scheib	30	14	11	11	11		
AM3bd							D D	Ducos	.20	75	194	184	194	194 + 1	Kirby		508	100	304	304	SchCo	50	8	16	16	16		
APTrce	.18	65	85	115	115		E E	EAC		82	74	74	74	74 + 1	KogerC	2.40	508	100	304	304 + 1	SeppCo	20	121	54	54	54		
ArmRoy							E E	Estpp	.20a	8	43	274	27	27	L L	LaBarg		7	14	14	14	Soltron						
ASCE	123	155	81	81	81		E E	EchoG.	.14	2551	251	254	254	254 + 1	LdmSv	.15a	31	105	105	105	SpedOP		91	5	74	74		
Ampel	.05	24	16	16	16		E E	Eletron		119	22	22	22	22 + 1	Laser		121	154	123	123 + 1	SilHav	.00			34	34		
Andal	12	23	9	9	9		E E	Entphik		1852	81	2	97	97 + 1	LaserT	.11	82	58	58	58	SilSh		163	11	12	12		
AndJcb							F F	FabInd	.60	11	27	33	32	33 + 1	LonLei		2	436	7	65	SilSh		15	18	18	18		
Armen	31	31	35	35	35		F F	Fasta		2	9	45	45	45 + 1	LonTols		17	3172	174	165	TotSh							
Arundi	6	5	20	20	20		F F	FauFpn	1	189	55	55	55	55 + 1	Lumex	.65	20	205	224	222	TotSh		2169	T	T	T		
Asmrg	20	140.467	55	55	55		F F	FechPn	.93	26	152	152	152	152 + 1	LynchC	0.20	36	214	214	214 + 1	TIE							
AttnCM							F F	Fleite	.14	15	144	25	25	25 + 1	MCO Hd		36	111	105	105 + 1	TII							
AttnCm							F F	FmlG		105	5	5	5	5 + 1	MCO Rs		144	7-16	7-16	7-16	TII							
BatVn							G G	Forsl		67	27	247	247	247 + 1	MSI Dt	.36	38	121	121	121	TabPrs	20	12	33	33	33		
BatVn							G G	FreFvn		19	221	240	240	240 + 1	MSR		148	118	118	118	TabDrs							
BatVn							G G	FriVn	.20	23	1318	13	12	12 + 1	MarPh	.06	51	15	15	15 + 1	TanDrs							
BAT	.20a	9175	75	75	75		G G	GRI		17	8	75	75	75 + 1	MarPh		388	7	65	65 + 1	TecSym							
Bansing							G G	GabYo		1454	3	5	5	5 + 1	Mtrix		209	176	176	176 + 1	TecTp							
BaryRg	14	167	101	101	101		G G	GatGr		22	51	51	51	51 + 1	Medias	.84	19	20	405	405 + 1	TelCo							
Beruch	7	7	7	7	7		G G	GnKrig		17	215	14	139	139 + 1	MchGra		91	91	91	91 + 1	TelAir							
Berper	.32	303	203	203	203		G G	Gleffin	.50	17	168	272	25	25 + 1	MicMan	.38	68	101	14	121	TelPig	.35	7	15	15	15 + 1		
Bocco	.18	20	30	30	30		G G	GloFid	.19	43	31	31	31	31 + 1	MicNE	.24	31	501	128	121	TSM		3	343	20	20		
Bogly	.44	14	14	14	14		G G	GrndAs		215	4	233	233	233 + 1	NpPmt	.10	234	112	114	114	UFoodA	10a	36	46	46	46		
Bream	1	11	15	24	24		G G	GrndCts		25	404	97	97	97 + 1	NpRcd		7	23	205	202	UFoodB	20a	48	31	27	27		
BreamA	.43	23	18	18	18		G G	Gremier		12	80	14	12	12 + 1	NProC	1.18a	16	260	260	260	UmrRds		160	24	24	24		
BreamB	.43	4	13	13	13		G G	GrndCts		14	131	124	124	124 + 1	NTimeS	.35	24	1538	365	365 + 1	UmrRds		98	145	145	145 + 1		
BrownVal200							G G	GrcDns	.52	795	12	12	12	12 + 1	NtcdG		23	55	55	55 + 1	VFoodA							
Brown	19	15	3	3	3		G G	H H		27	2570	32	32	32 + 1	NutDx		308	72	72	72 + 1	VFoodB							
Brown	.50	13	123	26	26		G G	H H		450	1	13	13	13 + 1	NutEc		224	112	114	114	VFoodC							
Brown	60	13	103	22	22		G G	H H		476	1	13	13	13 + 1	OEA		14	25	234	232	VFoodD							
CAMI							C C	H H		476	1	13	13	13 + 1	OCkPep		27	55	55	55 + 1	VFoodE							
Camco	.44	12	39	157	157		C C	H H		476	1	13	13	13 + 1	PaiCkP		27	52	52	52 + 1	VFoodF							
CamHrg	.26	149	144	144	144		C C	H H		476	1	13	13	13 + 1	Pe Co		106	1	31	31	VFoodG							
CamSA	.60	325	14	14	14		C C	H H		476	1	13	13	13 + 1	PemPco		521	8	311	311	VFoodH							
CamPmp							C C	H H		476	1	13	13	13 + 1	PhDld		6	433	141	141	VFoodI							
CamPmp							C C	H H		476	1	13	13	13 + 1	PitDm		15	158	103	103	VFoodJ							
CamPmp							C C	H H		476	1	13	13	13 + 1	PopeEv		36	42	4	26	Wichita		17	850	24	24		
CamPmp							C C	H H		476	1	13	13	13 + 1	Presid						Wichita		55	55	55	55 + 1		
CamPmp							C C	H H		476	1	13	13	13 + 1	RBDW		44	54	7	7	Wichita		18.4400	21	21	21		
CamPmp							C C	H H		476	1	13	13	13 + 1	Regan		12	51	1	255	Wichita		47	47	47	47 + 1		
CamPmp							C C	H H		476	1	13	13	13 + 1	Ramby		14	511	2	2	Ziner		17	44	44	44		
CamPmp							C C	H H		476	1	13	13	13 + 1	Regby		14	511	2	2	Ziner		44	44	44	44		
CamPmp							C C	H H		476	1	13	13	13 + 1	Ramby		14	511	2	2	Ziner		44	44	44	44		
CamPmp							C C	H H		476	1	13	13	13 + 1	Ramby		14	511	2	2	Ziner		44	44	44	44		
CamPmp							C C	H H		476	1	13	13	13 + 1	Ramby		14	511	2	2	Ziner		44	44	44	44		
CamPmp							C C	H H		476	1	13	13	13 + 1	Ramby		14	511	2	2	Ziner		44	44	44	44		
CamPmp							C C	H H		476	1	13	13	13 + 1	Ramby		14	511	2	2	Ziner		44	44	44	44		
CamPmp							C C	H H		476	1	13	13	13 + 1	Ramby		14	511	2	2	Ziner		44	44	44	44		
CamPmp							C C	H H		476	1	13	13	13 + 1	Ramby		14	511	2	2	Ziner		44	44	44	44		
CamPmp							C C	H H		476	1	13	13	13 + 1	Ramby		14	511	2	2	Ziner		44	44	44	44		
CamPmp							C C	H H		476	1	13	13	13 + 1	Ramby		14	511	2	2	Ziner		44	44	44	44		
CamPmp							C C	H H		476	1	13	13	13 + 1	Ramby		14	511	2	2	Ziner		44	44	44	44		
CamPmp		</td																										

OVER-THE-COUNTER

Nasdaq national market, closing price

Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng
ADCOs	15 465	214	21	214		Chitend1.08	18 235	504	483	50		FIAFin	1	5	5	53	+1	NoFDBk	36	17 2315	u201	274	+34
ASK	24 1940	122	122	122		Chiron	465	145	135	132	-1	FIATN	1	12 223	267	267		Newpt	66	21 194	115	131	-1
AST	9 1658	105	105	104	-1	Corvus	21	22 113	145	135	-1	FIMBvG	06	10 15	15	172	-1	NwPPh	374	54	54	54	
AT&T	285 14	134	134	134		Cineplex	132	12 167	74	70	-1	FICoCo	1.20	26 40	174	162	-1	Nike B	40	8 3202	127	124	-1
AstroRay	26 64	45	45	45		Clinton	155	7	123	75	-1	FIEmp	1.40	9 13	13	81	+1	Nobel	14	10 704	164	171	-1
Atcom	50 51	30	29	30	+1	Cintra	156	27	51	52	-1	FIEsta		23 7236	174	174		Nordata	26	27 1121	46	451	+1
Atmel	19 533	105	104	105	-1	Cipher	23	3467	128	126	-1	FIExpE2.20a		173 256	256	249	-1	NraBbs	2157	305	305	305	-1
Atmeg	47 121	415	415	415	+13	CiscoCo	1	13 1820	274	272	-1	FIExpF2.28		60 276	27	276		NoFDBa.10e	13	321	25	244	-1
ATMish	14 200	125	125	125		CiscoGp	.80	15 51	36	35	-1	FIExpG		143 23	23	23		NoFBcp.140	5 3683	724	182	194	+1
Apogee	21 295	621	241	234	-24	CofFin	.80	10 701	426	414	-1	FFDiCal	204	3 2113	254	245	-1	NoFBcp.92	13	97	43	40	-1
Applicon	20 350	274	274	274	+1	CofGp	1.40	12 241	274	274	-1	FFFd4p		7 87	23	23		NoFDBa.92	13	63	17	17	
ArWise	29 94	115	115	115		CityFd	40	4 1012	126	12	-1	FFPdkB.24c		10 204	151	151	-1	NoFDBa.93	13	231	24	23	+1
ArxEd	24 20	195	195	195		CloudB	10	11 25	25	25	-1	FIFOSC	t	10 317	104	94	-1	NoHwL	.86	10 2195	317	305	-1
Archit	16 875	15	15	15		CloudC	.52	15 585	234	229	-1	FIHPad		27 158	26	25	-1	NoHwPS	2.40	11 367	384	365	+1
ArchStr	10 15	355	355	355		CloudI	.94	14 142	50	50	-1	FIIPBk	44	11 168	334	324	-1	NoIPh	1143	12	12	12	-1
ArchSs	136 15	285	404	404	+1	CloudL	21	363	186	174	-1	FIIPaws	90	11 84	252	244	-1	NoIPwBb	393	175	162	175	+1
Arms	88 45	125	125	125	+1	CoOpBk30s		782	184	174	-1	FIIPCs	44	17 117	174	174	-1	NoIPwBb	382	8	75	75	
Arteg	24 107	274	274	274		CooseF	10	190	159	145	-1	FIJen	1.80	10 368	474	474	-1	NoIPwBb	382	8	75	75	
Artisan	1209 10	92	92	92		CooseSv	20	30 11	354	36	-1	FIKyNs	.80	11 216	42	25	-1	NoIPwBb	382	8	75	75	
Artisan	40 662	125	125	125		CooseSt	35	2516	514	75	-1	FIKMs	1	11 75	304	307	-1	NoIPwBb	382	8	75	75	
Artez	10 1043	154	125	125	-1	CooleB	14	263	21	204	-1	FIKMcAn	1.48	13 223	42	42	-1	NoIPwBb	382	8	75	75	
Artez	44 1455	154	125	125	-1	CooleBd	.86	21 349	34	34	-1	FIKewJ		8 87	224	22	-1	NoIPwBb	382	8	75	75	
AWA/I	55 285	105	105	105		Coosr	1	509	214	197	-1	FIKewJ		20 254	354	357	-1	NoIPwBb	382	8	75	75	
B&K	50 11	134	15	143	-1	Coobert		153	124	124	-1	FIKewJ		15 140	26	25	-1	NoIPwBb	382	8	75	75	
Briggs	7 723	175	175	175	+1	Colagene	48	517	124	124	-1	FIKewJ		7 368	16	155	-1	NoIPwBb	382	8	75	75	
CamCarr	25 78	124	124	124		ColEd	415	115	124	124	-1	FIKewJ		9 122	33	32	-1	NoIPwBb	382	8	75	75	
CamEd	13 4	164	164	164	-1	ColEds		125	124	124	-1	FIKewJ		15 1247	u201	254	+1	OII	Cp	51 408	411	418	-1
CamFlech	57 535	56	54	552	-14	ColEdG	.80	12 414	272	264	-1	FIKewJ		17 230	304	334	+1	OilGigs	80	25 160	304	334	+1
CamHh	13 2322	274	264	264	-1	ColEdGp	18	67	224	224	-1	FIKewJ		11 77	63	63	-1	OhioCo	3	11 19	26	26	-1
CamInJ	40 71	185	151	151	-1	ColEds	1.60	3 23	244	244	-1	FIKewJ		10 203	23	23	-1	OldNra	80	9 151	26	26	-1
CamIntg	4 1003	54	51	51	-1	ColorSy	27	1221	164	174	-1	FIKewJ		9 99	37	37	-1	OldNra	76	10 203	23	23	-1
CamIntg	13 140	464	464	464		Comair	53	429	516	9	-1	FIKewJ		7 368	16	155	-1	OilNra	76	10 203	23	23	-1
CamIntg	13 132	222	177	175	-1	Comcasts	59	1587	204	194	-1	FIKewJ		7 368	16	155	-1	OilNra	76	10 203	23	23	-1
CamIntg	13 124	37	37	37		Coeassic	2.20	11 310	534	524	-1	FIKewJ		15 1247	u201	254	+1	OilNra	76	10 203	23	23	-1
CamIntg	13 124	37	37	37		Comcasts	1.05	52	57	36	-1	FIKewJ		15 1247	u201	254	+1	OilNra	76	10 203	23	23	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67	-1	FIKewJ		15 1247	u201	254	+1	Orbit		14 686	10	10	-1
CamIntg	13 124	37	37	37		Coeassic	1.80	43 168	665	67</													

WE REGRET that this list
is incomplete due to computer

Continued on Page 37

FINANCIAL TIMES

WORLD STOCK MARKETS

WALL STREET

Bonds give extra fillip to rally

THE NEW YEAR'S rally took off again yesterday on Wall Street in heavy trading after several days in which stocks had eked out only modest advances, writes *Roderick Oram* in New York.

Help came from bond markets where the bullish sentiment kept to a minimum price falls attributed to an ever-weaker dollar and soaring retail sales.

The Dow Jones industrial average closed up 22.08 at 2,035.01 its ninth gain and eighth record in a row. New York Stock Exchange composite index rose 1.44 points to 150.58 as volume expanded to 214.2m the sixth busiest day ever from 170.1m on Tuesday. Advancing stocks outpaced falling by a two-to-one margin.

Among blue chips, Allied Signal was up \$3 to \$45, American Express rose 5% to \$63. General Electric advanced 5% to \$31. Merck was up 5% to \$127 and Owens-Illinois gained 3% to \$54.

The renewed vigour of the rally spread across the markets. The American Stock Exchange composite was ahead 1.95 at 289.88 another record.

Several sectors led the general market advance including semiconductors and

oil. Semiconductor stocks soared on news that the industry's new orders grew strongly late last year. Texas Instruments leapt 5% to \$134. National Semiconductor gained 5% to \$13. Motorola rose 3% to \$43. Advanced Micro Devices was ahead 5% to \$18.

Digital Equipment jumped 5% to \$130 on 2m shares after announcing a doubling of profits in its second quarter based on the favourable market response to its newly introduced family of computers. In contrast IBM managed a 2% rise to \$118.

The oil sector resumed its rise as some non-Opec members said they would cut their production which should help Opec's attempts to push up oil prices. Exxon gained 5% to \$76.4, Chevron was up 5% to \$50. Texaco rose 5% to \$38.4 and Atlantic Richfield was ahead 5% to \$38.

Burlington Northern rose 2% to \$63. Its opening was delayed by an order imbalance following television reports that Mr T. Boone Pickens, the Texas investor, had a stake in it. Analysts were sceptical that Mr Pickens would launch a bid for the railway and natural resources group because it has a market value of \$6bn and he is committed to enlarging his stake in Diamond Shamrock.

Furthermore, the Interstate Commerce Commission has vetoed recent railway takeover proposals.

Teletype, which supplies financial information on-line, gained 5% to \$31. It said it knew no reason for the recent strength of its share price.

The emerging pattern of rising bank earnings in the latest quarter was borne out by results from Chemical and First

Chicago, although Chemical's shares were unchanged at \$45.5 while First Chicago slipped 5% to \$31.5.

Caterpillar was up 5% to \$43 despite announcing a fourth quarter write-off of \$108m. Norton & Co was up 5% to \$40 after saving it would write-off of \$78.5m.

Ford Motor jumped 3% to \$69 on reports that First Boston had raised its earnings forecast. Chrysler gained 5% to \$44 although General Motors fell 5% to \$37.4.

Credit markets took the continuing sharp fall of the dollar and the unexpected big jump in retail sales more or less in their stride. Prices of short maturities were unchanged to marginally lower while the 7.5 per cent benchmark Treasury long bond was off 5% of a point at 101% yielding 7.39 per cent.

The discount rate on three-month Treasury bills edged up two basis points to 5.33 per cent and up one on six-month bills to 5.40 per cent while year bills were unchanged at 5.45 per cent.

Wall Street had been expecting a rise in December's retail sales of about 3 per cent. But it accepted the reported 4.4 per cent gain because the rise was only 0.9 per cent if strong car sales were stripped out and the previous month's change was revised to a 0.6 per cent fall from a 0.5 per cent gain. On balance, the two-month picture was similar to that expected.

Teletronics, which supplies financial information on-line, gained 5% to \$31. It said it knew no reason for the recent strength of its share price.

The emerging pattern of rising bank earnings in the latest quarter was borne out by results from Chemical and First

TOKYO

Rate hopes prompt sharp upturn

HOPES of another cut in the official discount pushed share prices sharply higher in Tokyo yesterday, writes *Shigeo Nishizaki* of *Yomiuri* Press.

Steel, financials and major chemicals attracted strong buying interest.

The Nikkei average gained 240.60 from the previous day to 18,784.65. Volume swelled to 881m shares from Tuesday's 378m. Advances led declines by 518 to 336, with 136 issues unchanged.

Despite the Bank of Japan's massive dollar purchases, the US currency slipped below Y154 on the Tokyo foreign exchange market yesterday, closing 1.28 lower at Y153.80.

On the trading floor, Nippon Steel topped the active list with 45.96m shares traded and advanced Y8 to Y164. Sumitomo Metal Industries and Nippon Kokan, both active, added Y8 each to Y156 and Y245 respectively.

Volume of the 10 most active stocks accounted for 50.7 per cent of total volume as trading centred on large-capital stocks.

Major chemicals attracted strong buying interest. Sumitomo Chemical, third most active with 36.94 shares, jumped Y15 to Y445. Mitsui Toatsu and Mitsubishi Chemical leaped Y20 and Y21 to Y322 and Y752, respectively. Mitsui Toatsu was the fourth busiest with 23.79m shares.

Shipbuildings fared well, with Mitsubishi Heavy Industries, gaining Y7 to Y47. Ishikawajima-Harima Heavy Industries ended Y18 higher at Y430.

Trading was dull for most of the day but Wall Street's startling early rally pushed profit-takers aside as buying began in earnest again. ICI, a major feature of the record run, added a further 4% to £11.50.

Guinness continued in its downward spiral with a fresh 7p drop to 280p on 5.6m shares while oil managers a late recovery.

British posted a 7p rise to 196p on 10m shares while BP added 12p to 786p on 6.7m shares. British Gas, most active with 45m shares changing hands, held steady at 70p.

Gilts opened 1/2 point weaker but regained their poise in late trading to show small gains.

LONDON

Bad weather fails to halt run to peaks

SEVERE WEATHER conditions in Britain failed to stop the London equity markets from reaching another peak as the FT-SE 100 edged 1.9 higher to a record 1,763.2. The FT Ordinary lost 4.9 to 1,380.9.

Trading was dull for most of the day but Wall Street's startling early rally pushed profit-takers aside as buying began in earnest again. ICI, a major feature of the record run, added a further 4% to £11.50.

Guinness continued in its downward spiral with a fresh 7p drop to 280p on 5.6m shares while oil managers a late recovery.

British posted a 7p rise to 196p on 10m shares while BP added 12p to 786p on 6.7m shares. British Gas, most active with 45m shares changing hands, held steady at 70p.

Gilts opened 1/2 point weaker but regained their poise in late trading to show small gains.

AUSTRALIA

Chief price changes, Page 37; Details, Page 36; Share Information Service, Pages 34-35.

INTEREST RATES

Euro-currencies (3-month offered rate) Jan 14 Prev
S 11% 11%
D 5% 5%
DM 4% 4%
FF 10% 10%

FT London Interbank fixing (offered rate)

3-month US\$ 6% 6%
6-month US\$ 6% 6%
US Fed Funds 6%* 6%*
US\$3-month CDs 5.80* 6.025
US\$3-month T-bills 5.315* 5.50

US BONDS

Treasury January 14* Prev
Price Yield Price Yield
6% 1988 100% 6.214 100% 6.214
7% 1993 100% 6.647 100% 6.63
7% 1998 101% 7.094 101% 7.077
7% 2016 101% 7.36 101% 7.363

Source: *Harris Trust Savings Bank*

TREASURY INDEX

Maturity Return Day's Day's
(years) Index change Yield change

1-30 161.32 -0.27 6.85 +0.03
1-10 153.58 -0.12 6.58 +0.02
1-3 143.13 +0.00 6.23 +0.01
3-5 156.48 -0.08 6.65 +0.02
15-30 191.84 -0.81 7.78 +0.04

Source: *Merrill Lynch*

Corporate

January 14* Prev
Price Yield Price Yield
AT & T 92.156 6.45 92.29 6.40
SCBT South Central 108.125 9.538 108.125 9.537
Petro-Can 8 April 1986 100.25 7.958 100.25 7.958
TRW 8% March 1996 104.25 8.080 104.25 8.080
Arc 5% March 2016 112.5 8.688 112.75 8.688
General Motors 8% April 2016 95.375 8.556 95.25 8.558
Citicorp 5% March 2016 103.75 9.007 103.75 9.00

Source: *Salomon Brothers*

FINANCIAL FUTURES

CHICAGO Latest High Low Prev
US Treasury Bonds (CGB) 95 32nds of 100%
March 100-16 100-29 100-03 100-18

\$1m points of 100%

March 94.82 94.85 94.76 94.81

Certificates of Deposit (CMD)

\$1m points of 100%

March - - - 94.42

LONDON

Three-month Eurodollar

\$1m points of 100%

March 94.02 94.03 93.96 94.02

20-year National Gilt

250.000 32nds of 100%

March 114-09 114-12 112-27 113-29

*Latest available figures

Source: *Salomon Brothers*

SOUTH AFRICA

THE OSCILLATIONS in the bullion price prompted a swift rebound in Johannesburg gold shares as world gold prices hit \$417 an ounce.

Technical problems at the stock exchange prevented calculation of the major indices and many closing quotes were unavailable.

CANADA

RESOURCE issues rekindled the record-breaking performance in Toronto as turnover jumped in early trading.

Golds led the rally with Echo Bay up C\$1 to C\$3.6, Dome Mines ahead C\$1 to C\$12.5 and Lac Minerals C\$1 firmer at C\$3.14.

Montreal also staged a broad-based advance.

Y1,880 and Sony Y10 to Y3,300.

Pharmaceuticals were mixed. Yamamoto Pharmaceutical finished Y120 higher at Y3,910 and Sankyo Y30 higher at Y1,640, while Takeda Chemical shed Y10 to Y2,480 and Dainippon Pharmaceutical Y20 to Y3,470.

Bond prices moved in a narrow range, with traders almost ignoring rumours that the yen's continued upswing might prompt the central bank to reduce the official discount rate.

On the futures market, the March contract rose to Y104.97 at one stage, surpassing its high of Y104.92 set on October 5 last year. But it came under selling pressure later to close Y104.97 higher at Y104.87.

Reflecting this trend, the 5.1 per cent government bond, maturing in June 1996, ended at 5.120 per cent on the cash market, compared with 5.145 per cent, after falling to 5.120 per cent.

EUROPE

Stockholm continues to free-fall

MOST EUROPEAN bourses picked up a little yesterday, closing mixed or higher, although the shadow of the weak dollar continued to hang over trading and hit export-related stocks.

Against the trend, however, Stockholm fell sharply for the sixth consecutive session, reflecting fears of higher interest rates and worse-than-expected four-quarter results from Swedish companies.

The J&P index was down 57.78 at 2,194.15 for a fall of almost 264 points (representing some SKr 56m of the bourse's capitalisation) in the past six sessions. The Veckans Affärer all-share index dropped below the 800 level for the first time since last May.

The downturn began last week when bond prices plummeted ahead of the budget and sparked fears that interest rates would be raised further.

Analysts said the fall was also triggered by the cold weather which threatens to freeze up some of the country's northern ports, and sentiment was further depressed by the saga of drugs group Fermenta, whose future as a listed company will be decided by the bourse board today.

Zurich was mixed to easier pressure from the dollar despite selective buying interest in financials.

However, the editor's bank Kau fall SFr 15 to SFr 1,125 following a press report that it had been involved in the Guiness affair.

Shares in food producer Hero were suspended amid takeover speculation.

Brussels finished mixed in hesitant trading, with Pechiney up FF 100 to FF 2,320.

Milan was also mixed in active trading marking the end of the January bourse account.

Madrid eased on profit-taking after its recent gains. Figures showed a record turnover for Tuesday's session of 22.7m pesetas compared with the previous record of 16.2m pesetas last March.

"KLM are always looking for new destinations."

"To improve their business connections?"



The Reliable Airline **KLM**
Royal Dutch Airlines